

FINANCIAL TIMES

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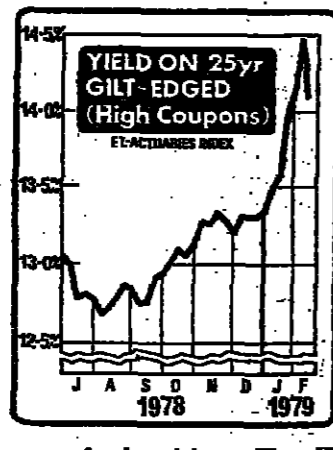
CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 25; DENMARK Kr 3.5; FRANCE Fr 3.5; GERMANY DM 2.0; ITALY L 600; NETHERLANDS Fl 2.0; NORWAY Kr 3.5; PORTUGAL Esc 20; SPAIN Ptas 60; SWEDEN Kr 3.25; SWITZERLAND Fr 2.0; EIRE 15p

NEWS SUMMARY

GENERAL BUSINESS

Iran to ban U.S. listening posts. Equities fall 3.4; gold up \$2 3/4.

Iran is to stop Americans manning secret 'eavesdropping' equipment along the Soviet border, according to the Chief of Staff of the revolutionary armed forces.



Management defended. Sir John Methven, director-general of the CBI, strongly defended the record of British management in the face of criticism by Prince Charles that it did not seem to understand the importance of the human factor.

Suez oil find. Israel has struck the biggest well so far found in the Gulf of Suez, which it is due to hand over to Egypt when a peace agreement is signed.

City high-rise. A big high-rise redevelopment scheme for the City of London, including offices and flats, is being considered by council officials.

Irishman sought. Scotland Yard issued a photograph of Gerard Fossert, the Irishman wanted in connection with terrorist offences, including London car bombings.

Fish dispute. The EEC Commission has decided to take Britain to the European Court over its grant of fishing quotas in two areas where herring fishing has been banned by the Community.

Israel condemned. The United Nations Human Rights Commission has passed resolutions condemning Israeli policies and practices in the occupied territories and a large majority of the commission urged support of the Palestine Liberation Organisation.

Out and about. BL Cars defended its use of train robber Ronald Biggs' name as part of a £400,000 advertising campaign to promote the Mini.

Unhappy landing. A Belgian military plane bound for Zaire landed by mistake at a Cuban base in Angola. The pilot reported his error when he saw Soviet-built fighters on the tarmac.

Briefly... Italian state radio will be the first to broadcast a play written by Pope John Paul II.

Chief price changes yesterday. (Prices in pence unless otherwise indicated)

RISERS: Killinghall Tin 315 + 15, Outer Expla 35 + 4, Pacific Copper 109 + 8, RTZ 290 + 8, Sunbel Best 240 + 10, Trans. Cons. Lond. 117 + 1, West Rand Cons. 135 + 14.

FALLS: Treasury Variable 188 - 1, Assoc. Book Pub. 311 - 7, Fishers 236 - 9, De Vere Hotels 475 - 7, End 111 - 12, Music Agency 130 - 8, Neill (N.) 73 - 7, North (M.F.) 34 - 2, Utd. Scientific 242 - 12, Vanitona 116 - 7.

Unions recommend 9% plus £1 offer to manual workers

BY ALAN PIKE, LABOUR CORRESPONDENT. Union negotiators agreed yesterday to recommend a settlement of the month-long local authority manual workers' dispute. They now face the possibly difficult task of persuading their members to accept the package.

The peace formula is based on a 9 per cent improvement in present rates, a comparability study which offers more money in August and a new element announced yesterday—an immediate £1-a-week payment in advance of the comparability exercise.

Today similar offers will be made to representatives of National Health Service ancillary workers and ambulance men. The Government is now optimistic that all the public service disputes which have caused widespread inconvenience and disruption will come to a speedy end.

Mr. Peter Shore, the Environment Secretary, said that the proposed comparability study would help achieve "a sense of fairness in the determination of local government pay".

Local authority employers and union leaders, who had said that an earlier offer of £3.50 a week plus consolidation of £5 supplements was worth 9 per cent, declined to put a percentage figure on the package now that the extra £1 has been introduced.

Mr. Shore still described it as a 9 per cent settlement consistent with the Government's policy of allowing special allowances to the lower-paid.

The extra £1 a week will go to all local authority workers who work 35 hours a week or more, and will be offset against the first instalment of the comparability exercise in August.

It will be paid as a supplement, and if not offset would be worth something over 1 per cent in a full year.

Although it is a comparatively modest improvement, union leaders will stress to their members that the immediate cash value of the settlement has risen from £3.50 to £4.50, with the promise of more to come.

Despite the reluctance of national officials to speak in percentage terms, there are likely to be local calculations that an immediate settlement in double figures has been achieved.

The first test of the offer will come today, when it will be considered by the local government committee and executive of the most militant union involved, the National Union of Public Employees.

Together with the other unions, the General and Municipal, and Transport and General, NUPE will consult its members at local level in the coming week.

Industrial action will continue in the meantime, and the earliest date for a return to normal working is likely to be the beginning of next month.

Pound rises before new gilts issue

BY PETER RIDDELL, ECONOMICS CORRESPONDENT. STERLING yesterday rose to its highest level since early January as inflows of foreign currency built up ahead of today's issue of two new gilt-edged stocks.

The gilt-edged market remained firm yesterday and the market expectation is still that the two stocks should be well over-subscribed when lists open this morning.

The pound rose against both a firm dollar and the main Continental currencies. It closed 30 points up at £2,075 while the trade-weighted index of its value against a basket of other currencies rose by 0.2 to 63.9—a rise of nearly 1 per cent since the beginning of the month.

Dealers said that some of the buying was directly linked to purchases of gilt-edged stock because of the high interest rates relative to other major centres.

There were reports of some overseas buying of gilts early yesterday, although activity was generally quieter than at the start of the week. This was because UK investors were waiting to see the response to the issue of which only £188m out of £1.25bn is payable on application.

The inflows from abroad do not appear so far to have been on a scale to cause any real worries for the authorities about the control of the money supply. The pressures are seen as being very much smaller than those which boosted the money supply in 1977.

The strength of both the gilt-edged and the money markets has led to speculation about a possible cut in Minimum Lending Rate which is now well above the level indicated by Treasury bill rates. But the market view last night was that the authorities might be reluctant to cut MLR this week, only a fortnight after raising it by 11 points to 14 per cent.

Nevertheless, if the new stocks are well over-subscribed further pressure could be created in the money markets and the authorities will presumably relieve any temporary liquidity problems for the banks. The Bank of England on Monday released £500m of special deposits into the system to deal with the shortages created by the sale of more than £1bn of gilts in the previous 10 days.

£ in New York. Feb. 20 Previous. Spot \$2,055.00/48 \$2,055.00/48. 1 month 0.44/0.39 dis 0.43/0.34 dis. 3 months 1.15/1.10 dis 1.32/1.27 dis. 12 months 4.40/3.85 dis 4.70/4.50 dis.

Cabinet poised to decide public spending limits

BY PETER RIDDELL, ECONOMICS CORRESPONDENT. THE CABINET is this morning due to decide the cash limits on public spending for the financial year starting in April. But several senior ministers want to postpone a decision until the budget options have been fully reviewed.

The Treasury has been pressing for fairly tight limits on money outlays in both central and local government, implying a squeeze on the volume of spending in a wide range of public services.

The hope last night was that Mr. Joel Barnett, the Chief Secretary, would be able to make a Commons statement either today or tomorrow.

It is also possible that Mr. Michael Foot, the leader of the Commons, may this afternoon announce the timing of the budget. The date is still uncertain but it could be after Easter, on April 24 or May 1.

There will be considerable City interest in the pay assumptions in the cash limits in view of the implications for public sector borrowing and the Budget.

Mr. Denis Healey, the Chancellor, has maintained that any adjustment in cash limits would not fully match pay rises above the official guidelines and there would have to be offsetting action.

This view is believed to have been criticised by ministers most concerned with local authorities and the health services where pay forms a high proportion of cash limits, and consequent cuts might be significant.

A sizeable and influential group has argued against rushing a decision on the grounds that the overall economic prospects and the choice between taxes and expenditure should be reviewed nearer the Budget.

These Ministers have apparently said that they accept the £3.5bn public sector borrowing ceiling in 1979-80, as stated by Mr. Healey, and their objections are merely about the nature and balance of any fiscal action.

Italy Premier move

BY PAUL BETTS IN ROME. A NON-CHRISTIAN Democrat politician is expected to be asked to attempt to form a government in Italy for the first time since the war.

Sig. Ugo La Malfa, the 75-year-old chairman of the small but influential Republican Party and a former Deputy Prime Minister, is to see President Sandro Pertini today.

The President is likely to give him the mandate in an attempt to resolve Italy's 40th government crisis since the fall of Fascism.

It follows the failure of Sig. Giulio Andreotti, the outgoing Christian Democrat Prime Minister, to rebuild a parliamentary majority to support a Christian Democrat minority administration.

After two weeks of unsuccessful consultation with the main opposition parties—the Communists and the Socialists—Sig. Andreotti last night informed



Sig. La Malfa: seeing President

President Pertini, a Socialist, that he was giving up his attempt to form a government. The latest crisis, now in its fourth week, follows the decision in January of the powerful Communist Party to withdraw its support to the minority. Continued on Back Page

More PAYE investigation staff

BY MICHAEL LAFFERTY. THE Inland Revenue is increasing the number of its Pay As You Earn audit staff by 50 per cent in a new effort to combat tax evasion. The move will mean that almost all companies will receive a visit from the Revenue investigators at least once every five years.

The increase, which will mean that numbers in the PAYE audit department will go up to about 300, is revealed in yesterday's annual report from the Commissioners of Inland Revenue. It is said to arise from the discovery of "growing amounts of irregularity" in the course of inspecting employers' books and records of PAYE tax deductions from employees.

PAYE audit staff make upwards of 15,000 inspections every year, says the report. In the year to October 1977, the staff recovered £7m of under-deducted tax, together with £1m in penalties.

Members of the PAYE audit department typically operate in groups of two or three from about 60 offices throughout the UK.

PAYE audit is the only area where the Inland Revenue carries out investigations on company premises on a regular basis. However, the Revenue said yesterday, it is normal for the audit staff to make appointments in advance.

The expansion of the audit staff follows a number of other Inland Revenue moves to combat tax evasion and avoidance in recent years. Most important probably has been the establishment of four special offices in London, Edinburgh, Birmingham and Manchester.

SCHOOL FEES AHEAD?

Through the Save & Prosper School Fees Capital Plan you can significantly reduce the cost of school fees by means of a lump-sum contribution of £1,000 or more. The Plan, which is particularly attractive to higher-rate tax payers, provides payments each term while the child is at the fee-paying school. As you can see from the table below, the earlier the Plan is taken out the greater will be the saving.

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SAVE & PROSPER GROUP logo and contact information.

OVERSEAS NEWS

AMERICAN NEWS

Israel finds 5,000 b/d well in Gulf of Suez

By David Lennon in Tel Aviv
ISRAEL has struck the biggest well so far found in the Gulf of Suez oilfield which it is due to hand over to Egypt when a peace agreement is signed.
The Superior-Neptune Company which discovered and operates the Alma field near Al-Tur in the Gulf of Suez said tests show that the latest well, B3, is likely to produce 5,000 barrels a day. The oil is low sulphur and high API.

Marine kidnap poses new problems for U.S. in Iran

BY ANDREW WHITLEY IN TEHRAN

THE IRANIAN revolution threw up a fresh crop of worries for the United States yesterday, with the kidnapping of an American marine sergeant and a statement by General Mohammad Vahdani that Americans will not be allowed in future to man secret eavesdropping equipment along the Soviet border.

General Qarani said no sophisticated equipment or arms had been removed from Iran during the revolution, and he said through an interpreter. General Qarani's replies indicated that no hard military policy-making had taken place since the uprising which toppled the Shah's Government and left the armed forces in disarray.

Soviet-made rocket hit Rhodesia aircraft

By Tony Hawkins in Salisbury

THE AIR RHODESIA Viscount which crashed shortly after take-off from Kariba airport ten days ago was shot down by a Soviet-made SAM 7 heat-seeking missile, Mr. Bill Irvine, the Rhodesian Transport Minister, confirmed yesterday.

Muted hopes for results from Camp David meeting

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE Foreign Ministers of Egypt, Israel and the U.S. yesterday began another round of Middle East peace talks at the Presidential retreat of Camp David, Maryland, with muted hopes of achieving a real result.

President Carter, in his speech in Atlanta on Tuesday, once again more or less acknowledged that a second summit meeting would be needed to resolve the deadlock.

For his part, President Sadat is reported to be so exercised by the developments in Iran that he submitted a new defence shopping list to Mr. Harold Brown, the Defence Secretary, in Cairo last week.

Brinkmanship 'may abort Namibia plan'

BY QUENTIN PEEL IN JOHANNESBURG

WITH THE prospect of early implementation of the UN plan for supervised elections in Namibia (South West Africa) rapidly fading, there is growing concern in the territory that the display of last-minute brinkmanship by the principal protagonists could yet abort the whole process towards a settlement.

At the same time Mr. P. W. Botha, the South African Foreign Minister, while insisting that no material problems remain to implementation of the UN plan, appears to have set rigid deadlines for a successful conclusion to the negotiations and to the planned election.

Mr. Humphrey Berkeley, the former British MP and political advisor to the Transkei Government, has returned to the Transkei capital, Umtata, in spite of having been abducted and beaten up by security police last week.

Edgy Afghanistan regime relies on Soviet support

BY DAVID HOUSEGO, ASIA CORRESPONDENT, RECENTLY IN KABUL

THESE ARE edgy days in Kabul. Diplomats are worried that the kidnapping of former U.S. Ambassador Mr. Adolph Dubs in Kabul last week could be followed by other incidents of urban terrorism and that the Afghan authorities, in their determination to eliminate any challenge to their power, will show the same lack of concern for the lives of foreigners as they did for that of Mr. Dubs.

figure—declaring that the Khalq revolution was an historic continuation of Russia's October Revolution. But in the measures it has taken, whether in purging the Left wing Parcham ("Flag") faction last year or in its economic planning, it has often stubbornly run counter to Russian wishes and flaunted its independence.

Russians see Afghanistan as a Cuba of central Asia. Up to now, the open opposition that the regime has faced has come from the tribal areas of the eastern and central provinces of Konarhar, Nooristan, Paktya, Badakhshan and Oruzgan. Incidents have often been sparked off by resentment at government policies that run counter to Moslem or tribal traditions.



carry out a massive restructuring of the civil service, replacing virtually all Ministers, deputy Ministers and heads of department with new people. Though their lack of experience shows, the general impression in Kabul is that this administration is far more effective in getting things done than its predecessors and that it permits far greater delegation of authority and decentralisation.

which they could not afford given their long term strategic interests in Afghanistan and the present crisis in Iran. While this uncertainty continues in Afghanistan, there is little chance of the Russians attempting to use the country as a base from which to infiltrate Iran or Pakistan. Without much doubt there is some arms traffic across the western border into Iran's eastern province of Khorassan.

the policy of brutal reprisals is far more difficult to apply in Kabul or the other major cities. The death of Mr. Dubs brought unwelcome publicity abroad and provoked diplomatic missions to question the safety of their own staff and the Government's handling of anti-terrorist operations.

One reason for the discrepancy between sympathy for many of the Khalq's goals and its failure to add significantly to its recruits is the resentment felt by the Afghan nationalists that the regime has "sold out" to the Soviet Union. The most visible symbol of this is the increasing number of Russian advisers and the deepening Soviet involvement in the Afghan economy.

In an attempt to recover its popularity the Government has pushed ahead with its land return programme faster than originally intended. Previous regimes have promised land distribution and then done nothing about it.

Even before the departure last year of Mr. G. R. E. Bullen, the general manager, a Grenadian, the Board of directors had appointed an executive committee to monitor the CIC's activities much more closely.

Nicaragua seeks \$88m loan to repay debts

By Francis Ghilès

NICARAGUA, which is facing continuing financial trouble because of last year's civil war has asked its creditor banks for a new loan.

At a meeting held in New York last week all the banks which have led or been agents for loans to Nicaragua and representatives of that country's central bank discussed the possibility of arranging an \$88m eight-year loan.

The proceeds would be used to repay medium-term loans that fell due late last year and also those which mature this year. Nicaragua's representatives asked that the new loan be completed before the middle of the year.

Nicaragua is currently in arrears on some payments of principal and interest on outstanding loans and the Government promised bankers, earlier this year, that it would catch up on its interest payments by the end of March.

Caricom investment Finance body faces hard times

BY DAVID RENWICK IN TRINIDAD

THE Caribbean Investment Corporation (CIC), set up five years ago by Caricom Governments with support from private-sector interests to channel risk capital to Caricom's smaller territories, has fallen on hard times.

Even before the departure last year of Mr. G. R. E. Bullen, the general manager, a Grenadian, the Board of directors had appointed an executive committee to monitor the CIC's activities much more closely.

Court clears way for sale of offshore leases

BY JOHN WYLES IN NEW YORK

A COURT OF APPEALS in Boston has cleared the way for the sale of offshore oil and gas exploration leases around the rich Georges Bank fishing grounds of Cape Cod, Massachusetts.

Curbs may be eased for home loan associations

BY STEWART FLEMING IN NEW YORK

THE Federal Home Loan Bank Board, the agency which regulates savings and loan associations, is considering proposals to allow the associations to open branches across state lines.

in Washington. Congress is considering EISA which would alter reserve requirements for banks and bring savings and loan associations into the reserve requirement net.

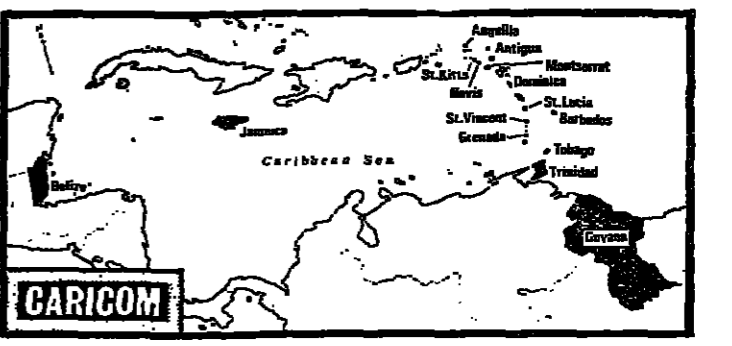
Caricom investment Finance body faces hard times

BY DAVID RENWICK IN TRINIDAD

The study blames the corporation's failures on inexperienced management, inflated running expenses, lack of return from investments made in the last five years, and the difficult economic environment of the Caribbean in recent years.

Even before the departure last year of Mr. G. R. E. Bullen, the general manager, a Grenadian, the Board of directors had appointed an executive committee to monitor the CIC's activities much more closely.

For this was the clampdown on intra-regional trade by Jamaica and Guyana during 1976-78. In response to balance-of-payments imperatives, which denied to many recent manufacturing companies funded by the CIC the chance to establish a viable export presence in the wider Caricom market.



WORLD TRADE NEWS

Strong demand for Airbus raises orders to nearly 200

BY CHARLES BATCHELOR IN AMSTERDAM

AIRBUS INDUSTRIE expects the number of definite orders and options for the A300 Airbus to exceed 200 by the end of March, according to the company's vice-president for marketing, Mr. Dan Krook.

This would represent at least a further 17 orders on the 183 already booked, including 33 options and the recently announced order by Toa Domestic Airlines of Japan.

Airbus Industrie will be looking to airlines in South America, the Far East and Africa for orders over the coming months, Mr. Krook said in an interview with the daily *Financieele Dagblad*.

The Brazilian airline Varig is one prospective customer, and the A300 could well be used on the busy Rio to Sao Paulo route. Airbus has reserved a couple of delivery positions for Brazil, said Mr. Krook, who moves to the Dutch aircraft group Fokker as sales director on April 1.

There is now a waiting list for the A300 until 1982. The Toulouse assembly line is currently producing two Airbus a month, but this will be increased to six by 1982-83. The smaller 200-seat A310 is expected to start coming off the production line in 1982 and it has already built up a waiting list until the end of 1983.

A freight version of the A300 is already being produced, while plans for a long-haul, slightly larger version of the A300, known as the A309, are being worked on. Mr. Krook estimated a decision on the A309 might be taken in the second half of next year and the aircraft could be flying in 1985.

He described the fall of the dollar, the currency in which an aircraft is priced, as "annoying" and said a further fall would be very damaging. He put the difference between the cost price of the Airbus and the

sales price at around 10 per cent.

But the increased rate of production and the low levels of inflation in Europe mean that the problem of cost prices will be solved by 1981 or even 1980, Airbus Industrie expects to reach break-even point a year or so later.

The Airbus Industrie partners have dropped the original plans for the two versions of the joint European Transport (JET) and are reconsidering what will be needed in the way of a 130-180-seat aircraft in the 1980s, Mr. Krook said.

Airbus Industrie will try to obtain 30-35 per cent of the civil aircraft world market, Mr. Krook said recently.

The Americans will have to hand over part of their 95 per cent market position. Even in the U.S. I foresee that in the next few years Airbus could increase its market share to 10-15 per cent," he added.

Varley sees HK role in deals with China

By John Elliott in Hong Kong

A SUGGESTION that Hong Kong could become a key link in counter-trade relationships between the UK and China was put forward here last night by Mr. Eric Varley, Industry Secretary.

Addressing an audience of Hong Kong businessmen, Mr. Varley said: "Our desire to export capital goods to China and your requirements for imports of certain raw materials from China might be linked in a mutually beneficial way."

Mr. Varley arrived in Hong Kong yesterday on his way to Peking for a nine-day visit. It is hoped that the visit will culminate in the signing of an economic co-operation agreement between China and the UK which would include the sale of the controversial Harrier jet.

Although China's invasion of Vietnam will make the negotiations on the economic agreement more sensitive, there is no sign of any back tracking by the UK Government.

One of the economic problems that Mr. Varley wants to explore in Peking is China's wish to pay for some of the industrial capital projects it buys abroad through counter-trade arrangements. This could create difficulties and the UK Government is looking for ways of overcoming them.

Mr. Varley said: "I have been urging British firms to seize the opportunity of trade with China and I am sure that you will also work positively and imaginatively with British companies to further our joint objectives."

He also urged that Hong Kong should accept more exports from Britain despite the reduction in textile trade caused by the Multi-Fibre Agreement. He said that such an increase in UK exports would "generally help the climate in which other aspects of Hong Kong's trade with Britain can be considered."

Mr. Varley's remarks reflect British government concern that the effect of the Multi-Fibre Agreement on the amount of textiles that Hong Kong can sell to Britain could lead to the Colony becoming less keen on obtaining major orders for capital equipment and other goods with the UK.

Japan calls off Vietnam steel talks

TOKYO—Six major Japanese steel producers have decided to temporarily call off plans to send a mission to Hanoi to discuss exports to Vietnam.

A spokesman for Nippon Steel, the world's largest steel maker and co-ordinator of the plans, said the decision has been made because of the continuing border fighting between China and Vietnam.

The steel producers had agreed to send a delegation to Vietnam in the middle of February on the basis of a bilateral three-year steel export agreement. Under the accord, the Japanese are scheduled to ship 200,000 metric tons of steel a year to Vietnam.

They sent the first mission to Hanoi last May and signed a contract to export 100,000 tons of steel in six months. The second mission was to have worked out a contract this month for shipment of another 100,000 tons.

Industry officials expressed fears that if the border war becomes protracted, the future of the agreement itself may become uncertain.

AP-DJ

Lurgi in Indonesia

Three subsidiaries of Lurgi, itself a unit of Metallgesellschaft, have been awarded a contract to build an ammonia plant for Pupuk Kalimantan Timur (Kaitim), a state-owned Indonesian company. AP-DJ reports from Frankfurt. The contract for construction of a 1,500-ton daily capacity ammonia plant in east Kalimantan, Borneo, is valued at around DM 100m. It includes engineering work, the assembly and start-up of the ammonia and training of Indonesian workers to operate the plant.

Gatwick cargo system

IAS Cargo Airlines has awarded a £237,000 contract to A. Loedige for the installation of Gatwick Airport's first multi-level export cargo storage system.

The system will be installed in the new 11,500 sq ft IAS bonded freight terminal currently under construction in Gatwick's cargo village.

Swiss export risk plan

Commitments of the Swiss Government within the country's export risk guarantee scheme reached a record level of SwFr 23bn (£8.8bn) by the end of 1978, John Wicks writes from Zurich. This is higher by SwFr 6.8bn (£2bn) than that a year before. Premium income went up from SwFr 141m to SwFr 200m last year.

UK exports to Nigeria up despite new restrictions

BY OUR FOREIGN STAFF

FOR THE second year running, Britain exported goods worth more than £1bn to Nigeria in 1978—despite the major import restrictions introduced by the Lagos Government last April in response to the country's balance of payments difficulties.

Department of Trade figures show that last year British exports to Nigeria were worth £1.13bn, slightly up on the £1.07bn reached in 1977. Nigerian exports to the UK totalled £286m last year, compared to £219m in 1977.

However, British exporters are expected to find it much more difficult to sustain this performance in 1979. The import restrictions introduced by Nigeria last April took several months to bite and one major measure—pre-shipment inspection by SGS—the Geneva-based inspection company—is only now being implemented.

It is significant that since last September the UK's monthly export figures for Nigeria have been down in value terms on the 1977 level.

Bolivia plans to buy arms

BY HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

BOLIVIA is to rearm its armed forces, according to General David Padilla, the president, who said that his country was contemplating its first major arms acquisition for 14 years.

According to Inter Press Service, General Padilla announced Government intentions last weekend during a speech he delivered in the remote town of Motero in the far south-east of Bolivia.

The presidential announcement is likely to cause considerable international interest in that Bolivia has just celebrated with some pomp the centenary of the War of Pacific with Chile during which Bolivia lost its sea coast. Britain has been bidding strongly for arms orders from Bolivia and has offered a generous credit for any Bolivian order.

The government of General Hugo Banzer, which left office last year, declared that its policy was to buy only that military material, such as trucks, which could also be of use for the purposes of national development. It is not clear that the declared policy of General Banzer is still being pursued by General Padilla.

Poland reduces deficit

BY CHRISTOPHER BOBINSKI IN WARSAW

POLAND'S HARD currency trade deficit in 1978 was \$1.7bn according to figures published here by the Polish Central Statistical Office, this compares with a \$2.2bn hard currency deficit in 1977 but is higher than the around \$1.0bn deficit which the authorities had said they hoped to achieve. The deficit on total world trade was \$1.8bn.

The published figures do not include invisible earnings nor do they give any indication of servicing costs on Poland's foreign debt which is estimated at around \$18bn.

The trade figures show that Poland's world trade turnover grew by 7 per cent last year as compared with 1977 while exports grew by 9.8 per cent and imports by 4.7 per cent over the same period.

Comecon's share of Poland's foreign trade grew from 55.7 per cent in 1977 to 57.4 per cent last year. Polish exports to the West grew by 7.6 per cent in 1978 on the previous year and imports stayed at 1977 levels.

Philippines diesel engine decision

BY OUR MOTOR INDUSTRY CORRESPONDENT

THE Philippines Government has selected Perkins Engines, the UK-based group, and Maschinenfabrik Augsburg-Nuremberg (MAN) of West Germany to establish local diesel engine plants.

Several European, US and Japanese manufacturers were in the running—BL (formerly

British Leyland) and Isuzu of Japan were among the last contenders.

The decision by the Philippines Board of Investments is subject to further discussion with the two companies. The final negotiations will deal with matters such as the future timetable of operations.

Daimler-Benz talks on truck production

STUTTGART—Daimler-Benz has been approached by Chinese authorities about possible co-operation in manufacturing trucks in China, a spokesman for the West German car and truck making company said yesterday, but he stressed that talks were still exploratory.

He could not confirm published reports that China wants Daimler-Benz to manufacture some 25-30,000 trucks annually in a plant the Chinese would jointly own with the West German motor company.

Daimler-Benz exported about 1,300 trucks to China last year and expects substantially higher exports to that country in the current year.

The West German weekly news magazine *Der Spiegel* has quoted Daimler-Benz sales manager, Mr. Heinz Hoppe, as indicating that the Chinese would offer the German firm a stake in the capital of a truck company in China to be operated as a joint venture.

China plans to produce some 300 new lines of "good-quality" consumer goods in the next two years, according to the official Hsinbu News Agency.

Hsinbu said they will include quartz watches, high-frequency automatic calendar watches, multi-gear speed bicycles, multiple purpose sewing machines and automatic washing machines.

AP-DJ

EAST EUROPEAN TRANSPORT

Refinements on the humble tram

BY LESLIE COLTIT IN EAST BERLIN

THE COMECON countries have achieved their highest degree of industrial co-operation in advanced technology not in consumer goods but in more basic fields such as public transport. For example, the humble tram, which could well enjoy a rebirth in a more energy-conscious West, never went out of fashion in most of Eastern Europe and has become a product of what is called "joint specialisation."

Visitors to Eastern Europe may have less than fond memories of being jolted about on pre-war model trams that still rattle through East European cities and may question the significance of specialist tram production.

This was the position in 1965 when Czechoslovakia was handed the task of developing Comecon's tram production. The CKD Tatra Company in Prague, which switched from making railway carriages to trams in the 1950s, suddenly found itself put in charge of tram production for all Eastern Europe—mainly the Soviet Union, East Germany and Czechoslovakia.

Since then, CKD has become the world's largest producer of trams while East Germany has had to stop producing trams altogether.

At first, Tatra simply turned out the same model trams that were in Czechoslovakia and exported them to the vast Soviet market and to East Germany. The next stage was co-operation with the public transport authorities of Soviet cities such as Moscow, which now has over 800 Tatra trams as well as East Berlin, Leipzig and Dresden in East Germany.

The Soviets are by far the best customers for Czechoslovak trams, having bought about 8,000 of the 12,000 trams produced by the CKD works since the early 1950s—current production is running at about 1,000 trams a year. East Germany is the second largest export market, taking some 2,000 trams since its specialisation agreement with Czechoslovakia in 1966.

The Soviet Union produces its own model at a railway car factory in Riga but the Czech product is highly regarded for its reliability in the C40 degree heat of Soviet central Asian cities such as Tashkent and in the minus C30 degree of Moscow and Siberian cities.

The four-axle Tatra 3 model is the most widely used tram in Soviet cities along with the older T-2 and a variation of the

same basic model. The T-3D and the T-4D are the main Czech-built trams in East Germany. These East German versions allow cars without their own propulsion to be hooked on as trailers.

The T-5, Tatra's latest model, which is to enter service next year, is a four-axle tram with two bogies and a top speed of 70 kilometres an hour.

Tatra says it has taken special care to ensure the lowest possible energy loss by using thyristors.

At first East German transport authorities were reluctant to buy the shorter Czech trams but now they are in service all over the country.

Poland and Hungary, although they are fellow Comecon members, have gone different ways. Budapest is planning to electrify 85 per cent of its urban transport by 1990 but will use trolleybuses as well as Warsaw to a smaller extent.

In Poland street cars and trolleybuses were pulled out of service in most cities as in the West because the tracks and overhead wires were in the way. But a Polish transport engineer, Dr. Michal Kelles-Krauz, says that "with the price of oil what it is," the same cities

would probably "gladly take them back again if they could."

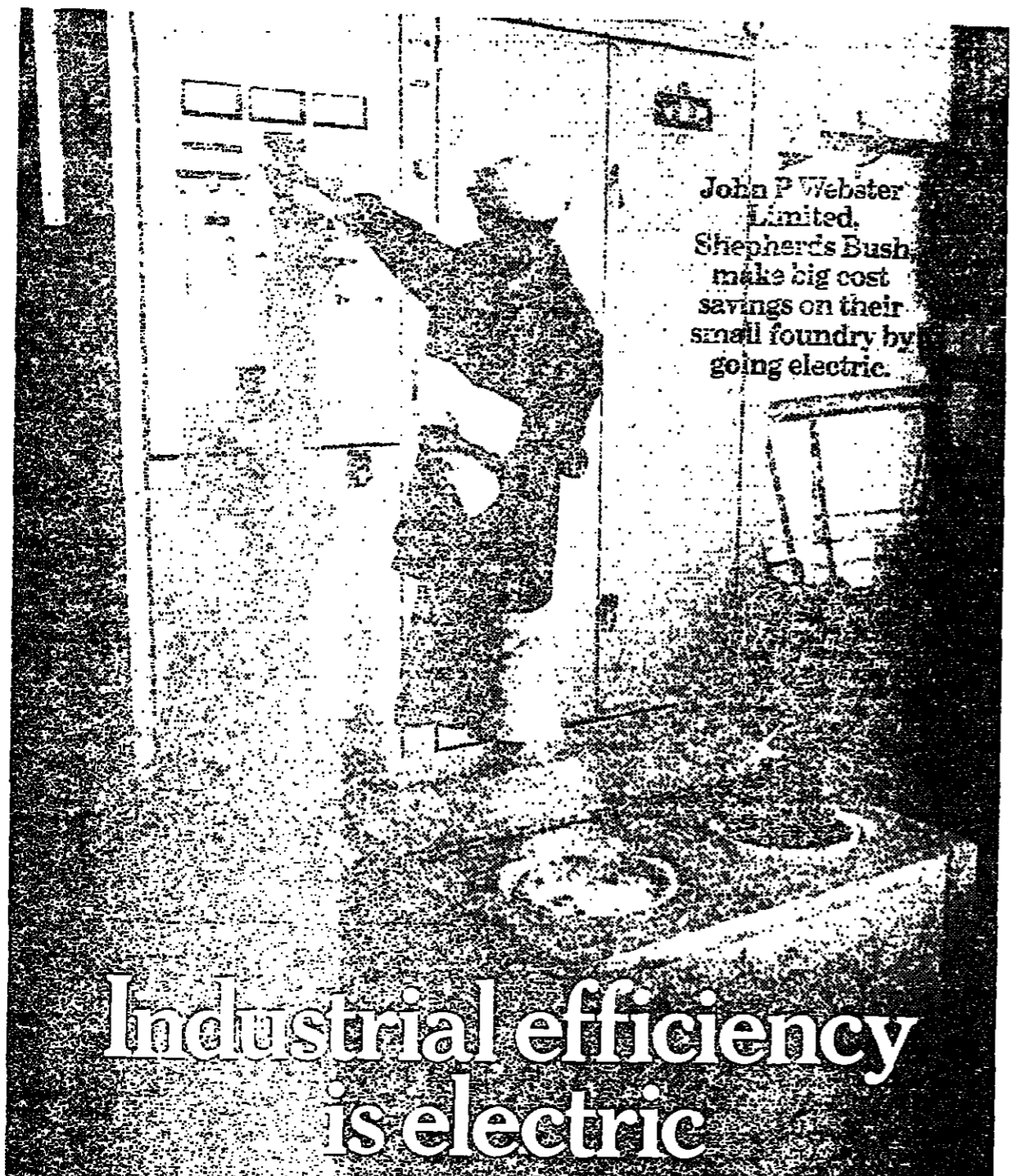
Dr. Kelles-Krauz notes that it costs 15 per cent more to run a bus in Poland than a tram and that the bus costs 11 times as much to buy although its life expectancy is only eight years compared with 25 years for the tram.

The tram network in Warsaw is not scheduled for expansion, although trolley buses are being put into service in some areas.

Polish transport engineers are enamoured of the East German colleagues of the type called super-trams of the type used in Western cities such as Zurich and the large and comfortable Stadtbahn in a number of West German cities.

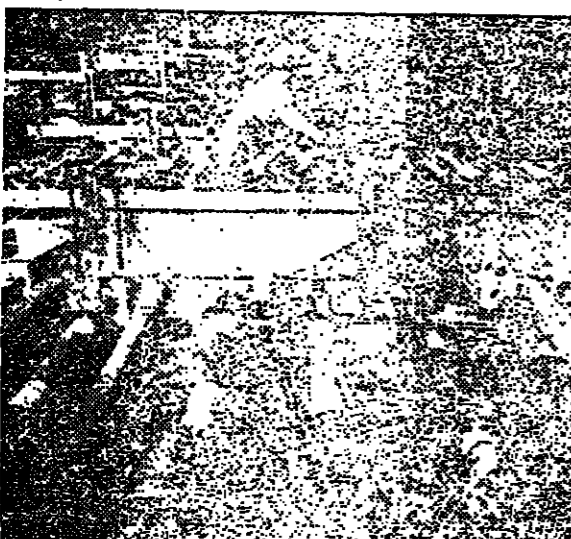
Dr. Kelles-Krauz says this type of solution would be perfect for Warsaw as it could carry 50,000 passengers an hour and would be relatively cheap and quick to build.

It is no coincidence that CKD Tatra also has a 6-axle and 8-axle super Tatra—the Rolls Royce of trams on the cards. It is said to be the equivalent of the best urban railway in the West. So that developing trams may be one area of industry where Comecon can begin to hold its own.



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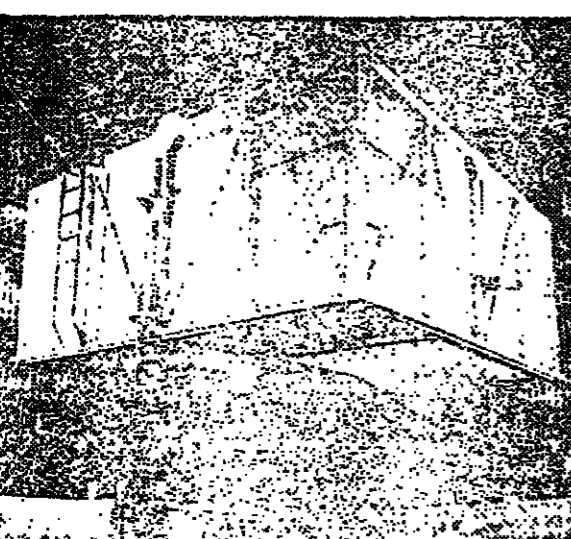
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The Electricity Council, England and Wales

Atomic Energy staff likely to accept 8.8%

BY NICK GARNETT, LABOUR STAFF

UNION OFFICIALS representing 4,500 manual workers at the United Kingdom Atomic Energy Authority yesterday agreed to recommend a pay offer worth 8.8 per cent.

Rail unions turn down offer but parity study is promised

BY PHILIP BASSETT, LABOUR STAFF

RAIL UNIONS yesterday rejected a pay offer of 6.38 per cent, but the British Railways Board, in response to pressure from the largest union, the National Union of Railworkers, agreed to consider a comparability study with private sector pay.

No ACAS move on steel claim

By Christian Tyler, Labour Editor

AN ATTEMPT by the largest steel union to put its 22 1/2 per cent pay and productivity claim to arbitration has been side-stopped.

ELECTRONIC COMPOSITION TO BE INTRODUCED

Express breakthrough offers little comfort at the Times

BY JOHN LLOYD

EXPRESS NEWSPAPERS' announcement yesterday that it has successfully agreed with the National Graphical Association on the introduction of electronic composition for its group's four newspapers, is a sharp contrast to the continuing stoppage at Times Newspapers, where the NGA and management are deadlocked.

However, the simple comparison masks a fundamental difference. Times Newspapers is holding out for the introduction of what is variously known as "single keystroking" or "direct inputting" — that is, where journalists and advertising staff type their copy into a computer, which then sets it without the intermediary work of a printer.

The NGA, as the representative of the compositors, is wholly opposed to single keystroking. The agreement it has so far signed on Fleet Street — with the Daily Mirror and the Observer — as well as with Express Newspapers — allow for computer setting and the introduction of the latest technology but under the exclusive control of NGA compositors.

Express Newspapers argues — as does the Mirror and the Observer — that it has not eschewed single keystroking because the NGA would not accept it, but because it avoids lengthy and often unsuccessful re-writing of journalists and advertising staff and experience elsewhere has shown that the new technology requires a high level of skill which printers have and others do not.

Thus it appears that some papers, at least, in Fleet Street may not wait for the resolution of the Times dispute, but will seek to avoid a similar impasse.

Closures

Despite this, Mr. Bill Sims, the union's general secretary, was confident yesterday that the negotiations would be productive.

Whatever the Steel Corporation offers, whether it be the 5 per cent limit on earnings or more, it is likely to contest the union claim because of its serious financial straits.

Editions

The two big manufacturers of electronic typesetting equipment, Monotype International and Linotype Paul, are optimistic that national newspapers will soon make large purchases.

Monotype has supplied its Lasercomp system to the Observer, while Linotype has sold two of its System Five 606 machines to the Mirror Group, where one of them composes type for the Daily Mirror, the Sporting Life and Reveille at the rate of 3,000 words a minute, while the other acts as a back-up.

At present, single keystroking is to be found only on one newspaper in the UK, the Nottingham Evening Post, where the managing director, Mr. Christopher Pole-Carew, claims that 85 per cent of the paper's copy is keyed directly into the computer by journalists or advertising clerks, and that the remaining 15 per cent — largely wire-service copy — will soon flow straight into the system as well.

Because of this, Mr. Pole-Carew says, the newspaper is able to run nine editions a night over its 146,000 circulation, changing up to four pages on each edition. The printroom now has a staff of 17 compositors, compared with the 1967 peak of 214.

Mr. Pole-Carew does not recognise unions. A bitter strike of printers and journalists in 1973 was broken by the paper's management, and only about half of the 300 staff who went on strike were taken back.

He claims that the unions did not recognise the non-unionisation agreement negotiated then, and "since then I have not allowed a union negotiator on the plant." So successful has the system been — it is based on ICL computers and Monotype Lasercomp machines — that a Swiss-based subsidiary had been established to market it, and the South African Johan-

nesburg Star is keenly interested with the print unions gave it the right to automate, on condition that there were no forced redundancies, that there were generous pay-offs to those printers who wished to leave.

The Washington Post is probably the last big newspaper to make the change, as its vice-president in charge of manufacturing, Mr. Don Rice, ruefully confesses.

About half of its average 80-80 daily pages (over 200 on Sundays) are set in "hot metal," rather than the "cold type" of photocomposition. But Mr. Rice believes that the system developed in collaboration with the Raytheon corporation will be the most advanced editorial system of its kind, and will set "an industry standard" when it begins operation later this year.

The new equipment, which will include about 300 terminals in Washington and in Post bureaux throughout the U.S., will cost around \$5.5m, and will allow access into the system by reporters, sub-editors and editors so that copy can flow from terminal to terminal for checking and editing before being sent down into the computer for setting.

Later, the terminals will be able to display information from the Post's library. Like The Times, the Post signed an agreement with its printers in 1974 which allowed it to produce a return for a guarantee of jobs for life.

The issue of the introduction of the new technology in West Germany's newspapers was much in the news early last year, and the settlement which was reached in March was very much an uneasy compromise.

In essence, the printing union, I. G. Druck und Papier, and the newspaper employers have agreed:

● that keyboards may be introduced, but that "hot metal" printers will operate them over the next eight years.

No journalist or advertising clerk will operate them unless they have the established practice before the dispute.

● that most of the printing grades, including proof readers, will have their present income guaranteed for life.

● that "hot metal" printers will be re-trained, if they wish, over 13 weeks at full pay, while others wishing to be re-trained in other jobs will be subsidised by their employers to do so, and receive a generous grant if they move home.

In short, a virtual eight-year moratorium on single keystroking has been put on the German newspaper printing industry, though in the long term the highly-paid printworkers' high differentials over other workers will be eroded, and so, too, may their jobs.

In France, as an overall judgment, the industry appears to be in a similar position to the UK. A big difference is that where the UK renegade is a regional paper — the Nottingham Evening Post — the French equivalent is a major Parisian daily, Le Parisien Libre.

Once owned by the autocratic M. Emilien Amsury, it passed on his death two years ago into the control of M. Robert Hersant, who also controls Le Figaro, L'Aurore and France Soir, giving him a virtual monopoly over the country's big right-wing dailies.

Le Parisien Libre, which is wholly non-union, has adopted a computerised system and cut its printers from 600 to 150, as editorial and advertising copy is keyed in directly. Mr. Evert van Meerten, the European newspaper specialist at the Monotype Corporation expects that other Hersant papers will follow on, bit by bit, over the next 18 months.

"Le Monde is now the only major daily still entirely hot metal, with no obvious plans to switch over. In most of the big provincial papers, the management are putting in big computer systems which will be able to operate on the single keystroke model."

However, Mr. van Meerten notes also that in Belgium, the one newspaper to take up the new technology enthusiastically — the Brussels Standard — has been plagued with incessant labour problems since.

They have put in keyboards and screens, and are trying to get the journalists to use them. But so far it has not been successful.

Many of the leading Italian newspapers, including Corriere della Sera, La Stampa and Il Messaggero, have introduced photocomposition and computerised typesetting systems. But none has so far concluded an agreement with the one print union, the Typographers' Union, to allow other than print staff to key in editorial or advertising copy.

But managements say that it will not be long before there is agreement. "They are not saying yes, but they are not exactly saying no," says Mr. Pietro Buffa, technical director of the Corriere.

In the case of his newspaper, agreement has been reached for the computerised setting of material keyed in by a

European newspapers are moving to the new technology more slowly than those in the U.S. Information on how the UK compares is scanty.

Journalist from a remote terminal in, for example, the paper's Rome bureau (it is printed in Milan), and also for the computerised setting of agency material. By 1980, he says, there will be agreement on single keystroking in the Milan office — though it may not be all-embracing.

There will, however, be no redundancies — that much is regarded throughout the Italian Press as *sine qua non* of the new technology's introduction, apparently accepted by both sides.

For Corriere, this is said to be no hardship. The group is expanding; rather like Mr. Victor Matthews' Express Newspapers regards the problem as that of being under-worked, rather than overmanned.

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Preliminary Results

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The directors propose a final dividend of 10.251% (15.3% gross). Together with the interim dividend paid in August last of 6.7% (10% gross) this amounts to a total of 16.951% (25.3% gross) being the maximum permitted by law.

Closed shop case opens

A MAN who was sacked by a Labour-controlled council after 22 years of service for refusing to join a trade union, claimed at an industrial tribunal yesterday that he had been unfairly dismissed.

Mr. Harold Borratt, aged 57, of Norwich, was dismissed after Norwich council agreed to operate a closed shop.

Mr. Borratt's case was adjourned so that he could be legally represented.

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Busmen will be told to reject 6% deal

BY NICK GARNETT, LABOUR STAFF

UNION LEADERS yesterday rejected a 6 per cent pay offer for drivers and ancillary staff working for the nationalised bus companies.

The offer is being recommended for rejection early next month at a special union delegate conference which is almost certain to decide on industrial action.

Mr. Larry Smith, the Transport and General Workers Union national passenger transport secretary, emphasised yesterday that such action is designed to secure a pay comparability exercise for bus drivers rather than to force up the present offer.

The unions have already asked for a pay comparability exercise for the 100,000 drivers working not only for the National Bus Company and related operations, but also for the municipal authorities and passenger transport executives.

Ministries men stand by strike

By Our Labour Staff

LEADERS of the two Civil Service trade unions which have called their 285,000 members out on strike over pay tomorrow said yesterday that their action was in breach of the agreement last week between the Government and the TUC.

Mr. Gerry Gilman, general secretary of the Society of Civil and Public Servants, said that the unions were not in breach of the concordat or their pay agreements. They were simply trying to hold the Government to its agreement.

The unions now had every reason to assume bad faith on the part of the Government. "The Government's record is not a good one. Why should we be so naive as to buy a pig in a poke?"

The Government is prepared to implement a staged settlement for 600,000 white-collar civil servants based on the findings of the independent Pay Research Unit comparability study, which the unions say show increases due averaging 26.36 per cent.

The unions are dissatisfied, though, with the looseness of the Government offer.

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Please contact:
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Please contact:
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An opportunity exists for an experienced banking auditor to establish a new role for the Royal Trust Company of Canada in London. The company is the English subsidiary of Canada's leading trust company and provides a wide variety of financial and banking services.

The job will involve the creation of a general auditing role for the company, covering the assessment of potential risk areas, monitoring the setting up of D.P. systems, checking procedures and controls, and undertaking other investigations as needed.

The selected candidate (M or F) must have audit experience with computerised systems, ideally with some operational experience in banking. An accounting or banking qualification will be preferred and it is expected that the appropriate age range will be 30-40 years.

In addition to an attractive salary, there is a comprehensive package of benefits. If you are interested, please send a c.v. explaining how you meet the requirements stated above, or phone for an application form to:



The Personnel Manager,
THE ROYAL TRUST COMPANY OF CANADA
Royal Trust House, 54 Jernyn Street, London, SW1 6NQ.
Phone: 01-629 8252

PROCUREMENT MANAGER

£11,000 + car
London S.W.1.

Our client, an international service company in the electro-mechanical field, wishes to appoint a Procurement Manager. The responsibilities will include: preparing contracts, quotations and negotiating prices; finding sources of materials and dealing with the export of electrical and mechanical materials and equipment. Candidates, male or female, must have extensive experience of procurement in the electro-mechanical field. An engineering qualification is desirable, but more important is a wide technical background. Salary is negotiable up to £11,000 + car.

Please send a comprehensive career resume, including salary history, quoting ref. 964, to:

W. L. Tait, Touche Ross & Co., Management Consultants,
4 London Wall Buildings, London, EC2M 5UJ. Tel: 01-588 6644.

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To arrange a meeting, without commitment, please write with brief details (which will be held in strict confidence) to:

The Managing Director,
Financial Techniques Limited,
Hillgate House,
Old Bailey,
London EC4M 7HS

FINANCE ASSISTANT Major Oil Company

Major oil company requires a Finance Assistant in its London headquarters office. Duties would include cash management; cash flow projections, short-term money market dealings and currency exposure analysis and would also involve financial considerations relating to all aspects of the Company's U.K.-based operations.

The successful candidate will probably be a qualified accountant or a graduate with a good knowledge of accounting, with prior experience in a finance/treasury environment, and with potential for further advancement.

Salary would be not less than £7,000 plus London Allowance, at present £548 p.a.

Write for an application form quoting ref: FA/279

Resources

Tavner Resources Advertising & Communications
Greater London House, Hampstead Road,
London NW1 7QR

TREASURY ACCOUNTANT WEST END

We are the U.K. subsidiary of a U.S. corporation which is a truly international company and a leader in the manufacture and provision of systems and services.

The position is to assist the treasurer in financial and taxation matters including cash management, foreign exchange and liaison with banks. Duties will involve preparation of taxation forecasts and computations, and monthly treasury accounting submissions.

The applicant is likely to be a young person with an accounting or degree qualification, and experience in a treasury and taxation environment.

The job offers an attractive salary depending on experience, in addition to generous company benefits. There is an excellent opportunity for career development with the company.

Please write giving details of career to date, or telephone for an application form: The Treasurer,

CONTROL DATA LIMITED
Wells House, Wells Street, London, W.1.
Telephone 01-580 6484 (extension 44)

INTERNATIONAL FUND MANAGER

A leading UK merchant bank seeks to appoint a Fund Manager to join their International team. He/she will be responsible for managing European funds and advising the group and their clients on investments within the E.E.C.

The successful candidate, aged 25/35, will have had a number of years' experience as an analyst or fund manager concerned with European investments in a stockbroking, merchant bank or fund management business. The successful applicant will have a detailed knowledge of markets and research sources, will be bi-lingual in English/French or English/German and will probably have London experience if not a UK national.

A substantial reward is available to the successful candidate and will be appropriate to the experience and qualifications of the individual concerned.

Please write or telephone in confidence to:
Somerset Gibbs

Directorship Appointments Limited
17 Devonshire Street, London W1N 1FS
Tel: 01-580 7357

2 Senior appointments
with today's energy industry

Chief Administrative Accountant

Staines

up to £10,299

North Thames Gas wish to recruit a Chief Administrative Accountant based at their Head Office in Staines, Middx., to be responsible to the Chief Accountant for all matters concerning payroll, payment of accounts and Security together with an administrative service to the Finance Department of this very large and growing organisation.

The successful man or woman will be concerned with planning and executing all matters concerning policy procedures and systems in the above areas. The Department is responsible for paying some 23,000 employees and pensioners and payments to suppliers of over £100m per annum.

A professional qualification would be an advantage but equally important is extensive managerial experience with a proven ability to manage a large work force engaged in a large variety of duties. Salary within the range £8,928-£10,299 plus current self-financing productivity payment. The usual large company benefits apply.

Please send an up to date c.v. or write or telephone for an application form quoting ref: E3531/FT to the Recruitment and Selection Officer, North Thames Gas, North Thames House, 17 St. Lukes Road, Staines, Middlesex. Tel: Staines 61666 ext 3283.

Principal Computer Auditor

London

c. £9500

British Gas has a gross cash flow of five billion pounds and employs 100,000 people. Our activities range from exploration through engineering and retail sales to international consultancy, and all the aspects are users of considerable computing power on IBM, ICL, Univac and Burroughs machines. We have an appropriately strong audit function, and as a result of a period of intensive effort, one of the most highly developed computer audit capabilities in the UK.

As Principal Auditor D.P. you will be at the centre of the effort to consolidate and improve computer audit expertise within British Gas. Variety is one of the key aspects of this job, because in addition to a direct involvement in a wide variety of systems, you will co-ordinate the work of national teams. You will be directly involved in the development of new computer audit techniques and areas and be able to contribute to further developments of the substantial Computer Audit Guidelines package. You will also become involved in the various in-house training programmes.

We are looking for a qualified accountant or computer professional with experience of

computer audit techniques in a large organisation of professional practice. A working knowledge of audit packages or programming languages will be required and you should be capable of working with the minimum of supervision and directing staff.

In return, you will gain excellent experience in a sophisticated computer audit environment and contribute directly to the development of audit policy as well as gaining entry to a financially strong growth industry in the fuel sector. Other benefits include advantageous pension rights and generous holidays. Salary within the range £7,303-£9,907 plus £302 Inner London Weighting plus current self-financing productivity payment.

Please write with full details of age, experience, qualifications, and current salary, quoting reference F 017 FT, to the Personnel Manager (HQ), British Gas, 59 Bryanston Street, London W1A 2AZ. Closing date for applications 9 March 1979.

BRITISH GAS

Chief Accountant

Transportation

£8,750 + car

One of the few liner shipping agencies that is expanding its world wide operations has a vacancy for a Chief Accountant in a major wholly owned subsidiary based in the City of London.

The prime objective of the new Chief Accountant will be to raise the standard of accounting in this company to the high standard of other group companies. Areas of profitable development might well include systems and management information.

Responsibility will be to the Managing Director and the Group Financial Controller—the senior accountant—and it is anticipated that in the future the man or woman appointed to this job will increasingly assist the Financial Controller in the implementation of the Group's expansion plans.

Preference will be given to chartered accountants in their late twenties/early thirties who can offer shipping or transportation experience.

Starting salary £8,750. Car provided.

Please write in confidence for a job description and application form to David Prosser, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY, quoting MCS/PT



Hotel and Catering Industry Training Board

HEAD OF FINANCE

c. £10,000 + car

The Hotel and Catering Industry Training Board, which provides a comprehensive advisory service to all hotel and catering operations in the commercial sector, invites applications for the post of Head of Finance, based at the Board's Wembley Headquarters.

The successful applicant will be responsible to the Director of the Board for controlling the Board's accounts, for purchasing and for directing the work of the Board's Manpower Information Unit.

He or she will control a staff of approximately 40 people. Applicants should have a recognised accountancy qualification and be used to working at senior level in a large organisation. The salary will be in the region of £10,000 a year, and a car will be provided. The successful applicant will be required to join the Board's contributory superannuation scheme.

Further details of the post and an application form are available from: the Head of Personnel, Hotel and Catering Industry Training Board, Ramsey House, Central Square, Wembley, Middlesex. Telephone 01-902 8865. Completed applications should be returned by March 5th, 1979, quoting reference HOF 3.



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هنا من العمل

Our client is a manufacturing, distribution and retailing group who wish to strengthen their internal systems control team. To achieve this the need has been identified for a

HEAD OF INTERNAL AUDIT (DESIGNATE)
£10,000 + car London

This position will attract candidates currently in this function, who will respond to the challenging task of providing management with vital information obtained through systems, the modification and development of which will be a major part of the duties. This position will report to the Group Financial Controller.

To assist in this updating of the function, there is also a requirement for a

SENIOR MANAGEMENT AUDITOR
£8,500 + car London

Reporting to the Head of Internal Audit, the successful candidate will be given key tasks in the development of the management reporting systems.

The London Head Office finance team also requires a

GROUP FINANCIAL ANALYST £8,000

Duties will include consolidation of divisional plans into the group plan, proposals and analysis of capital expenditure, control and allocation of cash resources, periodic consolidation of group financial information plus ad hoc analysis as directed by the Group Financial Controller.

The group is embarking on a period of expansion and these positions within the finance function will provide real prospects of rapid promotion within the company.

Applicants should contact Richard Wilson M.A. in complete confidence for further details, quoting ref. F.T.18.

David Clark Associates
 4 New Bridge Street, London E.C.4 01 353 1867

Sales Director
International Cosmetics & Fragrance House
c £15,000 + car - London

Only a few cosmetics houses can genuinely claim the description "prestige", implying as it does a real presence in selectively distributive products for the top end of the market. The UK operation of this international house, itself a subsidiary of a major American concern, has developed its business dramatically in recent years. Further expansion, and product, in market share, is now envisaged, and the development of sales strategy, along with the direction of sales and distribution policies to meet such plans, calls for an exceptional Sales Director - and offers an exceptional opportunity. Aged mid-thirties/forty, with a graduate level education and considerable field sales experience, the best candidates will demonstrate broad-ranging qualities. We will be looking for personal skills which will enable you to handle both internal relationships and department stores and other major retail outlets at the very highest level. Such social skills, however, will need to be grafted on to a hard centre, forged in the fire of retail negotiation and exposure to the management process in a profit-conscious f.m.c.g. organisation - probably, but not necessarily, in cosmetics. Most important of all is straight forward management ability - you will be responsible for some four hundred people and have considerable potential for further career development. Please write to Elaine Sunderland quoting reference 917/ES.

Engineering Diplomat
with Marketing Skills
Persona grata in Communist China

We haven't included a salary in our heading, because we accept that candidates who meet our particular needs will be good enough to set their own rate, and, as long as they are realistic, the company will still finish in credit! Anyway, they'll probably be earning a five figure salary already. The company, a subsidiary of one of the country's strongest engineering groups, has combined this financial strength with considerable European technical expertise to establish a firm base in its specialist field of materials handling and automated warehousing equipment. It is typical of its unfettered commercial approach that it is now anxious to develop strong links within the People's Republic of China. Above all, we are looking for someone who is immediately acceptable in China - and this must mean both linguistic competence and considerable experience in the country already. Our ideal candidate will combine diplomatic skills - to get to the right people - marketing flair, and the engineering ability to discuss the customer's problems and the solutions the company could offer. Essentially, though, we are looking for a door-opener; thereafter, the company is good enough to stand on its own strengths. Please write to Graham Oliver quoting reference 923/GEGO.

Applications, which may be from male or female candidates, will be treated in complete confidence and should be sent, quoting the appropriate reference and giving full career details, to the consultant concerned.

BROOK STREET EXECUTIVE RESOURCES LIMITED
 47 Davies Street, London W1Y 2LN. Telephone 01-499 7382

Young Financial Controller

As an autonomous unit within a very successful international Group our client's record of achievement has been significant; the Company has established a sound profit base on a current turnover approaching £4 million and is geared for considerable future growth.

Norwich **circa £8000**

The accounting function is already well established and to fill this appointment the Company are looking for a commercially orientated young accountant who is capable of playing an important role in the senior management team. The person appointed will be responsible for all management and financial accounting activities with an emphasis on developing effective financial control systems. We need a person who can interpret the numbers and not just collate them.

The position will appeal to a young qualified accountant probably aged 28/30 who is looking for full financial accountability within an operating unit.

Personal development within the Group will be exciting and a career ambition towards general management or further financial specialism is likely.

The Company is located in Norwich and relocation assistance will be given where appropriate. Brief but comprehensive details to G.J. Cassell, New Appointments Group, Personnel and Selection Consultants, 505 Chesham House, 150 Regent Street, London W1. Tel: 01-674 2131.

New Appointments Group
 Personnel Consultants

Company Secretary
to c.£8,500 London

Administration can suggest boredom but with us it certainly does not. We are growing and need someone to grow with us. We seek someone who can manage our statutory books and affairs, contracts, pension fund, insurances, etc. You will be supported by a pragmatic Personnel Officer, a competent Secretary/Administrator and be responsible for 5 other admin. staff. The job will entail meetings with external professional advisors and internal liaison at Director level. You will report to the group M.D.

BIS is an international management services company in the fields of data processing, training and market research. Turnover in 1977 was £3.8 million, in 1978 £5 million, and in 1979 will be £7 million.

Salary is negotiable around £8,500, but will not be a bar for the right candidate. Comprehensive benefits are provided.

If you are aged between 30 and 40, have the relevant experience and qualification, preferably C.I.S., please send your CV to, or telephone Michael Grott.

BIS Ltd
 York House, 199 Westminster Bridge Road
 London SE1 7UT
 Telephone: 01-928 9511

Administration Manager
 Berkshire £8000-£9000 + car

Our client is a highly successful expanding British subsidiary of an American Company which manufactures and markets a wide range of sophisticated business products and supplies. World leadership in this field, a multi-million pound turnover and an excellent growth record creates a unique opportunity to fulfil a key, new senior management role.

Reporting to the Chief Financial Executive the prime responsibilities embrace the professional management, control and development of reliable and effective administrative systems within the company. Other important tasks include special accounting assignments. There will be extensive liaison at all levels within and outside of the Company in an appointment offering excellent scope for personal flair and innovation. Career development prospects are likely to be very good within a dynamic environment.

Candidates aged 28-50 years will ideally hold a recognised accountancy or Business Administration qualification and must be systems and financially orientated. Successful management experience is essential within a sophisticated, competitive manufacturing and marketing organisation. A knowledge of computerised systems is necessary.

An excellent benefits package includes a non-contributory pension scheme and Free Life Assurance. Relocation assistance will be given where necessary.

Contact Bob Thorpe -
 Reading (0734) 695666,
 PER, Sun Alliance House,
 Oxford Road, Reading, Berks.

Applications are welcome from both men and women.

Professional & Executive Recruitment

Head of Finance and Administration
 South Coast up to £14,000

This company, now part of a highly successful European group, has built a world-wide reputation for the specialist capital equipment in which it has played a major pioneering role. Increasing demand in world markets has now made urgent the company's development and growth. The Head of Finance and Administration will be a key member of the small executive team charged with these tasks. Reporting to the Managing Director, responsibilities will embrace all aspects of financial and management accounting together with a number of administrative functions; these include buying, stores, shipping and personnel. Substantial purchases of equipment are made world-wide. Candidates, aged 35 to 45, should be professional accountants and occupy a senior financial post, ideally in a capital goods industry. A knowledge of German would be an advantage. Salary will be negotiable up to £14,000 with a car and relocation expenses to the South Coast.

PA Personnel Services
 Ref: AA51/6771/FT

Initial interviews are conducted by PA Consultants. No details are divulged to clients without prior permission. Please send brief career details or write for an application form, quoting the reference number on both your letter and envelope, and advise us if you have recently made any other applications to PA Personnel Services.

PA Personnel Services
 Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874

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MERCHANT BANK DIRECTORS

As a result of the next phase in our policy of expansion, opportunities will arise in the near future to join an established and respected authorised City Merchant Bank.

The successful applicants will have a wide experience in leading in the domestic and/or international markets and will be expected to negotiate and process new loans through all the detailed procedures. Ideally they will have obtained a senior position in a Clearing Bank, Merchant Bank or International Bank and will have a sound knowledge of the workings of the City. In addition to technical ability, they will be required to demonstrate that they have a flair for innovation and developing new business.

There is also an opportunity for a qualified Accountant or Solicitor to join the Corporate Finance Department, where in addition to the merger, acquisition, activities he/she will be required to assist in the appraisal of lending.

These are Board appointments and an excellent salary is negotiable together with the usual fringe benefits.

The Managing Director,
 (Reference BD),
Gray, Dawes & Company Limited,
 40, St. Mary Axe,
 London EC3A 5EU.

Hoare Govett Ltd
Institutional Sales Executive
Japanese Department

There is a vacancy for a young institutional sales executive to assist in the development of our rapidly growing Japanese business. The Japanese Department is London-based and works in close liaison with our Hong Kong Office.

Applicants should have experience in institutional sales, or in the Far Eastern region, and must be prepared to travel regularly to Japan.

The career prospects are excellent. Salary is negotiable but will be commensurate with ability and experience. Applications, which will be treated in strict confidence, should be sent with curriculum vitae to:

The Secretariat,
Hoare Govett Ltd
 1 King Street, LONDON EC2V 8DU.

INBUCON

Manager-Tax Planning
 London to £14,000

A major international Group involved in the provision of oil-field services is seeking to increase its financial staff based in London by the addition of a tax specialist.

The appointment requires a detailed knowledge of and involvement in international finance and taxation. The successful candidate will probably be a qualified accountant aged 30-40 with recent exposure to international planning perhaps in a 'number two' position with a multi-national Group, or someone with expertise gained with the Inland Revenue followed by time in industry or commerce involving financial and tax planning at international level. Some travel will be involved.

In addition to the salary there are generous fringe benefits. Prospects internationally for career development within the Group are good. Please write briefly and in confidence quoting reference 3748 to J.G. Battersby.

INBUCON MANAGEMENT CONSULTANTS LIMITED
 197 Knightsbridge London SW7 1RN Tel 01-584 6171.

Foreign Exchange Exposure Manager

Planned growth of the Regional Treasurer's Office which services the diverse operations of American Express Company in Europe, Middle East and Africa has identified the need for a Foreign Exchange Exposure Manager. The successful candidate will be responsible for the development of a centralised Foreign Exchange Management Information System to protect the assets of the Company from currency fluctuations. He/she will be required to develop and implement programmes to identify and measure exposure risks.

It is envisaged that this job will appeal to Qualified Accountants with experience in Foreign Exchange matters, although experience in a Treasury function would be an advantage. The position carries a competitive salary, together with an attractive benefit package, including subsidised mortgage facilities, non-contributory pension plan and free life insurance. Relocation expenses will be paid where appropriate.

Applicants, male or female, should write with full career details to: Roger Brown, Manager, Central Personnel, American Express Co., Amex House, Edward Street, Brighton BN2 2LP.

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 Economics graduates, 27, fluent Polish, some experience in negotiating contracts with Poland, seek position with trading company engaged in business with Eastern Europe.
 Write Box AB698, Financial Times 10 Cannon Street, EC4P 4BY

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 with 10 years' experience in UK and U.S. investment fund management, securities analysis and business development analysis, seeks stimulating appointment.
 Please write in confidence to: Box AB698, Financial Times 10 Cannon Street, EC4P 4BY

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LOMBARD

The problems of success

BY PETER RIDDELL

IF THE financial markets really determined the fate of the economy, as the Labour left believes, then the Government should hold an election now since it would have a good chance of sweeping the City. All that would be needed is a poster with Mr. Healey's face on it and the slogan "£5.5bn and 8 to 12 per cent in 1979-80" - mystifying perhaps for the Chancellor's constituents in Leeds but not in Lombard Street.

The turn round in financial markets in the last fortnight has been much more than either many City analysts or the Bank of England can have expected. The result—assuming over-valuation of the two new tapes today—is that more than £2bn of funding has been tied up, while the threat of higher mortgage rates has been put off and M.L.R. has been left in lofty isolation at 14 per cent. All this is very gratifying, except for the taxpayer who will be paying until the next century or unnecessarily high interest rates.

High yields

The bullish case is based on the Government's repeated commitment to its monetary and borrowing targets and to keeping sterling stable. Moreover, wage prospects do not look quite as bad as they did a month ago: the rate of growth of average earnings could still be less than the 14½ per cent rise in the last pay round with the 12 month rate of price inflation unlikely to be more than 12 per cent by the year end. All of this makes nominal yields of over 14 per cent too good to miss, especially as the prospect of slow growth could reduce pressure on the demand for credit.

Far be it from me to stop the party but there is an air of exaggerated optimism around at present. Mr. Healey may be the most responsible Chancellor to market pressures in living memory but there are limits even to his magic wand.

A little scepticism, for example, is still in order about Mr. Healey's attempt in the last few days to talk down the level of settlements to below 10 per cent, after allowing for "self-financing productivity" agreements. And it will be necessary to look at the fine print of the eventual local authority manual workers' deal: after all, the first proposed comparability payment will be as soon as August.

Moreover, the current pay

THE FLOODING of the Mississippi River in the spring of 1973 and the subsequent embargo on exports of some commodities imposed by the U.S. government in June and July of that year led to a number of disputes resolved in English courts. They have done wonders in clarifying the meaning and effects of the force majeure clause in commodity contracts.

Commodity dealers often form long trading chains. A contract starts its passage down this chain when the first shipper buys from a producer. It ends when the last trader in the chain delivers to the consumer. If an event takes place which is outside the control of the dealers and is likely to prevent or delay delivery, a force majeure notice passes down the chain from one link to another. Problems arise if the seller who sends a force majeure notice to his buyer cannot prove that at the time, he had actually purchased the goods covered by the notice.

Such was the case of Avimex S.A., who in 1972 sold 1,820 metric tons of U.S. soyabean meal to Dewulf and Cie of which 220 tons were to be delivered in April 1973. The non-delivery of this April shipment led to a dispute concerning the application of two clauses, 21—Prohibition and 22—Force Majeure

but good enough to justify an extension of the delivery date to July 10. The sellers appealed and the Board of Appeal of the Grain and Feed Trade Association confirmed the award. In its turn, the Board was ordered by Mr. Justice Kerr to state its award in the form of a Special Case which has now been decided by a reserved judgment of Mr. Justice Robert Goff.

The first question Mr. Justice Goff was asked to decide was whether the sellers were liable

BUSINESS AND THE COURTS

BY A. H. HERMANN, Legal Correspondent

the buyers with a delay. But the buyers at no time objected that the notices had been given with undue delay. In the event, the consignment scheduled for April was never shipped. The dispute came to arbitration and the umpire, deciding that the sellers were in default, awarded damages to the buyers based on the high market price reached on July 26, 1973. It appears that the buyers prevailed with their argument that the "force majeure" notices were bad and unsubstantiated (as the seller never proved that he actually bought the goods)

able to rely upon the force majeure notice sent to the buyers. They were liable for breach of contract. There was an additional reason why the sellers should be held liable: Their "force majeure" notices were late. The sellers argued that the buyers had at no time objected that the notices had been given with undue delay but Mr. Justice Goff said that this was not enough. The buyers did not state clearly that they would not rely on their rights arising from the belatedness of the notice. Further, there was no evidence that the sellers relied on such an alleged waiver, either by doing or omitting to do something. "All the sellers appear to have done" said the Judge "is to have spent some money on telex messages, which is wholly immaterial." He concluded that it would not be a benefit that they should derive a benefit from that.

The second question submitted to Mr. Justice Goff was whether the sellers were relieved of their obligations by the U.S. embargo on exports. But as they could not prove that the contract goods had not succeeded in passing through the two loopholes in the embargo—namely, that they were neither in the process of loading on or a lighter destined for the vessel—this point, too, was decided in favour of the buyers.

Gaffer looks likely prospect

IT IS UNUSUAL to say the least, to find a leading trainer talking of a novice chaser in the same terms as such past heroes of the Gold Cup as Mandarin, Mill House, Mont Tremblant and The Dikler. For this reason, Wincanton should be a course worth visiting this afternoon, since Fulke Walwyn, the handler of those

promising—with a game victory over the more experienced ex-New Zealand chaser, Royal Mail, in the Compton Chase. Although it can be argued that that form may not be all it at first appeared, in view of the fact that Devon Mignon, a poor third at Catterick on his previous outing, was well in contention two fences out, Gaffer won convincingly.

I take it to boost further Walwyn's Festival hopes with a clear-cut win over Gay Spartans. The last-named, a runner-up by one-and-a-half lengths to Modesty Forbids when trying to concede Gifford's chaser 39 lb in Leicester's Holly Handicap on December 18, proved too strong for Jack of Trumps, to whom he was conceding 7 lb in Kempton's King George VI Chase on Boxing Day.

Tony Dickinson has been finding it difficult to find reasonable ground on which to justify the Gold Cup favourite. The lack of a recent run may see him just failing to cope with Gaffer.

Half-an-hour before Gaffer takes on Gay Spartans and three others, including the 1976 Gold Cup winner, Royal Frolic, in the Jim Ford Challenge Cup, it will be intriguing to see if Birds

WINCANTON

- 1.45—Dormie
2.15—Blue Maid*
2.45—Birds Nest**
3.15—Gaffer**

3 lb and a three-quarter length beating in Cheltenham's Bula Hurdle. I anticipate a reproduction of his Cheltenham form proving too much for Pinchov's L'Oréal Hurdle conqueror, Western Rose.

There are few more improved mares in training than Blue Maid, and there will be many prepared to bank on John Thorne's charge extending her winning sequence in the Fairyland Handicap over two miles five furlongs.

RACING

BY DOMINIC WIGAN

four past Cheltenham heroes, thinks he has a novice already of comparable ability in Gaffer. This vastly improved Giolla Mear gelding, a half-length runner-up to Keilo Chant in Ascot's Good Walk Hurdle 10 days before Christmas, has since then strung three consecutive victories together. In the process, he had his Piper Cheltenham Gold Cup odds slashed from 50-1 to 6-1.

It is not difficult to see why. Ten days ago at Newbury, the Saxon House chaser proved himself among the best stavers around—and certainly the most

TV/Radio

News for England (except London) 5.55 Play School (as BBC2 11.00 am). 4.20 Don and Pats. 4.25 Jackanory. 4.40 The Space Sentinels. 5.00 John Craven's Newsround. 5.05 Blue Peter. 5.35 Noah and Nelly. 5.40 News. 5.55 Nationwide (London and South-East only). 6.15 Nationwide from Scotland and Wales. 6.40 Tomorrow's World. 7.05 Top of the Pops. 7.35 The Circus World Championships.

F.T. CROSSWORD PUZZLE No. 3904

Grid for crossword puzzle with numbers 1-28 and clues for Across and Down.

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Comparability run wild

THE PRIME MINISTER was reported to be considerably hurt...

The offer was supposed to be limited to nine per cent...

The point about this offer is not that it will produce excessive pay...

provided. Taxpayers and ratepayers who are going to have to meet the bill...

Even to study such alternatives would help to introduce some sense of realism...

Taxes on home buyers

LAST YEAR'S steep rise in house prices has reinforced the case which the Building Societies' Association...

Progressive A tax originally intended for the better off is rapidly becoming a tax on the mobile...

Relief Some people argue that the limit should be maintained as part of the case for re-allocating assistance...

in some unexpected areas. For example, 71 per cent of newly mortgaged houses in Northern Ireland...

There is however no rationale for these arguments in terms either of equity or use of resources...

Opposing prescriptions for pricing European drugs

BY SUE CAMERON, Chemicals Correspondent

GROWING pressure for some form of centralised European control over the pricing and marketing of medicines is beginning to cause considerable concern among international drug companies.

Last autumn the European Commission launched a study of how drug prices vary from one Common Market country to another.

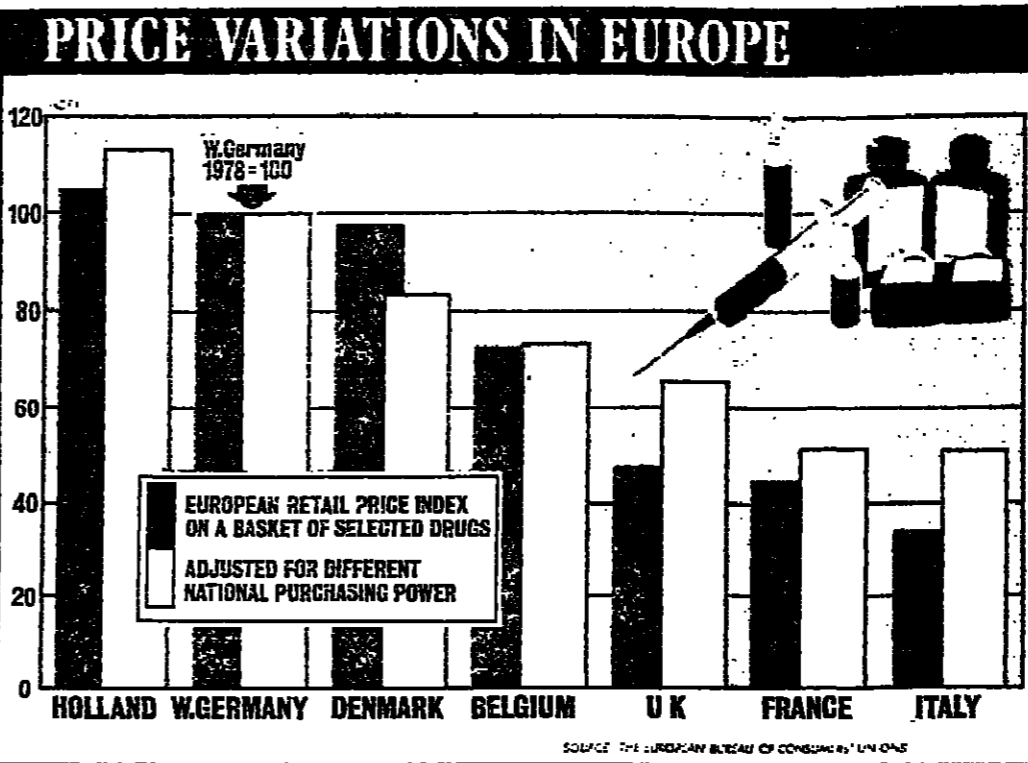
At the beginning of this year the Bureau Européen des Unions de Consommateurs produced a report attacking the powers and the pricing policies of the pharmaceutical majors.

This further reduces the return on the research costs which are heavy. The Association of the British Pharmaceutical Industry estimates that leading drug companies spend about £30m a year each on research.

The costs, the expertise required and the commercial risks involved in producing a new medicine limit smaller companies to the manufacturing of unbranded generic drugs.

The European consumer unions' report calls on the Community to take a number of steps intended to intensify existing competition in the pharmaceutical market.

Government aid The European consumer unions' report calls on the Community to take a number of steps intended to intensify existing competition in the pharmaceutical market.



SOURCE: THE EUROPEAN BUREAU OF CONSUMERS' UNIONS

between pharmaceutical prices in the Common Market is that some member states exercise controls while others do not.

Government controls in some countries and the lack of them in others are clearly partially responsible for the variations in European drug prices.

major charge whatever the market will bear. The pharmaceutical groups do not have the freedom to price their products according to what the market will bear.

Government controls in some countries and the lack of them in others are clearly partially responsible for the variations in European drug prices.

Holland then has a price 13 per cent higher than that in West Germany, while the UK price is 65.4 per cent of that in West Germany and that in Italy is 51.1 per cent.

However, parallel imports are estimated to account for only a tiny proportion — 2.3 per cent — of the total European drug market.

branded for one national market in an entirely different one. Another problem is the question of manufacturers' liability, especially if a product has been repackaged.

The consumer unions' report insists that a European commission on drugs should play a part in directing pharmaceutical research. It also suggests that shorter patents should be granted to drugs with relatively smaller therapeutic value.

It is hard to see how either of these steps could be taken without setting up some kind of cartel for research purposes.

But the danger of hamstringing innovative, life-saving drug research in an attempt to lower charges and harmonise prices is a powerful argument against over-hasty change.

Bargain prices

The current differences in European pharmaceutical prices have led to what is known as parallel importing.

MEN AND MATTERS

Awaiting the man with the plan

The need to find some brave new thoughts to put in a general election manifesto might well explain the Government's eagerness to see a report being drawn up by Aubrey Jones...



Outmanoeuvred

Israel's women soldiers have begun to display toughness no one bargained for.

New dance

After 10 years of trying without notable success to imitate the Playboy Club in London, the Penthouse Club around the corner in Shepherd Market...

Praxis complete

Obedient to historical inevitability, the cotton mill established by Friedrich Engels senior in Engelskirchen, near Cologne, has finally ground to a halt.

Fedigree service

The British may regard themselves as a nation of dog-lovers, but a new Pet Motel near New York has piped music in all kennels, staff who read letters to the boarders from their absent owners...

Observer

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FINANCIAL TIMES SURVEY

Thursday February 22 1979

Wise
use
of
wealth

By Michael Tingay

WHEN QATAR expressed firm views against the federation of nine Emirates proposed by the departing British administration more than a decade ago there were those who doubted the viability of the Emirate as an independent mini-state. Since independence eight years ago income has risen eightfold and Qatar has prospered. Development has been slow, but Doha has avoided the worst excesses of the boom in the Gulf. Progress has been hampered by the shortage of educated Qataris but not by petty quarrels of the kind which have dogged development in the United Arab Emirates. Limited income forced the Emir to avoid spending for the sake of prestige. Qatar has a modest but adequate airport, a single luxury hotel, and an unambitious defence force armed purposefully with well-tried weapons but shunning the stampered ultra-sophisticated military hardware.

Qatar is one of the richer states in the world but its wealth is seriously unbalanced. Resources other than hydrocarbons are absent, including human resources. It can only be called oil-rich mainly because it has so few people. Proven oil reserves of 5.6bn barrels represents a tiny fraction of total reserves in OPEC countries, enough to last 25 years or so at present rates of production. Annual oil output is only 1.5 per cent of the OPEC total, although this will earn Qatar \$2.8bn this year and over \$3bn in 1980, a huge sum for a state with an indigenous population of only 50,000. When oil runs out the Emirate will be able to depend on vast offshore gas reserves, the importance of which has not yet been fully appreciated by Qataris. In the meantime basic industries are being developed which, it is hoped, will account for 20 per cent of national income in the 1990s.

The country is extraordinarily well off in terms of per capita income. If one considers the 200,000 residents of Qatar, most of whom do not have Qatari nationality, oil revenues have been equivalent to a yearly income of \$13,500 per head. Taking the indigenous population with full nationality, 50,000 Qataris will this year share an average oil income of \$56,000.

Politically Qatar has not departed from its traditional loyalties. It looks unashamedly towards Saudi Arabia for guidance and retains an almost sentimental affection for Great Britain. Such is the satisfaction at the current visit of Queen Elizabeth that one could believe the Emirate chooses to forget that London will never again be able to play a major role in the protection of traditional interests in the Gulf. The visit of the British monarch has even partially eclipsed the other single interest of the moment, the events in Iran. Qatar recognises that in defence and security its future is inextricably linked with stability in the Gulf as a whole. So apprehensive are the authorities about the collapse of the Shah's power and the regional consequences that they are content to defer totally on the subject to those who have even more to lose by the spread of instability.

Doha is no longer a "giant building site" as it has sometimes been unkindly labelled in the past. This is partly because many buildings have been completed and partly because last year a series of spending cuts was introduced, stopping progress payments on several construction projects. Land and

building speculation were nipped in the bud as Sheikh Khalifa took measures to slow inflation. He succeeded in reining in the inflation rate from 40 per cent by cutting expenditure by more than 10 per cent. A sign that the economic brake is being slowly released is the recent award of the contract to finish the Sheraton, a pyramid-shaped skeleton at Doha's West Bay.

Foreign

No matter how steady the path of development, Qatar remains dependent on foreign labour and skills for the construction of the modern economy. There are about 50,000 indigenous Qataris out of a total population of about 200,000. The building of infrastructure, housing and industry requires vast pools of mainly Asian labour, while management of the economy and administration demands the employment of large numbers of skilled Europeans and northern Arabs. About 80 per cent of the total workforce and a higher proportion of the strictly private sector workforce are non-Qatari. This does not seem to produce the strains experienced elsewhere in the Gulf, perhaps because the Government is at pains not to let the expatriate workforce become entrenched. A dominance of Pakistanis now seems to have been redressed by a deliberate policy of taking labour from other Asian countries for contract work. One incidental compensation for the dependence on foreign labour is that Qatar must be one of the few countries in the world which will be able to regulate easily

its population level in the future by simple administrative planning. Once the need for vast numbers of construction and manual workers declines Qatar will be able to adjust the numbers and composition of the workforce as it wishes.

A fight in one of the three Hawker Hunters of Qatar's air force (acknowledged by Hawker Siddeley to be the best maintained examples in active service in the world) offers a vivid portrait of Qatar's limitations. It takes only an hour to fly round the entire coastline. The country is a barren fawn and yellow peninsula distinguishable from the land mass of Saudi Arabia only by a shallow lagoon winding from east to west. A theoretical line crossing the salt water makes not an iota of difference to the bedouin who cross freely nor to the pink flamingoes that periodically grace the lagoon.

A good road links the northern coast with Doha, running down the eastern side of the peninsula and continuing south of the capital to Umm Said, the site of the new industrial city. There, the remnants of what was once the natural gas liquids plant (destroyed by fire two years ago), can be seen at a charred spot where storage tanks once stood. Black circles are banded into the ground as a permanent imprint. Another road leads from Doha west to Dukhan, the oilfield zone on the west coast. These three built-up areas are pinpricks on the landscape. The rest is unrelenting desert.

Dependence on oil money is paramount. Revenues should exceed \$3bn next year

and should remain at that level for several years as price rises compensate for falling exports. Qatar is content to leave the immediate financial problem of the weakened dollar to the consensus of OPEC's moderates. (Sheikh Abdul Aziz al Thani, Minister of Finance and Petroleum, said his country suffered a 24 per cent loss of earnings in 1978 due to erosion in the value of the dollar.) The real insurance for the financial future of Qatar must lie in development of the North West Dome gas fields. This vast reserve of natural gas should be able to replace oil as the chief revenue earner of the 21st century. To develop it is an expensive and lengthy process involving complex finance and marketing arrangements. The return on investment is much lower than with oil, but when crude production begins to dip in the 1990s the prospect of exporting liquefied natural gas will seem much more attractive. Until now Qataris seem almost unaware of the fresh lease of life this new hydrocarbon resource has given them. All the concentration for the future has understandably been on the industrial programme, which is currently absorbing investment at a rate of QR 8bn over a ten year period.

No country in the Gulf has pursued an idea so single-mindedly as has Qatar in its quest for swift diversification of revenues through industrialisation. The fire in the NGL plant was a major setback, but the decision was made not only to continue with plans for NGL 2 (which is for offshore gas)

but to rebuild NGL 1 and dovetail its reconstruction so that it comes on stream soon after 1980 with the rest of Umm Said's industrial complex. Umm Said is now due to be in full operation in the early eighties and plants should be profitable (if costings and market studies are right) by the late 1980s. Qatar has trimmed its more ambitious plans somewhat. The new oil refinery will produce products only for the domestic market, the bigger project of an export refinery having been shelved, and plans to double the fertiliser capacity have been delayed. However, the iron and steel works is already producing after being opened last summer. The first petrochemical unit is scheduled to start operation in 1980 and the management of the Qatar Petrochemical Company (QAPCO) says the critical path for completion is being maintained.

Takeover

Sheikh Khalifa bin Hamad al Thani, who assumed power in a bloodless takeover in 1972, has been most conscious of his economic and political place in the region and in the Arab world as a whole.

The ruler is said to be the first to have advocated the idea of setting up a Gulf common market on similar lines to the European Economic Community. He is an advocate of eventual economic and monetary union in the region as the best approach to create political unity. Doha is the headquarters of the Gulf Organisation for Industrial Co-ordination, a body of which

little has yet been heard but which is more likely to make its mark than many pan-Arab bureaucracies. GOIC has high calibre staff with a realistic approach and will monitor the establishment of industries in the region. By concentrating on an information data bank to begin with it will try to prevent duplication of economic effort and the wasteful use of resources.

In politics Qatar has been at the forefront of efforts to contribute to the broad Arab cause. Despite its limited income aid disbursements have only recently dropped to 5-7.5 per cent of total revenue. This followed years of spending 15 per cent of earnings on aid. The Ruler has made it a policy to distribute funds through multinational channels. He gave more than \$200m as his contribution to the fund for Arab confrontation states after the Rabat summit of 1974. Qatar's share of the Gulf Organisation for Development of Egypt (GODE), was set at \$400m—equivalent to one fifth of the annual oil income and one tenth of the gross national product. Nor did Sheikh Khalifa balk when it became clear that GODE money would actually be directed entirely to maintaining Egypt's high level of deficit financing. Qatar is also one of the four equal shareholders in the Arab Organisation for Industrialisation (AOI), the billion dollar corporation based in Cairo to develop for the Arabs an arms manufacturing capacity, the future of which is probably linked to President Sadat's peace initiative with Israel.

Qatar adapted quickly to the termination of the treaty relationship with Great Britain, and it was simple and logical for Saudi Arabia, to which Qatar

BASIC STATISTICS	
Area	4,400 sq. miles
Population	200,000
Trade (1977)	
Imports	QR 4.85bn
Exports	QR 8.10bn
Imports from UK	£117m
Exports to UK	£100m
Trade (1978)	
Imports from UK	£91.7m
Exports to UK	£90.4m
Currency=rityal	£1=QR 7.7
	\$1=QR 3.8

Qatar is committed to the survival of President Sadat's regime in Egypt, considering it a bastion of modernisation in an increasingly extreme world. Like Saudi Arabia, Qatar secretly wished Sadat well in his venture with Israel. However, even before publication of the agreement terms of Camp David, which were seen to be violently divisive in the Arab world, Sheikh Khalifa was very worried about the rift in the Arab world caused by the Egyptian leader's actions. A reflection of the Ruler's loyalty to Sadat came when the Egyptian President attacked those who attended the anti-Sadat Baghdad summit last year. Mr. Sadat even attacked Saudi leaders but when he reached the name of Sheikh Khalifa he exempted him from bitter criticism referring to the Qatari Emir as "my brother."

The Emirate has long had a close relationship with the Palestinian body politic. Officials at Doha's PLO office say that the ruler of Qatar first gave hospitality to Palestinian activists in 1964 when individuals from what is now the Fatah guerrilla group came to the Gulf. The Emirate is host to 30,000 Palestinians, including many youngsters who are encouraged by their parents and by the PLO to concentrate on further education as a weapon rather than military and political activity. The Palestinians are not considered a threat to security, despite their large numbers, because of the nature of the relationship with the authorities and the fact that hundreds of senior Palestinian officials and advisers in Qatar's administration have nothing to gain and everything to lose by a change in the status quo.

Qatar adapted quickly to the termination of the treaty relationship with Great Britain, and it was simple and logical for Saudi Arabia, to which Qatar

CONTINUED ON NEXT PAGE

The Doha Centre brings Britain to Qatar

To commemorate the first visit of Her Highness Queen Elizabeth to Qatar, the Doha Centre is staging a British Fortnight, from February 17 to March 1st.

The Centre: The Gulf's most modern shopping complex.

The Doha Centre, fully owned by Sheikh Ghanim bin Ali al Thani, and managed and operated by the Bahrain-based firm of Jashanmal and Sons, represents a major innovation in Middle East merchandising.

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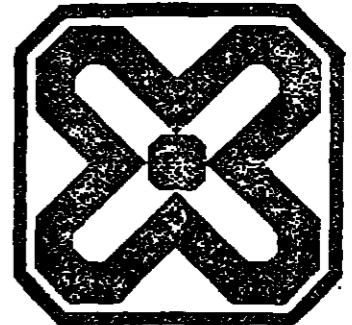
merchandising technology to the Middle East. Some of the Centre's features include 2,000 m² of custom designed, high-density warehousing, computerised stock control, a product line of over 10,000 items, parking for 300 cars and more.

Jashanmal and Sons have generations of knowledge of running their highly successful chain of department stores throughout the Gulf.

British Fortnight in Doha

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historic visit. Leading British brand names will be featured, and a host of top British personalities will be on hand.



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QATAR II

Prosperous economy under careful management

FROM THE time one arrives in Doha it is apparent that the economic style of Qatar is very different from other Gulf states. Its relatively humble airport does not buzz with the same hustle and bustle, and its capital, Doha, is not the same giant sprawling construction site as other neighbouring cities. The key words of the State's economy are growth and restraint. Above all, Qatar has learned to take its oil wealth with a measured stride.

By Gulf standards, its oil production is modest—about one-third of Abu Dhabi's and only a quarter of Kuwait's. Present output from Qatar represents a mere 1.5 per cent of oil production and only 0.8 per cent of the world total. Daily average production in 1978 was 480,000 barrels a day and, if current levels are maintained, the reserves are expected to decline in another 20 years and become depleted 15 years after that. To prepare for that day when the oil runs out, the Government is spending a massive U.S.\$2.3bn on the establishment of heavy industry to diversify the sources of the nation's income. Looking much further ahead, there is gas, for Qatar's North West Dome is one of the largest gas fields in the world. But such bright prospects are still years ahead and, in the meantime, management of the economy is still a carefully-balanced affair.

Inflation

When the beginnings of a boom began two years ago, the Emir, Sheikh Khalifa, was quick to act. Inflation was racing at an annual rate of 40 per cent and port waiting times had soared to about 120 days. Payments to contractors working on major Government projects were held up and not resumed until the beginning of 1978. A number of projects such as Government buildings were left half finished as the Government went through a reassessment of its priorities and scaled down its ambitions. Unlike other Gulf leaders who are more susceptible to pressures from local merchant communities, Sheikh Khalifa has been able to maintain the slower pace of development throughout 1978. The cutbacks were felt immediately by the local traders and contractors, who had come to believe the boom would continue unabated. In 1978, total expenditure was projected to be QR 8.28bn (E1.09bn), as against QR 7.316bn the year before—a 13 per cent rise. However, finance officials concede that actual expenditure turned out to be 11 per cent less in 1978 than 1977. Most of his cutback fell on the capital side as the Government stopped projects and reassessed its priorities, though some of it can be attributed to the country's relatively low absorption capacity.

Housing had an enlarged allocation in that year, but the education budget fell from QR 895m to QR 351m and health services' allocation from QR 391m to QR 113m, according to unofficial estimates. Part of the education cutback can be attributed to the decision to postpone building the university for another year. However, in 1979 total expenditure is expected to go up once again, from QR 8.28bn to QR 9.45bn. Of this current expenditure will account for QR 5.06bn and capital projects another QR 4.40bn. Part of this projected increase will be accounted for by the increased aid drawings expected this year, and also may reflect Qatar's commitment to the Baghdad Summit resolutions.

As the pace of the economy is determined largely by government expenditure, the new era of restraint has had its effects on the private sector. Imports have actually declined, an unknown phenomenon in the

Gulf where the equivalent of a recession elsewhere generally registers merely as a slowdown in growth. In 1977, Qatar's imports were at an all-time high of QR 4.85bn compared with QR 3.3bn, though most of this rise can be attributed to the early part of the year.

The downturn in trading shows dramatically in the first six months of 1978, for import figures went down to QR 1.92bn compared with QR 2.72bn over the same period the year before. This represents a heavy drop, though in tonnage terms imports were almost the same, reflecting the changes in the U.S. dollar. Bank credit also shows signs of slowing up in its growth, for advances to the private sector went up only a modest QR 426m to a year-end December 1978 total of QR 2.8bn. This compares with a 38 per cent growth in credit the year before, and reflects the careful lending policies of the banks.

Sheikh Khalifa moved swiftly to stop the land speculation which had begun. Qatari merchants had been buying up land in the expectation of government development and had begun activities as land brokers. The development resulted in a fivefold increase in land prices, which ended only when the government abruptly stopped its land acquisitions and forbade the banks to extend credit for these purposes. The Emir's measures nipped in the bud any speculative real estate developments, and though there are a number of office and residential projects under construction (some of them 16 storeys high) Doha does not have thousands of empty apartments—yet. Already rents have decreased from the ludicrous levels of two years ago, when it was not unusual to pay QR 11,000 or QR 12,000 a month for a modest villa. New villas coming on to the market are still selling at those prices but rents on older buildings have dropped sharply to 50 per cent of their former levels.

Successful

All these government measures have been successful in bringing down the rate of inflation. Advisors now estimate that it is running at about 15 per cent, and there are hopes that it may decline further to about 10 per cent, almost all of which could be accounted for by external inflation.

The cutbacks have also pulled Qatar out of what promised to be a QR 2bn deficit which had been forecast for 1977. Because oil production went down by 10.7 per cent, oil exports were valued at QR 8.11bn compared with QR 8.44bn the year before. Together with revenue from investments (QR 606m) other exports and re-exports (QR 144m) and other receipts (QR 105m), total revenue that year fell from a total of QR 9.3bn to about QR 8.9bn. However, 1978, with construction on the industrial plants reaching into their peak period and increased aid commitments, required an increase in oil production. Daily averages in output went up from 436,000 barrels a day to 480,000 barrels last year. Oil exports revenue thus peaked at QR 8.6bn last year (U.S.\$2.2bn). Exports and re-exports accounted for QR 350m, revenue from investments at QR 790m and other receipts QR 105m. So total income to the Government can be estimated at about QR 9.8bn or U.S.\$2.5bn. Instead of a forecast deficit of QR 2bn, there was, with the budget cutbacks and lower aid drawings, an actual surplus of QR 600m, say finance officials.

Qatar is, and always has been, generous in giving aid to the Arab states in particular, and on a smaller scale to the Muslim countries. The exact amounts given is never divulged, though Qatar has always taken a more than its share, in view of its

income, to Arab causes and pan-Arab organisations. Qatar contributes, for example, to the Arab Deterrent Forces in Beirut, is a member of the Arab Organisation for Industrialisation, and also the numerous Arab commercial organisations in the fields of shipping, banking and investment.

The Qatar Government has also pledged to play its part in contributing to the special fund for the combatant states which was established at the Baghdad summit last year, though according to Qatar's finance minister, Sheikh Abdul Azziz bin Khalifa al Thani, the commitment will in no way affect Qatar's role in the Gulf Organisation for the Development of Egypt. Egypt, he said, was a member of the Arab family, indicating that aid flow would not be affected by political developments. Actual aid drawings were low last year—subscriptions to the Arab organisations went down to QR 750m from QR 886m in 1977, and loans to less-developed countries went down to QR 76m from QR 117m. This was due to the delay in completion of technical studies on projects, Sheikh Abdul Azziz explained, and though this was expected to increase in 1979, the level of aid as a percentage of total income is not expected to vary from its norm of 7.5 per cent.

Although industry absorbs the lion's share of the Government's budget, the largest increase is seen in the infrastructural sector. Some QR 1.72bn has been earmarked for completing government projects and buildings, for public housing, the expansion and improvement of roads and sewerage projects. The allocation for infrastructure of the budget produced a QR 799m jump, reflecting the fact that Qatar has by no means completed the task of creating an infrastructure for the country. Education, too, has gone through a modest increase of QR 319m and health services an increase of QR 87m.

Lower allocations have been outlined for the fields of electricity generation and distribution, aviation, ports and telecommunications. The decreased amounts reflect the fact that projects in the sector such as the Ras Abu Fomias power station and Doha port are now nearly complete.

The preoccupation with creating a viable industrial sector is naturally the top priority in a state such as Qatar where oil

Studying

As the Government plunges into the field of heavy industry, it is also attempting to persuade its private sector to begin light industrial ventures. The Industrial Development and Technical Centre is studying 19 projects which could prove suitable for such investments by the merchant community.

Feasibility studies have been undertaken to assess potential markets within the region and also to find out what other nearby states are undertaking so that duplication can be avoided. The private sector will then be aided by long-term soft loans and land. The long-term objective is to steer the private sector away from their more traditional and unproductive farms of livelihood such as trading and property, two fields which have become easy living while Qatar remains a prosperous oil state.

But perhaps the most telling symptom of confidence to the outside world of Qatar's carefully managed economy lies in the interest rates it managed to secure on its latest Eurodollar borrowing. When Qatar first came to the market two years ago for U.S.\$350m, the rate was 1 per cent above the London interbank rate (LIBOR), but on the last occasion, in late 1978, an internationally syndicated loan of U.S.\$175m went for just five-eighths above LIBOR.

Kathleen Bishtawi

Wealth

CONTINUED FROM PREVIOUS PAGE

defers on any discussion of strategic matters, to assume the role of political protector over its peninsular cousin, Qatar and Saudi Arabia share tribal and historical ties. The common belief in the fundamentalist interpretation of Islam gives added strength to the bond. Qatar's armed forces exist not so much to meet external threats as to avoid an invitation to possible threat by the absence of an army. In fact Qatar is lost in the strategic dimensions of the region.

Sheikh Hamad al Thani, Crown Prince and Minister of Defence, replied to a question about what direction a security threat might come from, saying: "There is no source of threat to security of the State of Qatar." While this is obviously an over-simplification of a complex issue, it is true that no external threat could focus on Qatar alone.

However, the nub of what is

called "the security problem" (it means a takeover of any Gulf government by interests inimical to the West) lies in the spread of instability from within. There is now the added fear of contagion from Iran's radical religious revolution. It is ironic that while the western protectors of the Gulf (mainly the U.S. in the strategic sense) have been so preoccupied by the spectres of Communism, Arab socialism and radical Arab nationalism, that they failed to anticipate the threat to stability from religious radicalism, although this has been a feature of the Middle East for decades.

While Qatar's political and social atmosphere is relaxed, it would be an error for Saudi Arabia and the Western powers to overlook the substantial Iranian population of the Gulf in Arab states. It is not often appreciated that Qatar has

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QATAR III

Tranquil politics mark Emir's rule

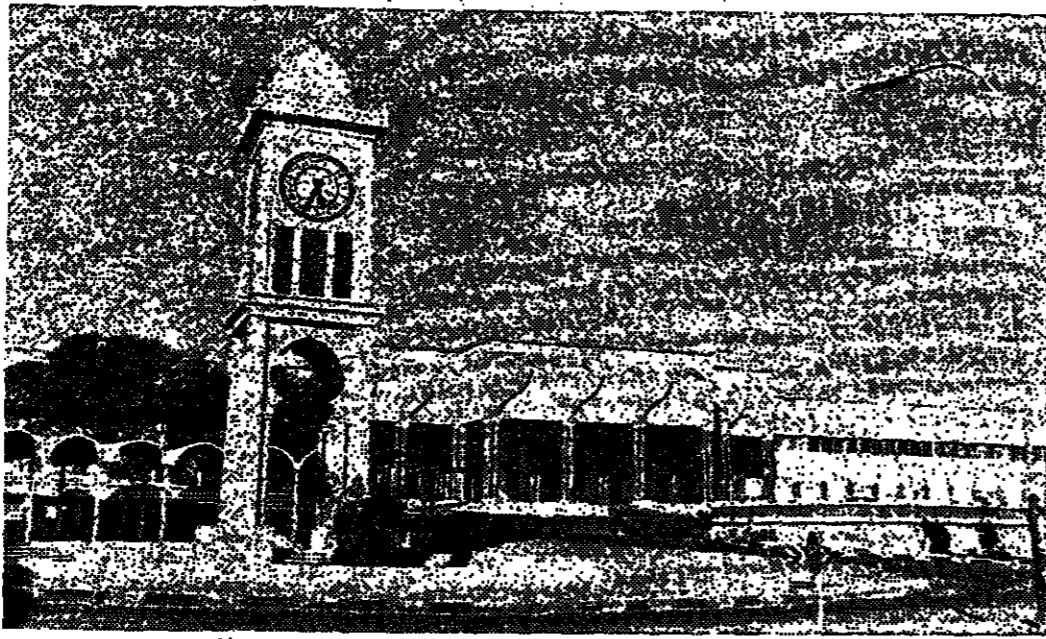
AT 6.30 AM everyone in the antichamber rises as the Emir arrives for the mejlis, his twice-weekly session with the people. Shrewd ones have joined the elderly, stationing themselves ahead of time and commandeering strategic places in the chairs and sofas which line the walls of the huge room. They too, rise as the ruler walks in talking discreetly with family confidants, while those who have come to greet or petition him spread round the chamber offering places to one another unhurriedly. The function is a dignified one.

Contact between the ruler, Sheikh Khalifa, and his subjects also takes place through the Advisory Council, set up to offer comments on legislation before new laws are decreed. It is not a parliament. When the Emir created it he wanted some means of wider participation in the development of the state and feedback of a broader kind than he received in the mejlis. The Advisory Council assists the legislative authority which is theoretically separate from the Executive and Judicial branches. In the same way, the Cabinet of Ministers assists the executive authority and the civil courts enhance the judicial authority which, before independence, consisted solely of Shari'a (Koranic) law.

While a comprehensive welfare system takes care of the social development of the Qatari people, their political development cannot be said to have advanced greatly so far. Nor is this likely to happen until the spread of education penetrates further and deeper into the community. However, this process will not be entirely comfortable since the growth of a young, educated elite will create problems of integration. As young Qataris return home in the next few years from universities abroad, they will be influenced by the foreign ideas and attitudes they have learned. Their success or failure at implementing their new ideas will have far-reaching social and political consequences.

Access

One hundred or so Qatari citizens took advantage one day last month of their traditional right of access to the ruler. Sheikh Hamad al Thani, Commander-in-Chief of the armed forces, Minister of Defence, and Crown Prince of Qatar, conducted the mejlis in place of his father, who was visiting Paris. In traditional Arab society anyone, citizen or visitor,



The Amiri Palace and clock tower in Doha, capital of Qatar

can attend the public mejlis. In Qatar mejlis takes place twice a week for an hour or so. A separate occasion is set aside once a week for the family mejlis when any member of the Al Thani tribe can see and consult the ruler. Some States in the Gulf have become accustomed to the presence of occasional foreigners at the mejlis. When I arrived, courtiers and guards at Qatar's Emir Palace clearly had never encountered a foreigner who arrived without special arrangements, though any guest in the country can ask to greet the ruler. After minor consternation, minutes before the arrival of the deputy Emir, a senior official confirmed that even a visitor could join the mejlis, and all was well.

As it had done for centuries, the greeting and petitioning proceeded while the guests were offered coffee, the servers dextrously clicking the handleless cups as they moved round the chamber. Outside the palace the car park was packed with large American sedans and the tranquility of the occasion was broken by a pneumatic drill in the distance. One mejlis guest explained discreetly that any serious matter brought up would get a written reply from the ruler within two days. Those who do not get a turn can come back for the following mejlis. Unlike our protocol in the West, the ruler can leave when it suits him, as Sheikh Hamad did after little more than half an hour. Despite the tradition and

formality, the mejlis is still partly a social affair and its function is defined by habit. In this sense it is quite unlike the modernity of the Advisory Council. This was set up in May, 1972, three months after the Amendment Movement, as the assumption of power by Sheikh Khalifa is known. The ruler was then Prime Minister and by far the most effective man in the Emirate, and he took over from his cousin, Sheikh Ahmad bin Ali, while the latter was away in Iran on a hunting trip. The bloodless coup turned out to be a smooth transition of power and marked the start of Qatar's economic and political development. As a preliminary to some sort of quasi-democracy at some time in the future, Sheikh Khalifa established a provisional constitution and set up the Advisory Council, initially with 80 appointed members. Their job was to consider matters and make recommendations before new legislation was decreed.

Expanded

The council has since been expanded to 30 members. It has four committees: legislative, finance and economic; public services; foreign affairs; and domestic affairs. Mr. Qasab Al Abadia, Secretary-General of the Council, explained that members may refer social and cultural affairs for discussion but political subjects are brought to the Council only by the Cabinet. The line between political matters and those defined as social, religious or cultural is a fine one but in practice this does not cause any difficulties. Mr. Al Abadia said: "The whole idea of the Council is that the ruler wanted to increase the participation of the people in the running of the country. The provisional Constitution defines three authorities: the Executive, Legislature, and Judiciary. Executive authority is vested in the ruler and includes the Cabinet. Legislative authority encompasses the Advisory Council."

"Until the Amendment Movement everything in Qatar was tribal. Colonialism assumed that it was part of a process of developing democracy. We are still trying to remove the vestiges of colonialism. Under the new Constitution the apparatus of State was set up facilitating the start of development. The council, which sits in session eight months of the year, is for the moment only for appointed members, but there is a constitutional provision for elections in the future."

The Secretary-General agreed that the council was limited by the provision that political issues could be passed down to the floor for discussion from above but not introduced by the members themselves. But he pointed to three measures initiated by the Advisory Council in the past year. These were: persuading the Government to set up health centres in villages starting this year; agreement to start a kidney centre within the health service; expansion of publicly-built housing for ownership by Qatari citizens of limited means. The judicial system of Qatar was changed in 1971, though without too much consequence

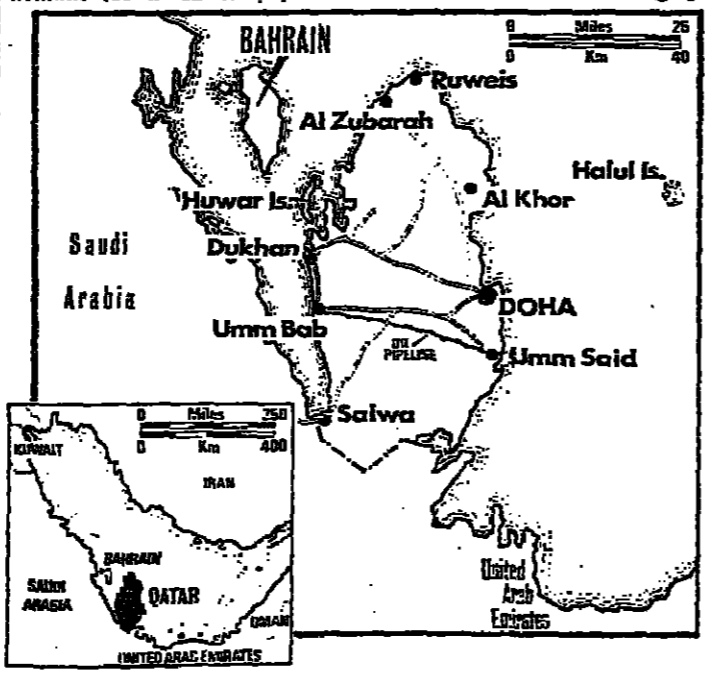
until the following year when Sheikh Khalifa came to power. During the British administration tribal and Qatari matters had been dealt with almost exclusively by tribal custom and Sharia law. After independence civil courts were established and developed, drawing from Egyptian and other Arab codes as well as European practice. Qatar now has a number of lower courts and a Court of Appeal at which Mr. el Abadia, a Palestinian by birth, also sits as a judge. All matters except personal law would now normally be dealt with according to the civil code.

The merchant class of Qatar has been sending its children for education abroad for many years. Likewise the ruling family has often sent its youngsters to Beirut or Cairo for further education. It is only in recent years, however, that a wide spectrum of Qatari youth has been sent abroad—Cairo and Copenhagen, to Paris and London, New York and Los Angeles. Returning students are supposed to work in the administration for four years if the Government has financed their studies.

For the moment any friction has been dissipated by the large number of gaps in the administration to be filled. But the flow of students returning from abroad is increasing each year and one can expect friction to develop as those who administer the country are confronted with those who believe they should run the country. When a Qatari returns with qualifications it is natural that he wants to apply these. He does not want to enter a job below the rank of someone unqualified (in his eyes). But if he is put in above a less-educated Qatari who has done a reasonable job for many years the two men are unlikely to regard each other with equanimity.

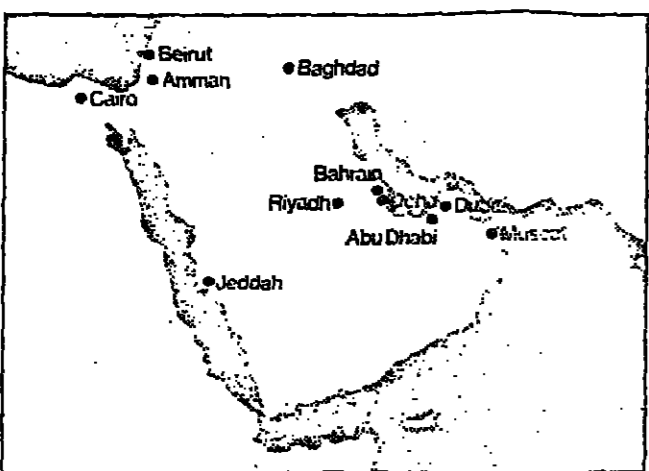
Returning students may leave the administration and go into business but this will not exempt them from strong feelings about how the country is run. The political angle to this problem is more important than the cultural one—students, especially in the U.S., are exposed to ideas inimical to the Qatari administration. The Arab students' unions in the U.S. are supported by Libya and Iraq and go to some lengths to introduce ideas of Arab nationalism and socialism to students from the Gulf. So far such ideas of Communist ideology have had little impact on the region but this does not mean Qatari students are immune to new ways of thinking. Perhaps even more alarming from the Emir's point of view is the thought that in Europe and the Arab world Muslim students are seeing vivid expressions of radical Islamic thought. For the moment, radicalism of any kind is unlikely to take a hold on the youth of Qatar, especially since the welfare state is developing from strength to strength. However, one cannot discount the fact that such ideas will be attractive to a proportion of Qatar's students and some of them may be taught to conceal their true beliefs until the best tactical moment.

Michael Tingay



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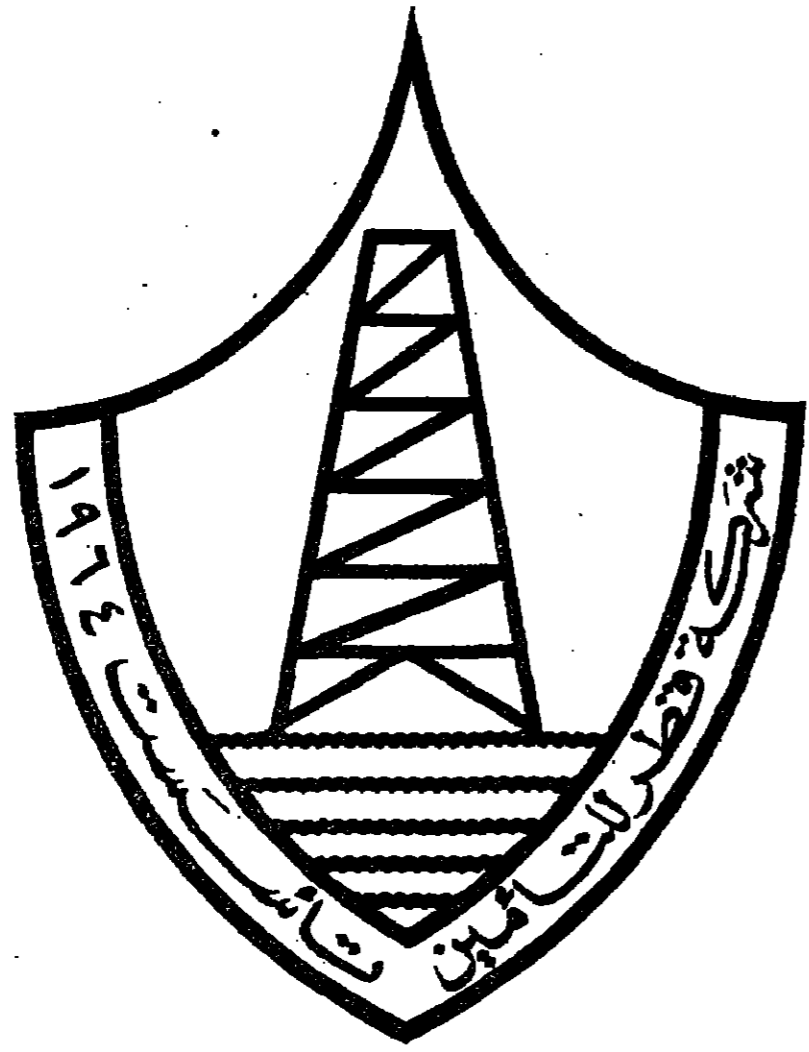
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QATAR IV

Education spending begins to pay off

LIKE A minority of other Gulf citizens, the Qatari is a privileged person. From the time of birth in a free hospital, he can be educated, housed, subsidised and even clothed by his Government. When a Qatari goes to university, he receives a salary, a budget for books and even a clothing allowance. If he wants to start a business he gets help from his Government, and when he works, the numerous allowances for children, wives and even car expenses bump up his monthly salary considerably. And when he reaches old age or a woman is widowed, a handsome wage is paid.

A Qatari university undergraduate studying in the United States, for example, receives a minimum of US\$650 a month, his college fees are paid, all insurance and medical expenses are covered, a minimum of US\$835 is provided for books and US\$588 a year is paid as a dress allowance. Nor do Qatari have to undergo the rigours of college dormitories, for their embassies abroad ensure that they do not have to share quarters, and that each Qatari has his own private room. They are not used to it at home, so why should we ask them to do it when they are overseas studying, an education Ministry official explained.

Qatar, perhaps more than any other Gulf State, prepares a welcome for its returned students to ensure that they slip easily once again into their own society. Senior Qatari Government staff with degrees are entitled to live in specific "up class" areas, and loans are given to help them build a villa to their own style and taste. A loan of up to QR 500,000 is available and a site in the prestige West Bay quarter has been specifically marked out for the returnees.

Annroved

They can choose from any one of 24 designs for villas, appoint any local contractor from the Government's approved list and proceed to build their own home. The last QR 100,000 of the loan is written off by the Government and another QR 30,000 is available for furnishings.

Money allocated to the education budget appears to have

been carefully and wisely spent. The Qatari education system is currently taking in nearly 38,000 students, of which 70 per cent are estimated to be Qatari. And unlike other Gulf states, the drop-out level for male nationals is only 1.5 per cent per year. For girls it is even less. Education officials feel that the reason for this is that there is nothing to drop out to, for although there is no compulsory education in Qatar, the government sets relatively stringent standards for potential government employees. To enter the Civil Service, Qataris must have been educated up to the third grade. Nor does the government allow expensively-educated Qataris to filter out to the private sector when they return, for the law requires that every student who has been financed through studies must put in a minimum of five years' work for the Government.

Rethinking

At the higher education level, the Ministry is rethinking its policy of sending students automatically to foreign universities. In the past, high school students aged 18 were sent overseas, causing a number of problems such as emotional stress, loneliness and culture shock. Long periods of education overseas also caused problems for returned students readjusting to Qatari society. The Education Ministry is now trying to educate as many as possible at home in the fledgling Doha University—its longest yet educational project—and to co-ordinate other educational requirements with nearby Gulf states.

The Gulf States dropped the idea of establishing one common university for the Gulf over two years ago. However, the level of co-ordination between them has been stepped up, so that individual states will offer particular facilities in subjects beneficial to their own economies. So Abu Dhabi will act as the centre for agricultural studies at its Al Ain University, Bahrain will offer medical studies, and Qatar will provide an engineering faculty.

The decision to create an engineering faculty has yet to be taken, for Qatar is still in the throes of launching Doha Uni-

versity. At the moment the existing facilities are housed in former elementary schools, but in four years' time the campus will move to a new QR1bn home. The new university has been designed by Unesco architects and will be built in pre-cast modular units. Steel for the project will come from Qatar's own steel mill and the cement from the local company. Eventually, 4,000 students will use it, 70 per cent of whom must be Qatari.

The traffic in students going overseas inevitably will continue, say education officials. The present university of 1,308 students offers only four faculties—educational studies for the training of teachers, a humanities and social sciences faculty, a college for Islamic studies, and a science faculty. High school pupils who wish to study in these fields must now first pass through Doha University before going on to post-graduate studies. However, students opting for other courses will continue to go overseas. Doha University will also cater for those girls whose families would not allow their daughters to go overseas for education.

Higher education is proving immensely popular among Qatari girls because for many it is the only way of leaving their houses. Already there is a preponderance of girls in the university, and the professors feel it is likely that this trend will continue when they move into the new campus. As yet no decision has been taken on whether to provide facilities for post-graduate studies for girls students. The question has become a controversial talking point between those segments of the population who take a more traditional approach to women's education and those who feel higher education for girls is an inevitable sign of progress.

Qataris, in comparison with

their Gulf compatriots, are very education-conscious, for about 10 per cent of all high school students go on to university. Academic standards have proved a problem to the existing university, for the first few years were marked by many failures and repetition of courses by large numbers of students. Grade "A" students constitute only 5 per cent of any class, and the vast majority lie in D and E categories, say professors.

The university's vice-president, Dr. Jabr abd al Hammed al Jaber, comments: "We should not talk about good or bad universities, foreign or home-grown. We want most of our pupils to study at home in an Islamic environment, but we realise that for technological studies, the environment overseas is richer."

Different

"But running a university in a developing country is a very different task to that in a developed society. Our task is to raise the standard of higher education for all Qataris, not to create a facility for the elite few who will get on anyway. Besides, standards have improved remarkably in the past three years, and it is a continuing process."

The new Doha University will be the apex of the education system, but at lower levels, equally ambitious plans are under way.

The Ministry has drawn up a 10-year master plan which begins this year to improve and expand the lower levels of education. In that period 156 new schools are to be built, each at a cost of QR10m. Of the total, 57 are to be in Doha and 99 in the suburbs and the desert villages. The majority of the new schools, 83, will be for girls.

Kathleen Bishtawi

An enviable health service

LIKE QATAR'S education field, the public health service has its one prestige project, the new Hamad General Hospital, which is due to open shortly. The new hospital, equipped with 600 beds and eight operating theatres, has been built by Bernard Stanley and designed by Llewellyn-Davies. It has cost an estimated QR 400m to build and equip and is expected to employ 1,800 staff, 200 of whom will be doctors.

Because of the size and staffing requirements of the new hospital, the Ministry of Health in Qatar is still undecided on how best it should be run. One option that does not find favour among ministry officials is that they hand it over lock stock and barrel to a private hospital management company. Such a step would not allow the Government health service to grow, and learn from its experiences, officials feel. "Companies never point out where you are going wrong, and ultimately they only have their relations with the Government, and of course profit at heart."

Options

There are a number of options. One under consideration is that the hospital's support services, such as catering, be contracted out to a private company while the professional side be handled by the Ministry itself. Another is that the Ministry hand over management of the hospital to another foreign government health service. Already Denmark's National Health Board has offered to do this job and the North-West Health District Authority in Britain has made a similar proposal. The decision is expected soon.

Even together with the existing Rumellah hospital, the Hamad Hospital does not offer all required specialities or consultants, and Ministry officials believe it is inevitable that the traffic in patients to London continue, until the Gulf States finally come to an arrangement on sharing facilities. Following the recent health ministers' conference in Munich some tentative discussion has been centring around the possibilities of certain countries specialising in certain fields. Saudi Arabia, for example, has offered facili-

ties in open heart surgery and its Al Khobar unit may provide equipment necessary for radiotherapy.

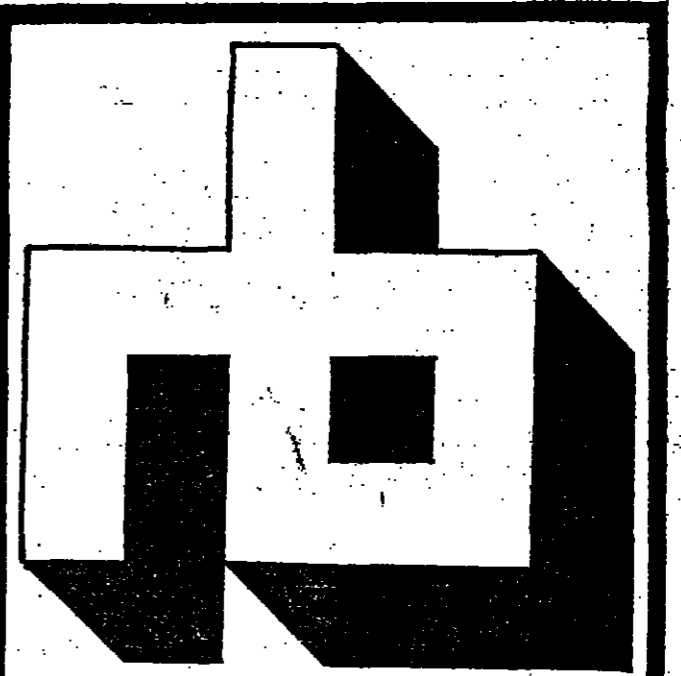
Both the United Arab Emirates and Kuwait have surplus hospital capacity, and further discussions are to be held on how best the excess can be used to provide certain specialist facilities presently lacking in Gulf hospitals. At the moment there are still gaps in the fields of neuro-surgery, deep radio therapy and transplants. The Gulf ministries of health are also considering the possibilities that patients receive treatment free or at minimal cost in any of the units in the region. The ultimate aim is to have an interchangeable health system, so that less use is made of the expensive facilities in London.

Lessening

Already, the traffic to London by Qataris is lessening. Last year, fewer than 300 patients travelled to Britain for treatment—one tenth of what it was before. Permissions for foreign treatment have now become more difficult to secure, and all applications have to pass through a Qatari medical board to ensure that the domestic health service cannot provide the necessary facilities for treatment. However, treatment of rare illnesses or sophisticated exploratory examinations will continue to be done in London, say officials.

Qatar's Health Ministry is also building up its primary health care system throughout the country. A number of health care centres where primary care can be administered are being established in the remote outlying villages for the people of the interior. Each centre, it is planned, will have about six doctors, and it is hoped that the services there will develop in the same way as general practices in Britain. The ambition is not only to lighten the load on the city hospitals, but also to introduce health education and preventive care to the local bedouin in the villages. This, officials feel, is just as important as the establishment of large sophisticated hospitals in the city.

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QATAR V

Adding value to the oil product

QATAR'S LEADERS have since independence been confronted with the task of establishing a viable successor to oil as the nation's chief paymaster before the fields run dry early next century. They opted for industrialisation not least because of the absence of alternatives. Qatar will never be, either alone, or with its Gulf neighbours, a major industrial power. It has no need to be one. With a population of about 50,000 and three times as many foreign residents building a country almost from scratch, industry will have to support a manageable number of people in the future. Income proportionately as large as oil revenues will not be needed to sustain the economy and the costly job of building the physical and human infrastructure is completed.

By the same token Qatar's local market for industrial products is tiny. The regional market does not offer a solution to this problem because Qatar's neighbours are also engaged in a struggle to industrialise. Qatar's neighbours, populous or not, are trying to turn themselves into industrial nations. This means that production may be duplicated, making regional marketing even more difficult. Facing the international market is even harder, partly because western industrial suppliers can compete by selling at a loss if they so choose and partly because the Gulf states cannot compete on economies of scale.

Qatar and its neighbours can, however, compete by supplying energy intensive industries with low-cost fuel. With the exception of flour milling, Qatar's entire inventory of basic industries is linked directly to energy. The industrialisation programme due to come on stream in the early 1980s is centred round the exploitation of associated and unassociated gas. The Emirate currently produces fertilisers, cement and steel using gas as a fuel and feedstock. At Umm Said, south of Doha, it is constructing an industrial city which within a few years will produce natural gas liquids, petrochemicals, petroleum products and steel (production of which started last summer). The vestigial city already reflects the multi-

national character it will have as a result of Qatar's policy of inviting direct foreign participation in industry. The 2,000-plus workers at Umm Said include Japanese, Norwegians, Belgians, British and French.

The single most important reason for the Emirate's industrialisation programme is the fact that no other practical source of value added is available. Development of industries is also the only way Qatar can increase the number of jobs. Production of crude oil provides only 1,000 jobs directly in a country where only one-fifth of the labour force is Qatari. Dr. Said Mishal, head of Qatar's Industrial Technical Development Centre (ITDC) hopes that current projects will create jobs for about 5,000 people directly, plus a further 5,000 indirectly. Apart from the expansion of basic industry Dr. Mishal is examining prospects for development of light industry as a means of expanding the employment base. Qatar would like to create an economy which eventually employs a majority of Qataris in the labour force, though it is accepted that light industry will have to be closely co-ordinated with the rest of the Gulf and may not be a means of achieving this aim.

Studies

ITDC is preparing a series of feasibility studies for light industry. Fields under scrutiny are building blocks, tiles, asbestos slabs, various paper products, paints, detergents, vegetable oils, cosmetics, pipes, plastics, glassware, tyres, batteries, airconditioners and coolers. It is accepted that conditions are not ideal because the local market is so tiny and because neighbouring Gulf states are themselves looking at light industry with an eye to the regional market. However, Dr. Mishal believes that the Gulf Organisation for Industrial Co-ordination, established two years ago and headquartered in Doha, will be able to steer Qatar and other Emirates in the right direction.

Spending on the industrialisation programme will reach QR 8.5bn, including infrastructure, by the early 1980s. The cabinet hopes that revenue

from this outlay will begin to flow by 1985. By the middle of the following decade it is hoped that income from industries will represent a fifth of Qatar's earnings. (Oil revenue should remain at the present level because falling oil exports should be compensated by increased crude prices.)

Whether or not Qatar industry will be able to deliver as much income will depend on the accuracy of the sums of the past few years. Profitability of a plant depends on the quality of the feasibility study. Such studies in Third World countries often fall down because costings and world market movements are difficult to predict. Few market experts expect to be able to predict the fluctuations in the more sensitive commodities further than six months ahead, but for Qatar's industrial plans to bear fruit horizons of 10 and 20 years need to be considered.

Qatar's steel mill, which came on stream last year and is currently building up production towards its target of 400,000 tons a year by 1980, has already been the subject of some internal debate over its costings. Costs have risen for a variety of reasons, not least the higher interest rates on loans for the plant. The Emir has set up a technical committee to report on the operations of the Qatar Steel Company (QASCO) which owns the mill and has imposed a temporary tariff of 20 per cent on all imports of reinforcing bars and steel bars. The tariff will remain in force at least until the committee delivers its recommendations in May, 1979.

The basic details of the Qatar Steel Company are summarised quite easily. QASCO is owned by the State along with Kobe Steel of Japan (20 per cent) and Tokyo Boeki (10 per cent). Kobe had the contract for the design, engineering, equipment supply and commissioning plus a separate eight year management contract. Building and civil engineering work was done by the Tasei Corporation of Japan and the marketing of all steel not used locally is handled under a ten-year contract of Tokyo Boeki. The direct reduction units began operation in August, 1978 using imported

iron ore pellets from Brazil and Sweden. The sponge iron produced is mixed with manganese, ferro-silicon, lime and clinker and spot purchased scrap steel. The two arc furnaces have a capacity of over 400,000 tons a year, but will produce 330,000 tons allowing for maintenance time. The molten steel produced goes through continuous casting machines, which produce billets which go through a rolling mill to emerge as reinforcing bars.

Exports

Original calculations (now under review by the Emir's technical committee) allowed for 30 per cent local consumption and sizeable exports to Saudi Arabia and Abu Dhabi. Original costs were set in the comfortable knowledge that the Government could sell cheap imports at whatever point it wished since it is the supplier of gas, electricity and water. (Gas at 20 cents per million BTU is very cheap and water at \$2.50 a gallon is very expensive). Cheap imports showed that steel could be produced at world market prices. But increased interest payments on borrowed money (QASCO's share of a Government \$350m Euro-loan and a further \$100m Euro-loan in June, 1978) have pushed up running costs. Calculations showed an operating profit of \$15m for 1979 rising to more than \$40m by 1985.

Questions about the steel export market have been rather pre-empted by the appointment of the technical committee. The Gulf is an importer of steel, especially construction steels, and QASCO is the first producer in the immediate region, but the viability of the export market depends on whether steel is produced at a profit. Alterations in costs and ultimate profitability of the venture await the verdict and decisions of committee.

It is accepted locally that industries will have their teething troubles as Qatar follows the path towards industrialisation. The problems of Qatar Fertiliser Company (Qatar General Petroleum Company 70 per cent, Norsk Hydro 25 per cent, Davy Power Gas 3 per cent, Hambros Bank 2 per

cent), QAFCO as it is known, confirm this belief. QAFCO started production in 1973 and embarked on four years of successive technical failures, culminating in the breakdown in 1977 of the steam heating system. This sent ammonia production down to less than half capacity, with urea falling only slightly better. (Ammonia capacity is 297,000 tons a year, urea 330,000 tons/year using associated gas for fuel and feedstock.) Despite the long list of problems which led QAFCO into losses in the early years, the costings for the original feasibility study were sound. Norsk Hydro, the Norwegian company which manages the plant and markets the produce, worked on a basis of urea at \$145 per ton on world markets. The world price rose to \$544 per ton, with sales mainly to the Indian sub-continent, more than compensated for the higher costs due to technical problems, and the company is now profitable. The Government is naturally much happier about expansion of the plant, which will bring total costs for the fertiliser production to QR 1,320bn when it is completed.

One of the characteristics of Qatar's industrial programme is the involvement of foreign companies directly in the production and marketing and ownership (usually with a small shareholding in the company). It makes good sense for a small Government to acquire its expertise in this way. It also means that it is in the interest of the foreign concern that the Qatari company make a profit. Norsk Hydro has been able to dovetail the Qatar operation into its Asian markets. Its 25 per cent shareholding guaranteed that feasibility studies and costings would be carried out with the same scrutiny as in Western Europe.

Expertise and skills in international marketing are likewise the key to the petrochemical complex currently under construction at Umm Said. Qatar Petrochemical Company (QAPCO) was set up in 1974 when Qatar and many other countries had become conscious of the wastage of natural gas. (It is little appreciated in the West that one of the costs to

oil producers of meeting the west's demand for petroleum is the wastage of associated gas through flaring.)

The original QAPCO project involved three partners: Government of Qatar (50 per cent), Societe Chimique des Charbonnages (CDF Chimie) (15 per cent), Gazocoan (5 per cent). The great fear of industrialists in the Gulf is that they will be squeezed out by avaricious Western companies anxious to maintain near monopolies of the world market. This is not likely to happen to Qatar petrochemicals because of unique arrangements it has made with France. Not only does CDF Chimie have a shareholder's stake in the success of QAPCO and will apply its expertise to the marketing problem, but the Qatar Government is also a shareholder in a joint venture petrochemical company in France. The parallel venture is Compagnie Petrochimique du Nord, COPEXOR, set up in Dunkirk in 1973. COPEXOR is owned 40 per cent by QGPC and 60 per cent by the French company.

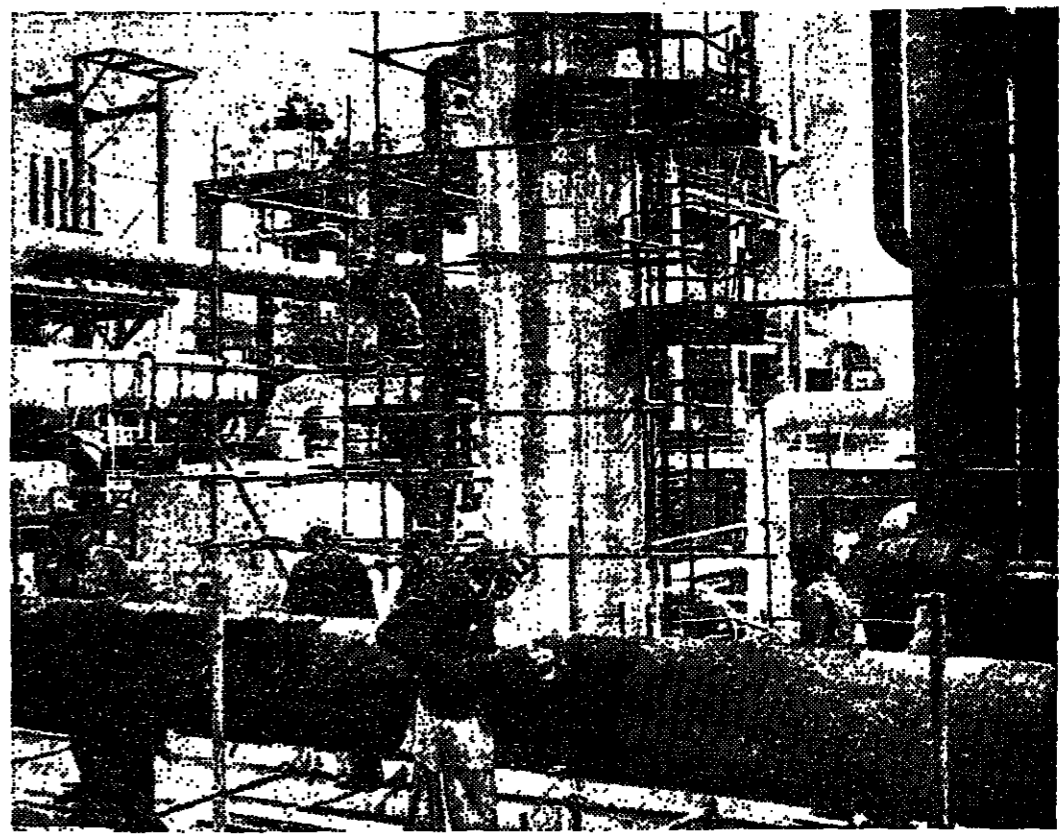
The first ethylene was produced in Dunkirk in December, when the plant came on stream after only 21 years. Production will rise to 225,000 tons a year of ethylene and 140,000 tons of LDPE. While Qataris are working and training at the plant in France, the first small bag of ethylene crystals is already displayed in the Doha office of

QAPCO General Manager, M. Charles Rouxel.

M. Rouxel excels in his knowledge of world markets hazards in petrochemical products. He is optimistic about QAPCO but realistic about the unpredictability of the world market. He explained: "When the market is strong analysts will agree to any project. When it is depressed they say no projects should go ahead. Projects of this kind require horizons of 15 years but in this field no one can even see five years ahead. The Qatar plant, however, is unique. In the area there is no ethylene plant or LDPE plant working or about to come on stream. QAPCO will be the first."

What M. Rouxel did not refer to was the benefit which Qatar will obviously get from pre-marketing of the identical product from France during the period while the Umm Said project is coming on stream. Not only has Qatar sidestepped the problem of competition from the west by linking itself with a western company, it is going to be able fully to test its markets with the Franco-Qatari product. This could be regarded as Qatar's secret weapon against the oft-spoken "dumping" of products from the West.

The extension to the QAFCO fertiliser plant at Umm Said will be completed this year at a cost of QR936m. The ammonia plant is being constructed by Richard Costain Process Engineering and the urea plant by Chiyoda



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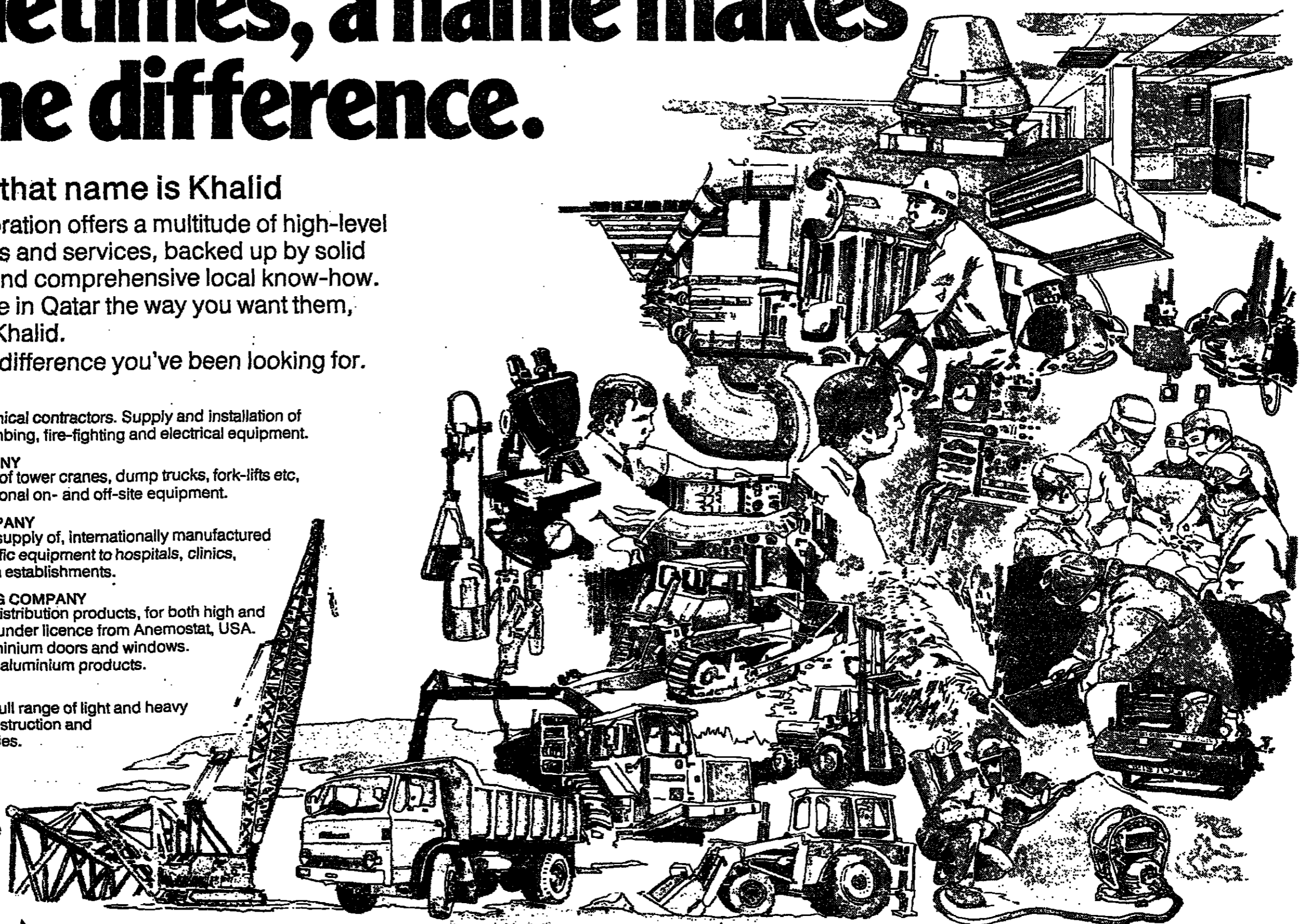
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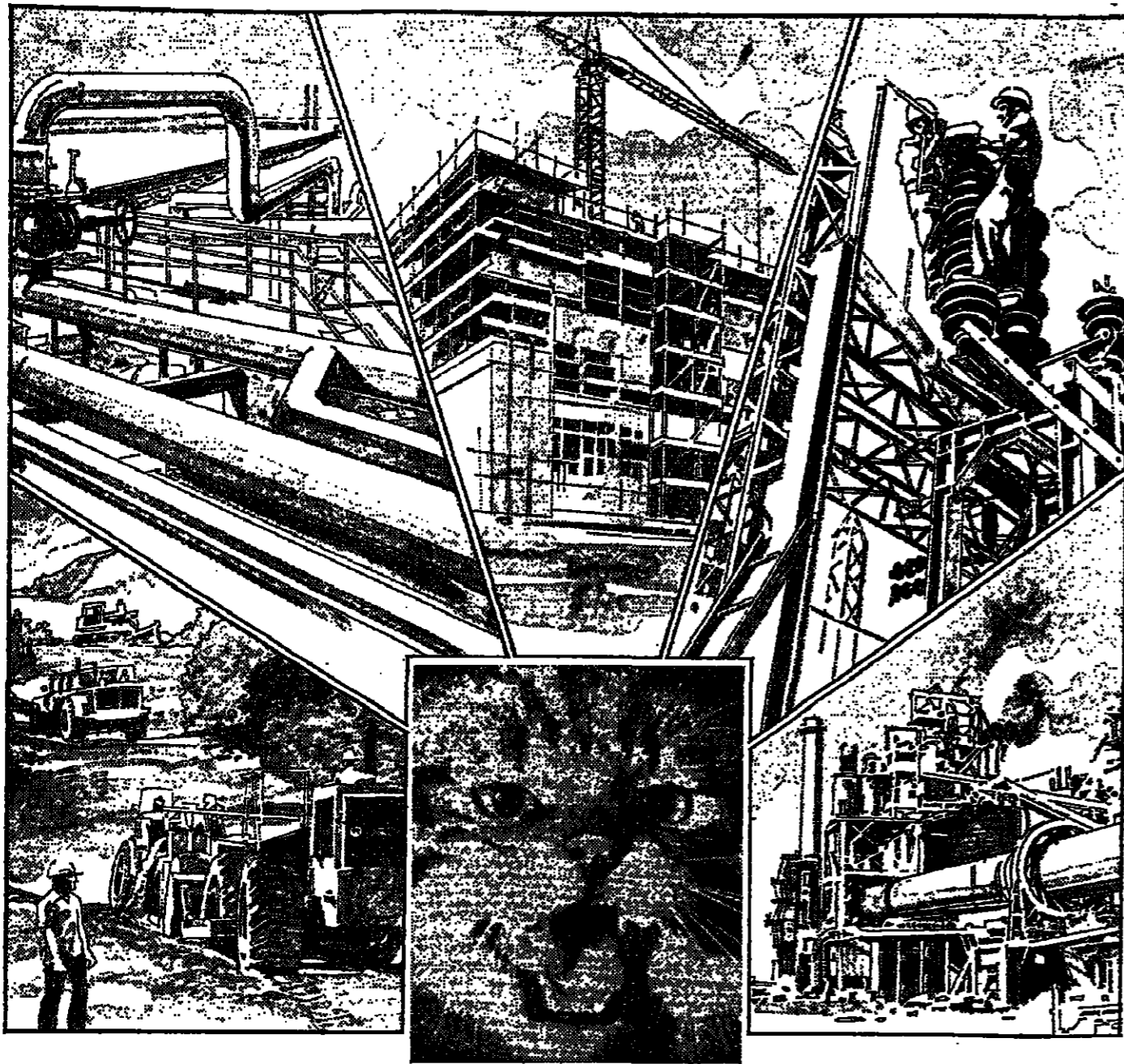
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QATAR VI

Gas reserves pose some problems



IN THE Muslim world belief that virtue is rewarded and that God will provide has firm foundations. Not long after Qatar had decided to eliminate wastage of its gas related to its oil production and just when planners might have entertained doubts on the capacity of limited oil supplies to project the Emirate to a more diversified economy, the country was blessed with bountiful discoveries of non-associated natural gas.

Reserves of gas in the North West Dome, the submarine field in the north of the main offshore oil concession area, are estimated at more than 70 trillion (10¹²) cubic feet. Such superlatives are hard to visualise but the field is the same size as the Netherlands Groningen gas field which is one of the bastions of the Dutch economy.

So large is the gas find that its significance has been appreciated by few people in Qatar. Its development poses a problem for the limited economy of this rich state. Decisions about how best to exploit the field have not yet been made. The scale is such that meaningful development would cost more than the total annual oil income of the Emirate. The Emir, Sheikh Khalifa, refuses to be rushed into a hasty decision which might upset the balance of carefully-constrained development objectives.

Luck may be with the Qataris for gas development of the future but it was absent in the recent past. In 1977 the natural gas liquids plant at Umm Said (NGL 1) was destroyed by fire less than two years after it opened. Natural liquid gas is the source of a number of products: natural gasoline, liquid petroleum gas (LPG) and so-called "tail" gas. LPG gives propane and butane in liquid form; tail gas renders ethane (for petrochemical processes)

and methane (used as fuel for Doha power station) and Umm Bab cement plant). NGL 1 utilised associated gas from the Dukhan oilfields in the west and eliminated the need to flare gas. The plant's destruction meant a return to wasteful burning of the liquids.

Despite the disaster, the revised timetable for maximum use of gas resources is smoothly geared. Non-associated gas under the Dukhan fields in a zone known as the Khuff layer is already used as fuel for small power generators. This year should see completion of a new pipeline network which will provide greater volumes of gas for the steel plant as it expands and supply the Ras Abu Fontas electric power and water desalination plant.

Pipeline

Early in 1980 NGL 2 should be operating and linked to a pipeline bringing associated gas from the offshore oil wells, which will become a major source of feedstock. This plant will provide natural gas liquids for export and ethane for the Qatar Petrochemical Company (QAPCO) plant, also at Umm Said. A year later the NGL 1 unit should have been rebuilt to provide more ethane. As originally planned, NGL 1 will use associated gas from onshore fields in the west and non-associated gas if needed.

Qatar looks forward to considerable expansion of the usage over the next five years as the industrial and power projects under construction are completed. The Khuff gas pipeline network will be able to deliver up to 600 mcf. Production of associated gas is, of course, limited by levels of oil production. (The increase in 1978 when oil production rose by 15 per cent is reflected in Table 1.) Oil production is scheduled to rise again in 1979 with a parallel increase in volumes of associated gas.

The Qatari authorities are taking a conservative approach to the discovery of the huge North West Dome gas field. Since, in any case, the field could not be quickly exploited as a source of foreign currency, the Government is content to raise extra revenues for existing commitments by slowly pushing up oil production. In fact development of the field would cost more than Qatar has in reserves and more than it would be willing for the moment to borrow.

Dr. Said Mishal, who heads the Industrial and Technical Development Centre (ITDC) speaks of the North West Dome in terms of the three different uses to which the gas can be put: liquid natural gas for export; supplementing present needs for industry and making diversified petro-chemical production; and additional power generation and water desalination.

The development problem posed by the field is substantial in Qatar's limited economy. And with Qatar's tiny population and already substantial plans for development of heavy industry, there are strict limits to the volumes of gas which could be used domestically. Dr. Mishal said: "If we were to develop the North West Dome field for power and water production—which is our main use for associated gas—then for supplementary industrial use in the 1980s, we would need to remove 300-500m cubic feet a day."

The scale of North West Dome can be put into perspective at this point. At this level of exploitation reserves of 3 trillion cubic feet would ensure supplies for 20 years. Thirty trillion cubic feet would last 200 years. North West Dome contains an estimated 72 trillion cubic feet which would last 500 years if it were put only to domestic use. Such exploitation would not even scratch the surface of the resource. However, the economies of export development of natural gas in liquid form are beyond the means of a small economy. Liquid natural gas exploitation is normally considered in units of 400m cubic feet a day. Such a unit is called a "train." QGPC and Shell have made a preliminary study of costs and three trains totalling 1,200 mcf would cost \$12b without shipping costs at 1979 prices. The pre-selling process in LNG takes so long—the customer has to be sure the gas will really arrive—that costs probably would total \$4bn excluding shipping costs by the time the project could be realised. Returns on this vast capital outlay are small, currently \$2 a barrel for LNG compared to \$12 a barrel for oil.

Marketing

If capital costs are one problem, marketing is another. There are three markets in the world for LNG: Western Europe, U.S. and Japan. The U.S. commitment with Algeria and European eyes on supplies nearer home mean that the good bet for Qatar would be Japan. The Japanese already have shown their interest in LNG as an energy source having completed a deal in Brunei. Japan also intends to take LNG from Sarawak which is soon to build an LNG plant. However, Dutch gas piped to West Germany, Belgium, France, Italy and Switzerland will last only until the 1990s and the European market cannot be dismissed out of hand. M.T.

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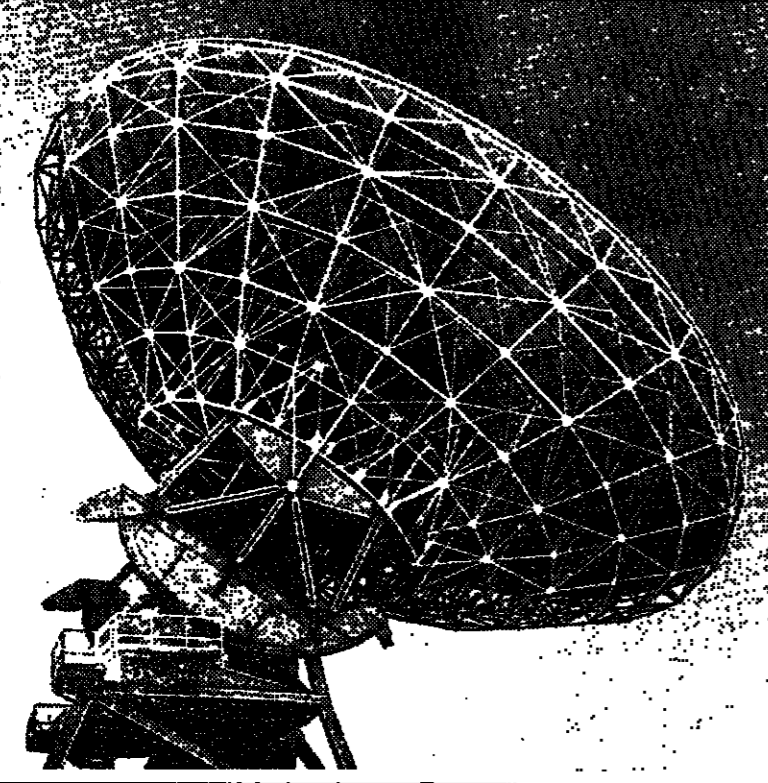
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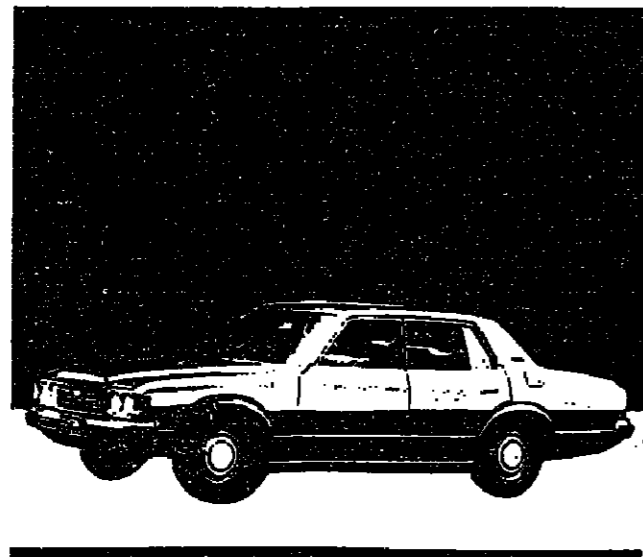
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Structural priorities well thought out

IN CONVERSATIONS with the Emir's advisers on infrastructure one word which constantly turns up in discussions is "prioritisation." In the last two years, Qatar has undergone a good deal of rethinking of its priorities in development and has as a result avoided the more showy symbols of oil wealth.

Instead of building a prestigious new airport for example, it decided to expand the existing modest terminal at a cost of QR 75m. Qatar has also resisted the temptation to build more shipping berths, and has opted to make do with the present facilities it has at Umm Said and Doha port. Conversely, it decided to go ahead with other such socially beneficial projects such as the huge QR 1bn Doha University.

Planning of the economy and its development is still largely in the hands of the Emir, Sheikh Khalifa, and a small team of advisers, for the country has no planning ministry. Yet for all its leanness, the administration seems to work just as well as any larger bureaucracy could in the Gulf. There are still bottlenecks, particularly in the fields of electricity and water distribution, and this summer is likely to be the first when there are no cuts in either. The administration is gradually keeping up with the demands of a growing population, and is now drawing up a master plan for development.

Even before Ras Abu Fontas Stage III has been completed, Qatar's electricity department is looking ahead to possible future demand in the 1980-85 period. First priority is to bring electricity to the whole country. Previously the desert villages had to rely on diesel generators. Substations are being built in the interior at Abu Thallah and Al Jifarrah in the north and probably at Abu Samra in the South, to provide the dozens of villages there with electricity.

Assessing demand in Doha and Umm Said where a population is expected to reach 20,000, has proved a hazardous task planners. In making provision Umm Said, for example, the department has to make sure that electricity provision is made on time for the industries to get underway as soon as they are complete. Last year, demand was raised because the steel mill came on stream at Umm Said, absorbing 78 MW.

Industry, the electricity department believes, will only absorb one third of total demand. Original projections on domestic consumption have been scaled down, for cutbacks in Government expenditure have meant that fewer new people are coming to live in Doha, and fewer projects are coming into operation in the city itself. Based on previous reports from the town planners and projected industrial needs, peak demand in 1979 was originally estimated to be around the 640 MW mark, but this has now been cut back to 480 MW. Current figures therefore put future peak demand during peak periods as follows: 620 MW in 1980, 800 MW by 1981, 1,000 MW by 1982 rising to 1,400 MW by 1984.

Another

What is clearly apparent is that yet another power station is needed if Qatar is to stay abreast of its electricity requirements in the 1980s. The planners are already talking about a 1,000 MW station which would cost in the region of QR 20b (equivalent to the total cost of the Ras Abu Fontas and Ras Abu Aboud—put together). The first phase to create 300 MW is priced very approximately at QR 500m. The department is presently considering a gas and steam turbine combination and a desalination plant so that fuel can be used more efficiently.

Consumption

In a country where summer temperatures can soar above 45°C, it is hardly surprising that Qatar has one of the highest consumption rates of electricity in the world. Each room in a Doha house is likely to have a heavy-duty air conditioning unit buzzing away 24 hours a day, for without it life all but stops. Consumer habits have become lavish, and it is not unknown for residents to go away for the summer vacation, leaving the air conditioning on for weeks at a time. Switched off the interior walls soon take on a delicate shade of green and the paint peels away for the Gulf is not only hot, it has one of the most humid climates in the world.

Keeping up with this kind of demand and the growth in the resident population has proved a multi-billion dollar task for the Government. Demand for

cables from overheating, special sands have to be used to fill in the surrounding soil around the cables. The cables themselves also have to be larger because of this problem.

One of the causes of high consumption of electricity and water is that the cost is subsidised to residents, and for Qatar is supplied entirely free. The fact that electricity is still provided free to nationals encourages some to light every surrounding wall, plant and fountain in their gardens at night, besides leaving their air conditioning on in summer.

The lavish consumption has also caused problems with water supply, for Qatar has only this year caught up with demand. The country has almost no surface water supply, although its desert wells provide it with a miraculous 3m gallons a day, which is mainly used to mix with water from the massive desalination plants.

With the completion of Ras Abu Fontas potential supply from this, the largest plant, is already around 10m gallons a day. Together with Ras Abu Aboud, which has the original plant built in Doha, potential supply for the country is around 20m gallons a day. When all eight distillers are in operation at Ras Abu Fontas, the output of the plant will be around 32m gallons a day, which is already above present industrial and domestic demand.

Although the capacity of the plants is adequate, water distribution is something of a race against time. Still, only 40 per cent of the population of Doha receive their water supplies direct from the mains. Capital expenditure on distribution this year absorbs around QR 346m. Assessing future demand is also a difficult task, not only because it is hard to guess the future size of the foreign population but also because the habit of families splitting up into separate houses is becoming increasingly common among Qataris.

Despite the shortage of water, Qatar residents are not discouraged from frequent car washings, continuous watering of the garden and several showers a day. The average Qatari household will consume around 100 gallons of water per

CONTINUED ON NEXT PAGE

QATAR VII

Oilfields approach middle age

QATAR IS one of the world's smaller oil producers. It twice its status as an oil rich Emirate north to the absence of people in whom to spend its income has to the extent of its oil field. It has low reserves and production will begin to dip at the end of the next decade.

Exports of oil will decline as the offshore and onshore fields approach middle age and as domestic consumption, under the burden of industrialisation, rises five-fold by 1990. The last oil price rises will push export revenue over \$5bn by 1989 and subsequent price rises will probably compensate for reduced exports in the next decade.

Exploration is continuing offshore but experts do not consider it possible that more than minor finds could be made. Qatar's modest intention is to get the decline of oil to a steady programme of energy-related industrialisation. However, compensation may be found in the 21st-century when the Emirate joins the club of major oil producers, of which neighbouring Bahrain will soon

be a member. By then Qatar could be alongside Algeria as one of the world's leading exporters of natural gas.

The Emirate is officially recognised as having 5.6bn barrels of proven reserves, many times less than its larger neighbours in the Gulf. After some delays, including a change of consultants last year, work in the seismic survey of Qatar were filled and a reassessment of reserves completed by December, 1978. Officials say the analysis will soon be made public, but the country is unlikely to shift from its niche with 0.8 per cent of total output and 1.5 per cent of total production by OPEC members.

The highest point of Qatar's production was in 1973 when output approached 600,000 b/d generated revenues measured only in hundreds of millions of dollars. When the need for conservation became more generally realised after the oil price rises, Qatar was one of the first countries to cut back on production in order to make its precious resource last longer.

A "maximum allowable production" was introduced which was always well below the capacity of the fields. Qatar's total capacity is more than 600,000 barrels a day.

In the summer of last year the operating companies were informed that the use of this ceiling would be abandoned. Production schedules are now linked to financial requirements of the State within the limits of optimum output from the wells. Recently this has meant a steady increase in production schedules as Qatar seeks to keep abreast of its financial commitments. These are much higher now that industrial plants are under construction and coming on stream and international interest rates on borrowed money have rocketed. In 1978 crude production rose more than 10 per cent, and this year it will be 7 per cent higher than in 1978 on current projections. (When Sheikh Abdul Aziz al Thani, Minister of Finance and Petroleum, said recently that Qatar would not increase production because of the drying up of Iranian crude,

he meant that his country would not be stepping up production above the schedules already planned.)

Qatar has two main fields, onshore in the east of the Peninsula at Dukhan and offshore to the east and north of the land mass. As a successful water injection programme got underway in 1978, Dukhan production accounted for the bulk of the extra oil. This year and next the offshore fields will produce the greatest rise in output.

This boost will actually be the last effort from the offshore fields, which are now approaching late middle age. There are three fields, Idd el-Shargi, Maydan Mahzam and Bul Hanine. In addition Qatar shares with Abu Dhabi a small marine field to the east called Bunduq, which can produce a total of 10,000-20,000 b/d. This means in theory that Qatar can get up to 10,000 b/d to add to its national production. In practice this figure is rarely reached. The field was closed for six months of last year, so its contribution was minimal.



Qatar's first petrochemical plant under construction at Umm Said. It is scheduled for completion by 1980

Priorities

CONTINUED FROM PREVIOUS PAGE

per person, compared with UK average of 30 gallons a day.

Last summer was the first time that Doha had continuous water supply, and this year here is expected to be a surplus in capacity and additional storage. At present storage capacity totals only 20m gallons a day, the equivalent of one day's supply. The margin is narrow, for the major problem the water department faces is that three-quarters of its plant is brand new, and therefore liable to teething problems, and the rest is over 12 years old and in need of gradual replacement. The equipment at Ras Abu Aboud has already used its average life span of nine years. Hence, one of the Government's top priorities is to double the reservoir capacity. The expansion plan is hoped to be completed within the next two years. By this time also, it is hoped that some 90 per cent of Doha town will be connected to the mains and the uncertain method of water delivery by tanker can be gradually phased

Nearly 9 per cent of all dwellings in Doha already have a telephone, and the current number of subscribers totals nearly 18,000. A major project underway is a 10,000-line expansion which is to be in service by mid-1980, which is to be followed by another of the same size. Another service strictly for VIPs to be introduced by the Qatar National Telephone Service is a car radio telephone. The company is planning a preliminary system of 1,500 subscribers who will ultimately be able to telephone the U.S., for example, from anywhere in Qatar. The new service will cost an estimated QR 20-30m to introduce.

The U.S. Inter-Gulf communications are to expand on a large scale when the proposed Gulf submarine cable gets underway. The Gulf cities have been connected by direct dialling for some time, but the new cable will add around 1,800 circuits to ease the congestion which has become apparent. It is also hoped that inter-Gulf telephone calls will become cheaper when the cable is in operation. The consultancy agreement on the project is now under discussion with a number of international companies, and the decision of this QR 50m project is expected within the next two months.

Looking further ahead in the field of Arab communications, Qatar officials are now expecting "Arabsat" to cost 40 per cent more than the original \$200m. The traffic study has been finished and approved, and another meeting of Arab ministers is to take place to consider the design for the new satellite.

Qatar can maintain present levels of production for the next few years with careful management of the fields. The water injection programmes have been successful and the entire output of onshore oil comes from clean wells. (A well is clean when water is produced with the oil. When wells in Dukhan begin to show water as levels rise from the injection programme, the wells are shut down and fresh ones drilled.)

However, by 1988 offshore output will have dropped below 200,000 b/d, one-third down on present production levels. Meanwhile Qatar is geared to a substantial rise in domestic consumption. The small refinery at Umm Said has a capacity of 10,000 b/d. In the past the throughput had been pushed beyond this theoretical figure, but a year ago output was only 7,000 b/d at one point. This is below Qatar's current requirements for certain products. Plans for an export refinery of 150,000 b/d have been quietly shelved because they were considered unrealistic and expensive. A new plan is going forward to produce oil for local needs as they will be in ten years' time. The industrialisation programme and development of the economy mean that domestic consumption will reach 50,000 b/d by 1990, so a refinery of this capacity has been decided on. It will produce

the same mix of products, super and ordinary gasoline, kerosene and fuel oil. (The fuel oil is put back into the crude tanks and used in the standard export blend.) The new refinery should be constructed by 1982.

Revenues from oil should not drop substantially as price rises decline. It does not seem likely that revenues will drop below the 1979 predicted level of \$2.8bn. If a decision is made soon, compensatory revenues could be generated by export of liquid natural gas when the decline of crude production begins. It takes 8-10 years to develop a gas field for LNG and the complexity of development, financing and marketing arrangements. There is hope that by the late 1980s gas prices will have risen to give a better return on investment. At the moment an LNG system

of 1.2bn cubic feet per day capacity would give an equivalent of only 100m barrels a year oil equivalent, with a return of only \$2 a barrel.

An exploration programme is continuing. The West German company Wintershall has a 30-year agreement signed six years ago. It is carrying out exploration drilling in an area north and west of Qatar in 9,000 square kilometres relinquished by the Shell Company of Qatar. Holcar, a little known company, is looking in a slightly smaller offshore area to the East of Qatar, where a small field is known to have an unusually high sulphur content. The West German concession in the west includes a sensitive zone which is in dispute with Bahrain. It lies to the north of the Dukhan field alignment. As one oil man pointed out: "If you tell an oil man he can't drill in a certain politically sensitive place he will naturally believe that that

must be the place where oil is to be found."

Qatar is determined to make the best use of its dwindling reserves. The programme of recent years has been tailored to getting optimum returns and preserving balance between cash in the hand, converting revenues into industrial output (to get value added from the oil) and leaving the oil in the field to increase in value.

ownership structure had been 60:40 in favour of Qatar: of the companies' 40 per cent share one fifth went to Qatar in royalties (i.e. 8 per cent of total) leaving the company 32 per cent of the total oil; the Government took another 27 per cent by taxing the companies' oil at 85 per cent (15 per cent of this portion left the company 5 per cent of the total oil); the takeover meant Qatar picked up this last 5 per cent. The companies (British Petroleum, Royal Dutch Shell, France's CFP-Total, Exxon and Mobil) now get their money in the following way: they get back their costs in full and are paid a fee of 16.7 cents a barrel on the oil they produce. This is part of a five year agreement of which two years have passed. The oil companies are now contractors who buy their oil from the owner like anyone else.

The future, according to Dr. Tabel Hadidi, an Egyptian, one of Qatar's senior oil officials, is quite clear. He says: "The objective is simple. Oil and gas must serve the purpose of making sure that there is a Qatar in the future. The two must be used towards industrialisation for settling the people into a future Qatari economy when the oil is gone."

Compensate

Revenues from oil should not drop substantially as price rises decline. It does not seem likely that revenues will drop below the 1979 predicted level of \$2.8bn. If a decision is made soon, compensatory revenues could be generated by export of liquid natural gas when the decline of crude production begins. It takes 8-10 years to develop a gas field for LNG and the complexity of development, financing and marketing arrangements. There is hope that by the late 1980s gas prices will have risen to give a better return on investment. At the moment an LNG system

Preferred

Two years ago Qatar opted to take over all operations completely, as Iraq, Iran, Kuwait and Saudi Arabia have done. It preferred this to the option, chosen by Libya and Abu Dhabi, of permitting the oil companies to maintain a minority stake. Late in 1976 the Government of Qatar became the owner of the Qatar Petroleum Company in Dukhan, and in 1977 it took 100 per cent ownership of Shell's offshore operation. The Qatar General Petroleum Corporation (QGPC) now owns the entire oil and gas industry controlling onshore and offshore oil production through its wholly owned subsidiary Qatar Petroleum Producing Authority (QPPA). The takeover gave the Government 5 per cent more revenue than the previous system by the following means:

OIL PRODUCTION 1977-80

	1977	1978	1979 (scheduled)	1980 (scheduled)
Offshore	232,000	249,000	275,000	295,000
Onshore	200,000	234,000	240,000	230,000
Bund	10,000	2,500	5,000	5,000
Total production	442,000	485,500	520,000	530,000
Exports	435,000	477,000	510,000	520,000

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GPR (Qatar)

QATAR IX

Political stability finely tuned

THE EVENTS in Iran and suddenness of the change of power are forcing Arab leaders in the region to re-examine the term "Gulf security" which has always been used loosely to refer to the threat of communist subversion. The experience of the Shah of Iran has shown that stability can be altered from within as well as without and that other forces than communism can bring about immense change.

The Emirates are more aware than ever that their wellbeing and security are dependent not only on the management of their own affairs but also on the internal affairs of their neighbours. This has brought a fresh focus to subjects which are frequently skipped over, such as the nature and composition of population, the administrative style of ruling families and relations with a powerful neighbour like Saudi Arabia.

Qatar is no different from other states in being a small part of a large regional mosaic. Examination of these topics shows how the political balance is finely tuned.

Details of Qatar's resident population have never been published but the country is so small that basic fieldwork and the limited data available provide a means for a firm estimate. People with full Qatari nationality number from 40,000 to 60,000, according to definitions; Iranians number 20,000-40,000 and Pakistanis about 25,000 to more than twice that number, according to the whims of rival estimates. Christians number 20,000; Indians (who are often in commerce, clerical and service) about 15,000; Yemenis labourers, skilled workers and divers and Egyptians (skilled work, clerical and professional) number about 3,000 each; Sudanese (drivers, police and security work) have about 6,000; Lebanese and Syrians (commerce, trade, professional) slightly fewer. In addition there are a couple of thousand Somalis, Iranian Arabs, Britons and Frenchmen, while many other nationalities number several hundred in each community. These are mainly technical and professional people and workers on specialised track contracts. Examination of these communities, whose numbers are constantly changing, shows that for different reasons none of them need necessarily be a potential security threat.

Definitions of Qatari nationals are significant because many residents, especially Palestinians, hold Qatari annually renewable passports and have citizens' privileges. Officials make it clear that citizenship is not nationality. One group, arguably not indigenous Qatari but considered as having full nationality, is the bedouins from the Arabian peninsula, who make up the bulk of the soldiery in the 20,000 strong armed forces. These people have remained freely across what are now sovereign borders for generations. Members of their

nomadic families would be often entitled to UAE and Saudi Arabian citizenship if they so chose.

Palestinians are often regarded as a great potential threat to security. It can equally well be argued that they are not. The ruler of Qatar first gave hospitality to Palestinian fedayeen in 1964. The PLO office is today in a building which was the first home in the Gulf to Palestinian activists. But Palestinians owe a debt and have a loyalty to the al-Thani family, which has discreetly looked after their interests for years. The stress by the PLO is on using Qatar as a cradle for a Palestinian educated middle class. Most Palestinians are not members of the PLO, as "dispossessed people" their interest lies, it could be argued, with building for their families not in jeopardising the haven they have found.

Iranians are a separate question. A visiting Iranian mullah and Khomeini-supporter, Sheikh Bahaeddin of Shiraz, recently said in Doha that Qatar has 40,000 Iranians excluding Qatari of Iranian origin. (These could include Arabs of Iranian origin and ethnic Iranians who have Qatari nationality.) No one knows what will transpire in Iran, but two facts are germane about the Iranian community: the prosperous merchants class would not willingly jeopardise its livelihood; most poor Iranians are monitored through the local Shi'ite leadership with whom Qatar maintains close ties. Sheikh Bahaeddin said he did not think that Arab monarchs were threatened by the fall of the Shah. He pointed out that the welfare state is so strong in Qatar that on each visit he saw more oil wealth transferred to the people in the form of schools, hospitals and medical services and housing.

Save

What of the tens of thousands of non-Qatari workers like Pakistanis, Indians, Yemenis, earning \$10-\$30 a day labouring in the heat? Most of them come to Doha for fixed limited periods to save up money. After two or three years of back-breaking work an Indian, Pakistani or Yemeni can save up enough to return home to marry or establish himself with his small accumulation of capital. The temporary stay and the cash target means that potential "destabilisers" do not consider themselves part of Qatar. In theory this diminishes resentment.

Qatar's telephone directory lists 230 sheikhs from the al-Thani family. There are hundreds of sheikhs and thousands of members of the extended family. The inheritance of Arabia's tribal system means that Qatar is indisputably their country. Their authority dates back to the 18th century when the tribe migrated from what is now Saudi Arabia. Westerners

in Qatar often allude to what they call the "split" in the family. The issue is highly sensitive because it is a private matter. Dissatisfaction on the part of some members of the family could not, however, be regarded as "a source of instability" as some outsiders imagine. Al-Thanis know that internal disagreement does not constitute a split. And it angers them to hear such presumption from outsiders. The Arabian system has traditionally encompassed disputes within the tribes as part of a process of selection to establish the family and individual best suited to rule. This was vital before oil when survival in the desert literally depended on total obedience to the ruling sheikh. It is natural that the challenge of the modern era should stimulate disputes about how best to handle modernisation and development.

Sheikh Khalifa bin Hamad al Thani overthrew his cousin Sheikh Ahmad bin Ali in a bloodless takeover in 1972 while the then Emir was banished in Iran. Sheikh Khalifa was already Prime Minister, and his assumption of power marked the start of Qatar's economic and political development. No one questioned the choice of Sheikh Khalifa as a reforming ruler. As so often in the Arab world there was disagreement about the second position in the Emirate. Sheikh Khalifa dealt with the issue by retaining the post of Prime Minister for himself and only recently appointing his son and Minister of Defence, Sheikh Hamad bin Khalifa al Thani, to the position of Crown Prince. The dispute has never been written about seriously, though unlike details of Qatar's population it is one of Qatar's many open secrets. The airing of this understandably sensitive subject in no way alters the facts and does not affect the stability of the country.

The links with Saudi Arabia stem from tribal and religious affiliations. Al-Thanis came originally from Saudi Arabia and they share the affiliation to the fundamentalist interpretation of Islam. The Saudi Arabian Royal Family is

regarded in Qatar, as elsewhere, as the guardian of Arabian interest and Riyadh's rulers are looked-to for guidance. This is no reflection on Qatar's sovereignty, although Saudi Arabia is regarded ultimately as the guarantor of Qatar's security. Qatar has its own pragmatic approach to social matters and attention to the needs of its foreign community. It closed down the only licensed restaurant two years ago but recently opened an unlicensed haven for Westerners in the form of the Doha Club.

Foreign policy follows the lead of Saudi Arabia. It is geographically, historically and socially natural that it should do so. The reason private opinions are not offered on controversial political topics until Saudi Arabia has pronounced on them is quite simply a matter of courtesy and deference to the powerful ally. Traditional Arabs are unashamed to have their lives dictated by good manners, and Qatar goes to extreme lengths to avoid breaches of courtesy. When Qatar sided against Saudi Arabia in 1977 over oil price rises it was because, as host to the OPEC conference, to do otherwise would have been a greater breach of protocol. Qatar's reticence to discuss strategic matters reflects a realistic awareness of its place in the regional mosaic, not a lack of independence.

No Qatari, on or off the record, will comment on two connected foreign policy issues which, apart from the Iranian question, loom in the background. These concern future relations, if any, with the Soviet Union and China, both of which are apparently engaged in some sort of race to break diplomatically into the Arabian peninsula. The subject is so sensitive that it is wholly understandable that Qatar will not be drawn on the subject until Saudi Arabia has deliberated. To do otherwise would be unparadoxically discourteous to Qatar's greatest friend as well as politically foolhardy. MT.

'West End'

CONTINUED FROM PREVIOUS PAGE

attempting to sell cultured pearls to the Qataris at a specially organised local exhibition. The display had its ironic touches, for only a few decades ago, local Gulf traders had their own real pearl market ruined with the beginnings of the cultured pearl industry in Japan.

Such selling techniques have won Japan 28 per cent of the Qatar market for their imports totalling Qr1,293bn in 1977. The breakdown in the import league table has yet to be calculated by the customs department for 1978, although it is likely that this position will be maintained since a Japanese company has been awarded the contract for the reconstruction of the NCL plant. Britain came second, with 18.9 per cent of the market, with imports amounting to Qr915m. The next three on the list were the United States, West Germany and France, and in sixth position was Dubai, the re-export centre in the Gulf.

Overall, Qatar's imports increased sharply in 1977 to Qr4.8bn compared with Qr3.3bn in 1976, but most of this increase is likely to have taken place in the early part of the year. The 1978 figures show a different picture, for the level dropped in the first six months from Qr1.9bn compared with Qr 2.7bn during the same period of the year before. Most of the 1977 increase may be due to the decline in the value of the U.S. dollar against other major currencies, and to the continued inflation in the countries which are Qatar's main trading partners. But nevertheless, one of the stated Government economic policies is to keep the level of imports down, thereby avoiding the rates of inflation which prevailed three years back. However, tonnages recorded by the end of last year were 1,629m tons compared with 1,632m the year before, indicating that the drop may not have been as substantial as the value figures show. Local traders maintain that there has been no slowdown whatsoever, merely a "normalisation" of trading. Nevertheless, when the boom subsided a number of merchant houses in Qatar were caught with considerable stocks, and conditions have become more competitive since then. More attention is given to display, advertising and chasing up potential new clients.

One car agent, Jaidah Motors which is representative for certain General Motors vehicles, conceded that in the boom days, cars were sold like a can of tomatoes. Now, a great deal of effort is put into advertising and general marketing, a development which has been aided in recent months by the start of

publication of an English language weekly newspaper in Doha. Another Arabic daily is also promised, thus broadening the avenues for media advertising. "Two years ago," commented a Jaidah executive, "we were selling heavy vehicles straight off the ship, and even now, with the normalisation of trading, we sell enough cars and trucks to make General Motors think we are in the smuggling game." Doha, he pointed out, was a very small market, but its consumption is fantastic. Nevertheless, the over stocking of cars in Qatar two years ago has led to a drop in imports last year from a 1977 total of 13,742 to only 9,711 last year.

Construction still plays a significant role in Qatar's commerce, for a number of the prominent traders are going ahead on multi-storey villa complexes. One of the largest developments is Ghanim Gardens, 83 Spanish style villas in landscaped surroundings with swimming pools, clubs, squash courts and children's play areas. Gulf Property Services, which is responsible for the construction and rental of the villas, is still hoping to get the old rates of QR 11-12,000 a month out of tenants, despite the fact that rents generally in Doha have come down. Their reckoning is that tenants will be moving out of the older buildings and will prefer to live in the more luxurious developments which offer so many amenities. The town is also gaining a number of prestige office blocks for the private sector, which may prove attractive to local companies as there is such a shortage of this kind of accommodation at the moment.

For the newcomer to Qatar, the most important decision is of course the choice of local agent. The most prominent traders in the town are the Mannal family, Jaidah, the long-established Darwish family and a number of prominent Al Thani sheikhs. These powerful and large companies are slowly changing in styles from the old Arabian merchant houses into large western style combines, and some can count their assets in the QR 400m mark. Such companies often carry as many as 300 names on their books of companies they are representing. However, in recent years, a number of young Qataris have joined together to pool their resources, contacts and assets to form what have turned out to be highly successful local companies. Many are managed by foreign-educated Qataris, and in the next few years these young companies could generate healthy rivalry with the more long established houses. K.B.

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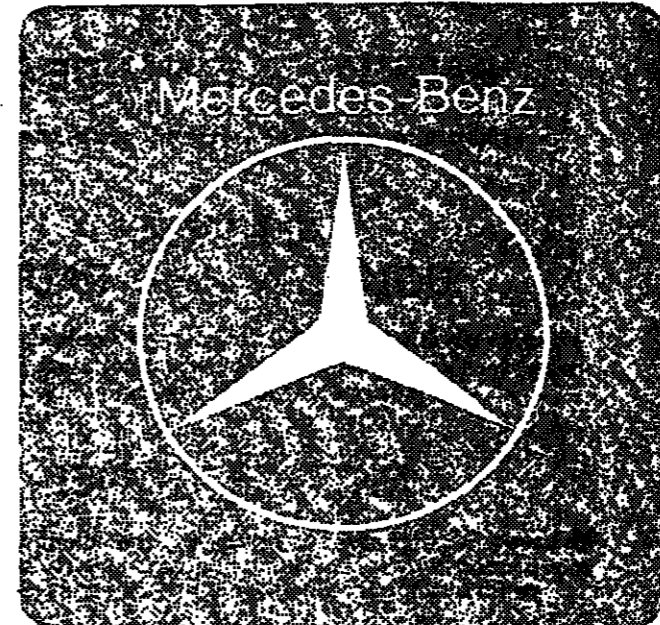
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QATAR X

Banking system keeps a low profile

ONLY A few years ago, the banking community of Qatar consisted of a handful of banks and a central monetary institution which was operated from an office above a tyre shop. Even today, this wealthy and growing market is serviced by only 12 banks, ten of which are foreign. It was only last year that the Qatar Monetary Agency (QMA) introduced a clearing system—up to then cheques were cleared by a team of bank messengers speeding around town on motor bikes.

Although the banking sector has developed considerably since those early days, banking in Doha is still a quiet, orderly affair. The Government and the local banking community have resisted the more flamboyant and sophisticated styles of banking which characterise the other Gulf States, and their tradition of measured progress has paid off. There have been no banking crises, major bankruptcies or visits by commercial or financial policemen who seem to plague the other centres. Such phenomena have not happened in Doha because Qatar is not, and never was, the overnight Klondike, and the Government has to keep a tight rein on expenditure in order to balance the books at the end of each year.

At the onset of the 1970s, the banks made an agreement between themselves to limit interest rates on credit and deposits. The Interbank Agreement, as it is called, was introduced by the banks in the absence of a central monetary institution, but the tradition continues today. The agreement on interest rates is still in effect—though under challenge.

Today the Qatar Monetary Agency is housed in one of the most impressive modern buildings in Doha and has a staff of 23. Yet despite its five year history, the agency is still finding its feet. Top priority for the Government is that it should train and employ as many Qataris as possible so as to involve nationals in the banking sector from the beginning. Although the framework of the

agency's establishment enshrines it with full central banking powers, it is still in many local bankers' eyes a note-counting institution. Many still look to Dubai or their Bahrain off-shore banks as sources of foreign currency for the agency is limited to US\$500,000 on foreign exchange daily dealings to any one bank. Yet the QMA is slowly taking over the banking supervision and control from the Government's own finance department, and within the next few weeks is to set up a team of bank inspectors. The teams will be headed by an official seconded from the Jordan central bank and will include Qatari trainees. However, their work is likely to concentrate more on the auditing side than bank supervision.

Growing

The agency is also growing in strength from its increased dealings with other Gulf monetary agencies, and has subsequently been more active in its advisory role to the Government in such matters as currency valuations, of which there were three last year. The revaluations took place in unison with the monetary agencies of the United Arab Emirates and Bahrain. QMA has also managed its reserves dramatically better in 1978, through a more active investment programme promoted by an official seconded from the Bank of England. Earnings have risen 50 per cent from the time when funds were previously placed in deposits. Currency cover is now significantly better than it ever was, well over 100 per cent, and backing to the note issue is now nearly up to the \$200m mark.

However, the QMA still lacks a Board of Directors to direct policy, and major decisions are still taken by the Government's own finance department. The establishment of a board was one of the recommendations of a recent report done by the IMF late last year, though indecision as to its membership is likely to delay its formation still further. However, finance officials say

that the Government would prefer to see members of the private sector on the board, rather than Government officials. Local bankers foresee a conflict of interests arising over this, for many of the Qatari merchants have interests in local banks.

Until the agency has sufficient staff and is able to take over more duties, the Government is continuing to channel its oil incomes for expenditure through the semi-government owned Qatar National Bank. As a result, the bank accounts for 45 per cent of all deposits in Doha and nearly one third of all credit. Its predominance leads to occasional grumbles by local bankers that the oil wealth of Qatar never touches the banking system, and thus imposing certain stresses on it.

The boom of two years ago and the subsequent cutback by the Government has also had its effects on the banking system. The symptoms of those days still linger around the loan portfolios of a number of banks. When the boom began, a round of land speculation began, and land prices went up fivefold. However, when the Government realised that the jump in land prices was not only proving unhealthy to the economy, but was affecting its own development plans, the Emir moved swiftly to put an end to the speculation. The Government stopped buying land and the banks were forbidden to extend credit for this purpose.

Since then the boom has subsided, and many of those property speculators and companies orientated towards construction have turned to other activities. But the result for a number of the banks is that many have been landed with loans on their portfolios for land purchases. Conceived in different times, these debts are now viewed as being possibly doubtful, and certainly long term. Not all the banks have such loans on their books, and many of them have conservatively stuck to trading.

It is difficult to assess just how much credit is still absorbed by the property sector. In theory, credit for such purposes should be low

in view of the Government ban, but a number of the banks and their clients have been disguising the purpose of their loans. Neither do the figures show up in the monthly credit analysis done by the Qatar Monetary Agency, for as yet no code of statistics reporting has been laid down.

Some of it may end up in the category named "housing and construction," although some banks interpret this sector to include only their tide-over advances to the contractors who are awaiting payment by the Government. Land purchases, according to the agency statistics, only account for 1.3 per cent of all credit, though officials there concede that a large part of this kind of credit ends up in the category named "other," which constitutes 21.5 per cent. Some of it is included in the construction sector, which represents 18 per cent of all credit, and also in personal overdrafts, which accounts for nearly 7 per cent of the total.

Suffer

Whatever the percentage of credit for this purpose, what is clear is that the Qatar Government has no intention of aiding those merchants who got caught in the tail-end of the land boom. The foreign banks suffer particular disadvantages, for mortgages cannot be held by foreign institutions. A number of banks also pointed out that in the times of the budget cutbacks, it was the banks that kept the wheels turning, helping local traders to keep going and also extending credit to contractors awaiting progress payments from the Government. Even now, some payments can be as late as three months, a point which Government officials vehemently deny, saying that the average waiting time is only about one month.

However, it is still trading which absorbs the bulk of credit in Doha, accounting for 43 per cent of the total in December, 1978. The demand for credit for this sector is still growing, although some bankers are now exercising more caution in their lending policies. Overall, advances have increased only modestly in 1978, a mere QR426m last year, compared with a QR300m rise the year before.

However, the continued demand for credit is known to be leading to unhealthy ratios of advances over deposits, for a number of banks, particularly for those banks which hold land purchases credit on their portfolios. The consolidated ratio was 88 per cent in 1977, but this year it has dropped to around the 72-74 per cent mark. However, much of this can be accounted to the conservative lending policies pursued by the Qatar National Bank which dominates all banking business in Doha. The true situation is that some banks, about three or four, are maintaining questionable ratios.

The situation had led to renewed examination about the interbank agreement and its future. The interbank agreement stipulates that interest on credit shall range from 7 to 9.5 per cent, annually and on deposits up to 6.5 per cent. However, the banks which have been maintaining unhealthy advance ratios have been seeking new deposits by more attractive rates on fixed deposits than are allowed by the agreement. Many are now offering 7 per cent, but interest rates as high as 9 per cent are said to have been offered to customers. Some have even been luring clients with up to six months advance interest, in effect buying customers. One bank was known to have been sufficiently concerned about its liquidity ratios to have called for fresh funds from head office.

The seeming disintegration of the interbank agreement has culminated in a study put into the Qatar Monetary Agency by the local bankers association, suggesting a review on interest rates. Although the interbank agreement began as an informal accord by banks to install some order in the community, any such changes now will have to carry governmental approval.

The suggestions put forward by the association include a revision upward on deposits, interest rates up to 7 per cent, and on advances up to 10 per cent. There are also a number of other points, such as a re-examination of rates on letters of credit and commission charges. The report was handed in the middle of last year, and as yet no reply has been given by the Agency.

Agency officials concede that the present agreement, conceived as it was in very different times, may not reflect the situation now. However, they add that although the situation may be different, it is not necessarily difficult.

The interest rates on advances is considered a pressing problem by local bankers, who feel that the 9.5 per cent maximum carries an inborn exchange risk nowadays in times of higher world rates. The interbank money rate for Qatar riyals for deposits up to 12 months fluctuates between 8.25 and 9.25 per cent, which allows for a very small margin when rates are restricted to 9.5 per cent.



The Qatar National Bank headquarters on the Corniche in Doha

put such clients as less than 5 per cent of the total, but a number of the long established banks still have substantial older clients in this category. In the meantime, the cost of funds for Qatar banks is relatively low; consolidated, the cost works out at around 4 per cent.

The most dominant bank of them all, the Qatar National Bank is going from strength to strength. From a balance sheet of QR 1.8bn in 1976, the bank has grown to a balance of QR 3.38bn by the end of last year. Declared profits amounted to over QR 45m, although almost the same amount was ploughed back into the bank's reserves for future contingencies. In one year, 1977-78, advances jumped by almost one-third from QR 600m to around the QR 900m mark by the year end.

The Qatar National Bank is also growing internationally and is now establishing offices in Cairo and Paris. It has also acted as one of the lead managers in a \$350m internationally syndicated Euro-dollar loan for a number of semi-government projects. Last year a further U.S.\$175m was raised at a substantially reduced spread of five-eighths over LIBOR. The remaining

U.S.\$25m was covered in Qatar by the bank itself.

The predominance of the Qatar National Bank has not deterred a group of Qataris from establishing their own bank in the near future. The new venture has been given the blessing of the Qatar Monetary Agency, which concluded that there was enough room in the market for a 13th bank. The Doha Bank as it will be called, is to have a capital of QR 14m, of which QR 12m will be raised by public subscriptions, say informed sources in Doha. Each shareholding is valued at QR 100 and each subscriber limited to a share total of 300,000. The remaining QR 2m is held by group of nine prominent Qataris, including several members of the ruling family, the others being prominent traders in the town. Officials at the Agency confirmed that the new bank was going ahead but would not comment on its details.

However, local observers are already saying that with its taste of foreign connection, either shareholdings or management, and its small capital, the new bank could find it hard going in this tight, yet vesting market.

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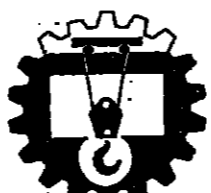
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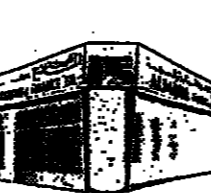
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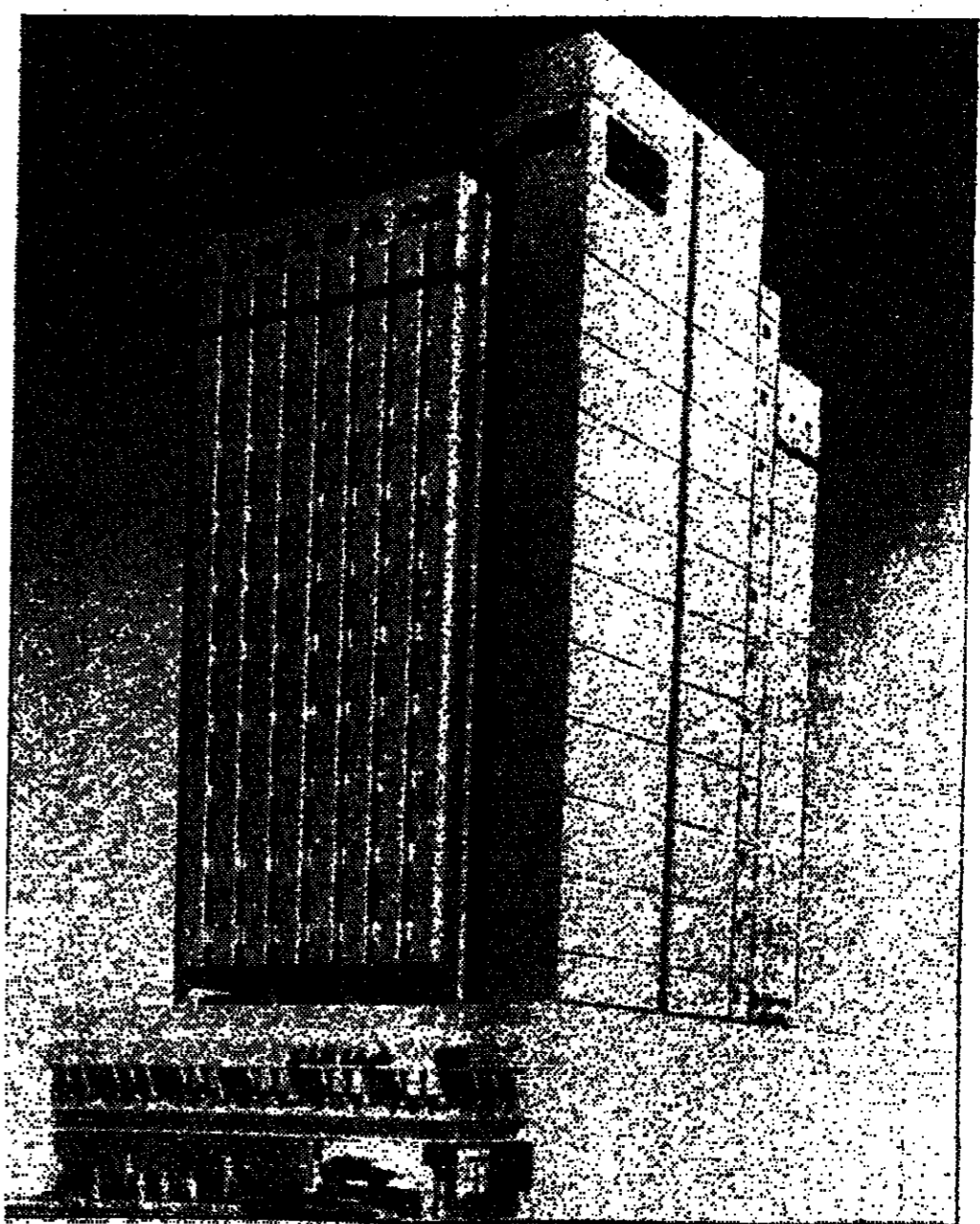
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Alfa-Laval lifts dividend after profits increase

BY WILLIAM DULLFORCE IN STOCKHOLM

ALFA-LAVAL, the Swedish farm and dairy equipment and industrial separator group, reports a SKr 15m improvement in pre-tax earnings to SKr 320m (\$73.5m) in 1978 and the Board proposes to increase the shareholders' dividend by SKr 1 to SKr 6 a share.

The figures released yesterday are preliminary and the Board notes that the final result may differ slightly from that shown. The operating profit is 13.4 per cent ahead at SKr 415m. Planned depreciation charges at SKr 95m are SKr 15m heavier than in 1977, but are more than compensated by a gain of close to SKr 20m on net financial items.

Wider role for yen urged by Barclays

By Charles Smith, Far East Editor, in Tokyo

JAPAN MUST either take effective steps to liberalise its financial system or face a situation in which Japanese banks operating overseas find themselves deprived of the co-operation of foreign banks in their present areas, the Japanese Ministry of Finance was warned this week.

Rennies loses its lame duck image

BY JIM JONES IN JOHANNESBURG

RENNIES CONSOLIDATED, the South African hotel, manufacturing, wholesaling and shipping conglomerate of which 53 per cent is owned by Jardine Matheson, is fast losing its lame duck image.

tax-sheltered earnings, a maiden dividend was received from the one-third owned Makro cash and carry wholesale chain, while pressure on stevedoring profits from increasing containerisation was offset by the acquisition of the Blue Star Line and Blue Star Port Lines agencies.

Swedish fund's earnings show steady advance

BY OUR NORDIC EDITOR

THE SWEDISH National Pension Fund's Fourth Fund, the one allowed to invest on the stock market, reported pre-tax earnings of SKr 51.6m (\$11.9m) on its holdings in shares and bonds during 1978. This is an advance of almost SKr 9m on the previous year.

Vallourec stages a recovery

By Martin Taylor

FRENCH TUBE group Vallourec broke even last year after a FFr 63m (\$14.7m) loss in 1977. M. Jean Laballery, the chairman, said yesterday. The company intends to maintain its dividend of FFr 5 a share.

Gillespie merger investigation

BY JAMES FORTH IN SYDNEY

THE NEW South Wales State Government has ordered a special investigation into dealings in shares of Gillespie Bros. Holdings, the bakery group which last year merged with another flour miller and baker, Fielders, to form Fielders Gillespie Limited.

Malta offer to Barclays on Mid-Med

By Godfrey Grima in Valetta

MALTA INTENDS to buy Barclays International out of the island's state controlled Mid-Med Bank.

EUROPEAN OPTIONS

Cause for satisfaction

BY CHARLES BATCHELOR IN AMSTERDAM

MOST OF the 139 members of the European Options Exchange (EOE) are satisfied with their financial results, although the exchange itself is still falling to cover costs.

enable the EOE to compete with the U.S. option exchanges, where no minima apply.

Mayne Nickless growth

BY OUR SYDNEY CORRESPONDENT

MAYNE NICKLESS, the major transport and security group, has raised its dividend following a 13 per cent lift in group earnings from A\$5.7m to A\$6.5m (US\$7.4m) in the December half year.

Setback at Capel Court

By Our Sydney Correspondent

CAPEL COURT Corporation, the merchant bank, suffered a 25.7 per cent fall in profit for the December half-year after allowing for the adverse effect of interest rate rises after December 31.

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Expansion in Okobank deposits

By Lance Keyworth in Helsinki

OKOBANK, the central bank for Finnish co-operative banks, believes that Finland's economy shook off its "mental depression" towards the end of last year. In its preliminary report for fiscal 1978, it described its deposit business as "a success" and the result for the year as "very satisfactory."

Although trading has not grown as rapidly as hoped, the managers of the European Options Exchange are convinced of its viability. They see proof of this in the turnover level of some F1100m reached in the first nine months of operations.

Table with columns: VONTBEL EUROBOND INDICES, PRICE INDEX, DLZ Bonds, etc.

New Issue February 22, 1979

This advertisement appears as a matter of record only



Den norske stats oljeselskap a.s Stavanger/Norway

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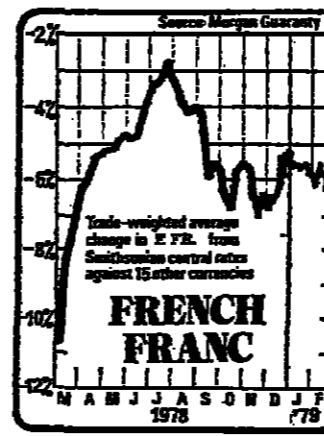
Table listing various banks and financial institutions under the heading 'Deutsche Bank Aktiengesellschaft' and 'Union Bank of Switzerland (Securities) Limited'.

Companies and Markets CURRENCIES, MONEY and GOLD

Sterling firm, dollar steady

Sterling remained very firm in the foreign exchange market yesterday, probably reflecting foreign buying of the currency as a result of interest in British gilt edged stocks.

changed against the French franc after a quiet day. It finished at FF 4.2810, compared with FF 4.2837 at the start, and FF 4.2800 late Tuesday.



the dollar from Y201.00 on Tuesday. On Morgan Guaranty figures the dollar's trade-weighted depreciation was unchanged at 8.2 per cent.

AMSTERDAM — The dollar eased to FI 2.0030 against the Dutch guilder in the afternoon from the fixing level of FI 2.0040.

FRANKFURT — The dollar eased to DM 1.8565 against the Deutsche Mark at the fixing, from DM 1.8578 previously.

ZURICH — The Swiss National Bank may have intervened to ease the Swiss franc rate against the D-mark.

TOKYO — The dollar continued to gain ground in quiet trading, helped by suggestions of a general shortage of dollars in the market.

PARIS — The dollar was little

THE POUND SPOT FORWARD AGAINST £

Table showing exchange rates for the Pound Spot Forward against the £, including columns for Day's spread, Close, One month, and Three months.

THE DOLLAR SPOT AND FORWARD

Table showing exchange rates for the Dollar Spot and Forward, including columns for Day's spread, Close, One month, and Three months.

CURRENCY RATES CURRENCY MOVEMENTS

Table showing currency rates and movements for various currencies, including Sterling, U.S. dollar, and others.

OTHER MARKETS

Table showing other market data, including exchange rates for various international currencies.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies, including Pound Sterling, U.S. Dollar, and others.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies and terms.

INTERNATIONAL MONEY MARKET

Federal funds easy

Federal funds remained easy in New York, quoted at 9 1/4-10 1/4 per cent, after the Federal Reserve drained money from the banking system on Tuesday.

PARIS — Day-to-day money firmed slightly to 6 1/2 per cent from 6 1/4 per cent.

The U.S. Treasury said it will raise \$2 1/2 bn in new cash through the auction of four year one-month notes next Tuesday.

MILAN — Money market rates were unchanged, with call money at 10 1/4-10 1/2 per cent.

FRANKFURT — Call money rose to 5.5-5.7 per cent, while period rates showed mixed changes.

HONG KONG — The money market was easy, with call money unchanged from the previous day at 8 1/2 per cent.

UK MONEY MARKET

Adequate credit supply

Bank of England Minimum Lending Rate 14 per cent (since February 8, 1979)

at 7 1/2 per cent, and three-month at 7 1/4 per cent.

Day-to-day credit was in good supply in the London money market yesterday, and the authorities did not intervene.

MANILA — Money market rates were unchanged, with 30-day maturities at 12 1/4 per cent.

LONDON MONEY RATES

Table showing London money rates for various currencies and terms.

GOLD

Firmer trend

Gold rose \$2 1/2 to close at \$250.2507. It opened at \$249.2507, and eased to \$248.3507 in the morning, before being fixed at \$249.25.

PARIS — The 12 1/2 kilo gold bar was fixed at FF 33,900 per kilo (\$246.21 per ounce) in the afternoon, compared with FF 34,000 (\$246.79) in the morning.

UK MONEY MARKET

Table showing UK money market data, including Gold Bullion (fine ounce) and Gold Coins, domestically.

MONEY RATES

Table showing money rates for various currencies, including New York, Germany, and France.

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Authorized at 2nd February, 1979

Issued at 2nd February, 1979

30,000,000 Shares of Common Stock par value \$0.20 each 10,663,886

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FINANCIAL TIMES SURVEY

Thursday February 22 1979

St. Lucia

Another small dot on the world map today achieves independence from its previous colonial overlord — Britain. St. Lucia is one of the few Caribbean islands whose environment justly entitles it to belong to the classic calypso rating — and its new rulers may well prove the case to be true.

Sunshine in more ways than one

By John McCaughey

Gone the time when nations bawled
 For this "Helen of the West."
 Gone the days when strife and discord
 Dimmed her children's toil and rest.
 Dawns at last a brighter day
 Stretches out a glad, new way.

ST. LUCIA, a small island in the Eastern Caribbean with an estimated population of 113,000, became independent in the early hours of this morning. It is the second of Britain's Associated States in the area to achieve independence recently; the Union Jack was lowered in Dominica last November. Neighbouring Antigua, St. Vincent and St. Kitts are embroiled in plans to follow the same path.

Although opinions differ in St. Lucia as to whether independence is a good thing and as to what it all means anyway, the author of the national song (this second verse is quoted above) has managed to catch the spirit of emotional optimism that has built up on the island. The mood of celebration in Castries, the island's capital,

was running high in any case; carnival is just around the corner and the Kerry Packer cricket circus will shortly be arriving to play on the island.

In reality, however, as the island's Prime Minister John Compton has pointed out, St. Lucia has been independent for a long time—since 1967, in fact, when the island became an Associated State with full self-government apart from defence and foreign affairs. Even in the latter case, the St. Lucian Government has had considerable control and has been allowed to largely decide upon its own policies with regard to Canada and to the Caribbean Community and Common Market (Caricom).

The issue of independence (in an island which, during its history, has changed hands 14 times between the British and the French) has nevertheless caused something of a political storm. Since negotiations on the matter began three years ago, the opposition St. Lucia Labour Party (SLP) has frequently accused Prime Minister Compton and his United Workers Party (UWP) of forcing the island to become independent against the wishes of a majority of the people. The SLP has also bitterly denounced the British Government for its "betrayal" in failing to hold a referendum on the issue and it has announced that it will boycott all independence celebrations.

Stripped of its many emotional and technical arguments, the SLP's position is that independence is all right in principle but that it ought not to be taking place under the present government and while

the nation is divided on the issue.

As no polls have been taken among the population, it is impossible to say who is right but most political observers on the island claim that the opposition has considerably exaggerated the number of people who are not in favour of independence. The electorate will in any case have an opportunity shortly to express itself upon the matter. Prime Minister Compton's term is close to expiry and he must call an election within 90 days of June 6. It will be this election — rather than any bickering over the rights and wrongs of independence — that will dictate the economic future of the island.

Power

The UWP at present holds 10 seats in the 17-seat House of Assembly and has been in power for 15 years. In many countries this would be enough to bring about a powerful "time-for-a-change" mood in the electorate, but the SLP seems ill-positioned to capitalise on any such feeling.

The party is split into two factions — one a middle-of-the-road group led by the official Opposition Leader, 61-year-old retired judge Allan Louisy, the other a more radical and vocal grouping, controlled by the island's trade union leaders, Peter Josie and George Odum. The contradictory and often vague policies advanced by the opposition (Mr. Louisy describes the SLP's platform as one of "elevating the lot of the masses") seem unlikely, therefore, to pose any real threat to Mr. Compton's re-election,



but he will have to work hard to increase a majority that was severely eroded at the last election in 1974.

Under new voter registration, the St. Lucia electorate may increase from its current 53,000 to between 70,000 and 80,000, so many imponderables exist. In a country with a low literacy rate and a high proportion of the population speaking only patois (a French-influenced pidgin English), radio will play a big part in the campaign and this automatically gives the governing party an advantage. There are also wage settlements outstanding with the teachers,

policemen and other public servants and Mr. Compton could employ these as "sweeteners" before going to the polls.

But a larger imponderable is how St. Lucia's many young people (60 per cent of the population is under 25) will vote. So far, the island's youth has been apathetic at election time and it has not been conspicuously wooed by either party, but their numbers would be sufficient to decide the issue were they to vote en bloc.

The sunny island's normally tranquil political life has also been enlivened recently by several explosions. No one has

been hurt in the blasts, which have been directed at public sector targets like the Government printery and a garbage truck depot. But the explosions (for which no one, as they say in Northern Ireland, has claimed responsibility) have brought about increased security and some tension. The tension had already been established by a statement of Mr. George Odum's that under the circumstances he "could not guarantee the safety of people attending the independence celebrations."

Mr. Odum, who is known to his supporters as Brother

George and to his opponents as Mad George, is adept at well-timed publicity gestures. In early January he entertained a meeting of SLP supporters by burning an effigy of Mr. Ted Rowlands, Britain's Minister of State for Foreign and Commonwealth Affairs, whose name is now a household word in St. Lucia and who is the main target of opposition denunciations of how HM Government has handled the independence issue.

Principal

Such West Indian shenanigans aside, the island's independence does present an opportunity to examine the many problems that the new nation will face when the British flag has been lowered and the carnival mood has dissipated. The principal one — a problem that many of St. Lucia's Caribbean neighbours share — is a population growth rate that the economy cannot sustain.

The St. Lucian population is now growing at a rate of approximately 2.5 per cent a year, with an estimated 3,000 young people entering the job market every 12 months. This is much more than the economy can absorb. It has brought about a very high unemployment rate among young people and put a heavy strain on social services. The island is 90 per cent Roman Catholic, so although some Government facilities are made available to the family planning organisation there is no official birth control programme.

It is a problem the Prime Minister is determined to tackle although, having been a politi-

cian on the island for close to 25 years, he is unlikely to do so until after the forthcoming election. His target is to get population growth down to some 1.5 per cent per annum.

While the population growth rate (unrelieved by the emigration which characterised the 1960s) is the biggest challenge facing the new nation, other problems confront the Government. Much work remains to be done in developing the rural areas and arresting the drift towards the capital of Castries, in and around which more than half the island's population lives. Tourism, agriculture and manufacturing industries all face constraints in their development which require urgent attention. The educational system requires restructuring to produce the electricians, mechanics, engineers, builders and agriculturalists that St. Lucia needs.

Given the pace at which St. Lucia's population is growing and the rate at which it is developing (considerably faster than most of the less developed countries in the Caribbean), whichever party wins this year's election may find it has taken on more than it bargained for. But St. Lucians do not go completely defenceless into that imponderable future. The author of the national song has armed them with another stirring verse.

May the Good Lord bless our island,
 Guard her sons from woe and harm.
 May our people live united,
 Strong in soul and strong in arm.
 Justice, truth and charity
 Our ideal forever be...

Message from The Premier, The Honourable J.G.M. Compton on the occasion of the Independence for St. Lucia

Independence comes only once in the history of a nation. St. Lucia is prepared for it.

We may be a small island, but we have advantages. We have a long tradition of law, order and impartial justice. Our political institutions are free, and have been tried and tested over for what, in the modern world, is a comparatively long period. We will preserve these traditions and have enshrined them in our new Constitution.

I myself think, however, that the most important St. Lucian characteristic, and one which will stand by us the most now that we are independent, is our common-sense. St. Lucians are not given to fantasy about matters of a practical kind. We are hard working, and we realise that what has been achieved in our island has been by our own efforts, though assisted by outside capital and advice. These we will realistically continue to welcome. This attitude runs through our community—all of it—the workers and our managers and our professional people.

With independence, new avenues will be opened to us and these will be explored to further improve our economic position. We intend to improve still more the climate for investment in St. Lucia, and make our links with the industrialised world even closer.

Those outside St. Lucia, will, I hope, in reading this Financial Times Survey come to realise just how much we have developed over the past decade, since in fact we became responsible for our own internal affairs. The arrangement of Associated Status left the United Kingdom with responsibility only for our external defence and foreign affairs (though for our relations with other Commonwealth Caribbean Governments we negotiated direct and on numerous other occasions we were granted ad hoc delegated powers so to do). We have thus been virtually on our own for some time now.

I am proud of what St. Lucians have achieved. But it is to the future that I look and I do so with confidence and with hope. Industrial activity has now taken off in St. Lucia, and our manufactured exports have now become as important to us as our bananas and other agricultural products. Much of this has been achieved with local capital, but overseas investment has been important, and we would like to see more. We want to attract the capital and the



technical expertise which will assist us in building up our expanding industrial base, and further we would wish to see participation in our projected agro-industrial expansion and our tourism development.

Since 1970, our breakthrough in tourism has been—I do not use the word lightly—fantastic. And the splendid facilities that we have, provide an attractive addition to the lives of those working in St. Lucia, be they the St. Lucian worker, the executive, both from overseas and St. Lucia,

and for their families. The Government wishes to see the benefits of tourism spread throughout the community. They are there not just to provide employment, but to permit our own people to enjoy a better and a fuller life in their homeland.

Although the problem of unemployment—particularly among the young—continues to be of concern, I have great faith in young people. There are few "drop-outs" in our society. Our young people are eager to participate in the building of a more prosperous St. Lucia. Government's task, responsibility and resolve is to help and lead them to this goal. We have a strategy for this in the National plan for the economic, social and political development of the State, published in 1977. It is calculated so as to generate the maximum number of productive jobs possible.

That plan will take further the work of the last ten years. That work has made life a whole lot better for every St. Lucian—but it has also created an environment which I think investors will find attractive. We now have a first class international airport and a smaller, recently upgraded one, on the very doorstep of our capital Castries. We have two deep-water ports with modern handling facilities and a third is being constructed. Our road network has been improved, an electricity grid now serves the entire island, and we have modern telecommunications, so that St. Lucia can be dialled direct from many major industrial countries.

There is more to come. We have created an Industrial Free Zone which will be linked to a new deepwater port. Construction has already started on the first major industry to be located in the Free Zone, an oil refinery and oil trans-shipment complex. We are hoping too to harness geothermal energy to provide additional electric power for our increasing needs.

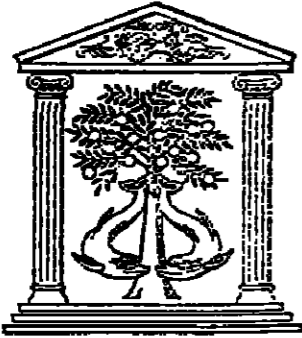
St. Lucia, as has been said by many commentators, has "taken off." I do not envisage many "teething troubles" when we are independent: in so many ways, we have already flown our prototypes, and we are, both politically and economically, tried and tested.

I think we can prove once again to the world the truth of that phrase which has recently become so popular—"Small is beautiful." We are small, we are beautiful, and very proud to be both.

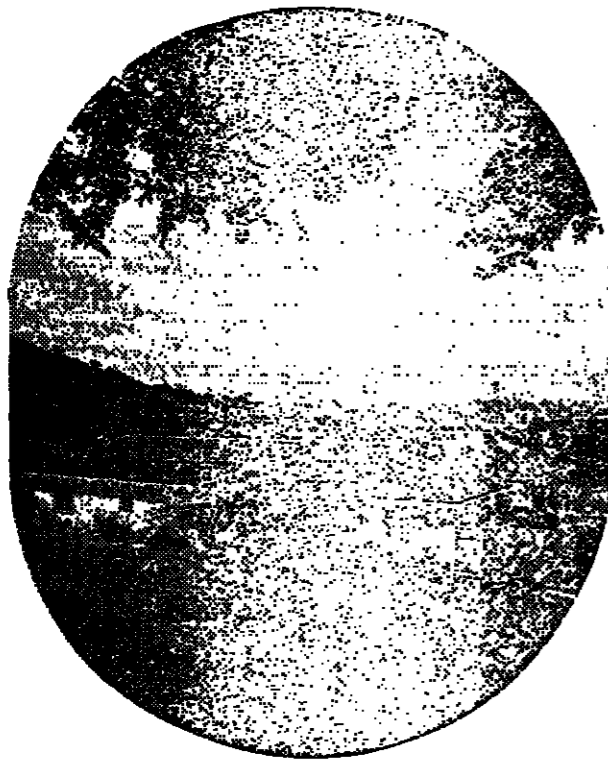
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THE MOOD of economic assurance with which St. Lucia has approached its independence was demonstrated last year when Prime Minister John Compton delivered his 1978-79 budget...

Mr. Compton's easy confidence is based on policies which do not endear him to his political opponents on the island but which nevertheless augur well for the economic security of the island...

These policies eschew any volume role for post-independence St. Lucia on the stage of international politics and enshrine an unabashed regard for the private investor.

independence thrust will be purely an economic one. Mr. Compton says. "Although we can't ignore what is happening on the international stage, it should not be allowed to deflect us from our main goal, which is to make the country economically independent and progressive."

Diversity

Under the Government of Mr. Compton and his United Workers Party (UWP) the new nation plans to diversify and greatly enlarge its search for foreign aid, employing the World Bank, UN agencies, the European Development Fund and the Organisation of American States...

St. Lucia's economy is based on three industries—agriculture (the traditional mainstay), tourism and manufacturing—all of which, despite the various constraints which operate on them, are performing well.

In agriculture the banana industry is now showing marked signs of recovery after a series of disastrous droughts in the last nine years. In a bid to alleviate the problems caused by the droughts, the Government is devoting some energy to an irrigation programme...

Tourism—an industry that has only become organised on the island during the last ten years—is growing at a rapid rate, limited only by lack of hotel accommodation and difficulties which the Government has experienced in attracting a greater number of scheduled flights...

Tourism is, however, a notoriously fickle business and the island's agriculture depends upon the export of bananas to the protected UK market (a

market that could be affected by any future EEC policy on imports of the fruit). So it is to manufacturing that the Government is principally looking for the engine that will lift St. Lucia out of its current category as an Eastern Caribbean Less Developed Country (LDC).

The island now boasts more than 40 manufacturing enterprises (turning out items as diverse as beer and bras) and in the last four years the sector contributed some 2,500 jobs to the economy.

One spectacular coup which it engineered to this end was the attraction of a U.S.\$ 150m oil refinery and transshipment complex now being built by the Amerasia Hess Corporation.

To enhance the island's attractions for foreign investors interested in setting up manufacturing plants, the Government has devoted great efforts to improving the island's infrastructure.

Industrial aims face stiff challenge

THE PECULIAR problems a small Caribbean State faces when it tries to break out of its agricultural export tradition and establish the beginnings of a manufacturing sector are well illustrated in a wry tale told by St. Lucia's Prime Minister, Mr. John Compton.

"There was this industrialist who came down here to look at one of our industrial estates in Vieux Fort, in the south of the island. He seemed to like what he saw but his wife took one look at the place and cried in horror: 'But where will I go to have my hair done?'"

Since those days social amenities have improved in the part of the island to which Mr. Compton was referring. A large hotel has been established on the beach not far from the industrial zone and the culture needs of today's investors are more easily met.

But attracting foreign investment capital in quantities sufficient to cope with St. Lucia's development and employment requirements (the Government hopes for 250 new manufacturing jobs every year) remains a challenging task, since the island faces energetic competition from fellow members of the

less-developed country (LDC) group in CARICOM, not to mention the more-developed states (MDCs) like Trinidad and Tobago and Barbados, which have a considerable head start.

St. Lucia, however, can, and does, boast certain advantages. Though it is not considered proper these days to flaunt the cheapness of one's labour, the fact is that labour costs in the island's manufacturing sector are still low by metropolitan and even CARICOM standards.

The Government has devoted the major portion of its external aid funds to physical infrastructure, with the result that St. Lucia enjoys the best modern air terminal and the smoothest roads in the LDC group.

sulphur springs at Soufriere in the south west, 26 miles from Castries the capital, are about to be converted from a modest tourist attraction into the force that drives the turbines to produce electricity from two small generating plants.

The earlier euphoria about the energy possibilities thrown up by steam generation has abated somewhat, since the commercial potential of the geothermal zone has proved less extensive than originally believed.

Nevertheless, the two half-megawatt, second-hand plants the Government has decided to establish in the area (at the relatively moderate cost of U.S.\$150,000) will offer enough additional power, and at a reasonable enough rate, to attract, it is hoped, larger industries for which marginal power costs are an important factor.

The Commonwealth Development Corporation (CDC), which holds the majority share in the local power company, St. Lucia Electricity Services, is the

likeliest source of finance for the plants.

Mr. Clendon Mason, the Minister of Communications, Works and Labour, who has responsibility for the thermal project, stresses that the two pilot generators "are in the nature of an experiment on which we hope to build in the future if further exploratory drilling leads to the discovery of more productive wells."

He acknowledges that the Government has scaled down its earlier projections for thermal energy and admits that "the time is still far off when the base load for the whole country can be supplied by steam generation, though that is still the ultimate objective."

St. Lucia will therefore continue to be dependent on important fuel oil to drive its main diesel-generated power plant for many years to come and the EC's 1m it spent in 1977 to buy oil (mainly from Trinidad and Tobago) is unlikely to come down; indeed, it will almost certainly go up as petroleum prices rise at the instigation of OPEC.

Mr. Mason expects thermal power to become a reality before the end of this year; the 1MW of additional capacity that will be added to the existing total output of 10.4 MW will be available for industrial consumers in the south, specifically in the Vieux Fort area and on the Soufriere industrial estate which is shortly to be established not far from the site of the sulphur springs themselves.

Space

There is adequate space for additional industries in Vieux Fort, where the Government owns 6,000 acres of land conveniently located near to a jet airport and a deep-water harbour. The area's previous claim to fame as the site of a World War II U.S. Air Force base has since given way to its new status as main growth point for industrial development in the south of the island.

Some 105,500 sq ft of factory space already exist and another 4,000 are currently being added. Factories now operating include those devoted to the manufacture of cardboard cartons, garments, electronics, beer and essences.

It remains to be seen whether lower-priced thermal energy proves an effective enough attraction to lure investors to the south, because the north-west of the island, around the Castries-Cul de Sac area, is once again beginning to exert its undeniably more powerful pull.

The main industrial zone in the north, at Bisee, just outside Castries, is smaller than its counterpart at Vieux Fort, playing host to a mere 42,000 sq ft of factory space. But this is being boosted by another 16,000 sq ft, with further expansion planned. As the island's capital, Castries naturally offers better social attractions and these are being reinforced from the investor's point of view by the superior facilities shortly to be provided by the upgrading of the Castries port now taking place.

A second port, offering customs free zone privileges, is planned at Cul de Sac bay just south of Castries.

The Government is a little worried that the concentration of port development in the north, allied to the wider range of services found in the capital, will stymie its hopes for further

geo-thermal energy is also being gradually developed from sulphur springs at Soufriere, some 26 miles from the capital Castries, and a generous package of fiscal incentives is available to would-be investors.

For all the Government's efforts to build up the economy, however, it admits that unemployment is unacceptably high. It is difficult to agree a definition and measurement of unemployment in Caribbean countries like St. Lucia, but the best estimates suggest that the jobless rate is around 15 per cent and double that among St. Lucians under 25.

Task

At the root of this is a population growth rate of more than 2.5 per cent per annum which puts somewhere around 3,000 young people on the job market annually. Getting that growth rate down to the 1.5 per cent sought by the Prime Minister promises to be a long and difficult task on this 90 per cent Roman Catholic island.

The situation is worsened by the gradual improvement in education that has prompted an increasing number of young people to abandon traditional occupations like agriculture in search of more glamorous and better-paid white collar jobs. The bulk of this demand cannot be met.

The inflation rate (although it is too hard to determine accurately) is high. It is generally estimated to be running at 20 per cent. A great deal of it is imported but Government attempts to curb it

(such as controls on the price of essential foodstuffs) have not been successful.

For all its problems, however, St. Lucia can boast considerable achievements. Its high tourism, agricultural and manufacturing earnings have saved it from balance of payments problems (St. Lucia and Antigua are the two biggest contributors of foreign exchange to the Eastern Caribbean Currency Authority which links the Windward and Leeward Islands) and it is generally acknowledged to be the most economically advanced of the smaller CARICOM States.

In a Green Paper published last year, outlining the advantages which the Government saw in independence, St. Lucia's per capita income of U.S. \$488 annually was seen to be higher than that of 28 of the 38 independent countries in the Commonwealth. The Paper also quoted approvingly from a UN study which described St. Lucia's economic performance since the oil crisis as the best of the LDCs in the Eastern Caribbean. The island, it was pointed out, also has a tradition of devoting more of its fiscal revenue to development projects and less to recurrent expenditure than any of its neighbours.

In the early 1970s, when banana exports were at a peak and tourism had brought a boom in construction, the St. Lucia economy suddenly prospered. The oil crisis stopped that but many on the island now claim that the economy is once again at "take-off point."

John McCaughey

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Large advertisement for Geest Organisation featuring a map of St. Lucia and Britain, and text: "Geest bring the best of St. Lucia to Britain". Includes logo for Geest Organisation and contact information for Spalding, Lincolnshire.

ST. LUCIA III

Frank approach to foreign relations

PRIME MINISTER Compton takes an uncomplicated, almost brutally frank, view of the value to St. Lucia of one of the two residual responsibilities it is inheriting today from the British Government. "What being in charge of our own foreign relations means to us" he muses. "Simple. A chance to diversify our sources of aid and obtain as much economic assistance as possible to develop our country."

The answer is typical of the 54-year-old political leader's approach to the development problems of his small Caribbean island: putting on airs and harbouring secret ambitions of making a mark on the international diplomatic stage. has never been one of Compton's weaknesses.

In its days as an Associated State (when it was in charge of its own affairs but foreign relations and defence), St. Lucia was relatively successful in attracting aid funds on soft terms for its annual spending programme from such sources as the UK, the Caribbean Development Bank (CDB) and Canada. It was allowed to negotiate directly with the latter by special dispensation of the British Government.

Restraints

Now, all practical and theoretical restraints have been lifted and St. Lucia intends to pursue an eclectic independence policy of obtaining economic assistance wherever it can be found on acceptable terms (within certain policy limits, of course; it would obviously not accept aid, even if it were available, from countries such as South Africa, for instance).

Mr. Compton particularly has his eye on the international agencies, to which he had previously been denied access by virtue of St. Lucia's semi-independent status.

When the first Lomé Convention between the EEC and the ACP countries was being finalised, for example, Compton was upset because St. Lucia, in common with other Associated States in the Caribbean, was unable directly to influence the outcome of the economic assistance package negotiated on its behalf by the British Government.

When the World Bank in Washington put together a Caribbean Group for Co-operation in Economic Development (CGCED) in June last year for the purpose of mounting a short-term programme of extraordinary economic aid to CARICOM countries, help for the non-independent territories was conspicuous by its absence.

As Compton himself cynically noted afterwards: "The short-term package, known as the Caribbean Development Facility, started off as a good idea but ended up giving a lifeline to Jamaica and Guyana in particular. The interests of territories like St. Lucia were all but forgotten. Our presence there was all window-dressing, as far as I can see."

The status of independence should change all that; at least, that is the Prime Minister's hope. Certainly St. Lucia intends to do its own bargaining, probably in concert with other independent CARICOM States in the current discussions leading up to the second Lomé Convention. It also plans to join the Organisation of American States (OAS) and seek whatever benefits are available to smaller members of that organisation.

Almost as important as aid are the trading gains St. Lucia believes can come its way from being able to speak for itself in the outside world.

One of the island's most lucrative trades is tourism and St. Lucia earned no less than

EC\$ 38.1m from that source in 1977 when, according to the Tourist Board, 18 per cent more visitors came to the island than in the previous year.

Safeguarding and expanding this trade is a prime pre-occupation of the St. Lucia Government and it was a favourite theme of Mr. Compton's before independence, retailed at anguished length to any visiting journalist who would listen, that St. Lucia's inability to make its own arrangements for air services from the outside world was severely hampering tourist growth.

Chosen

Although Mr. Compton has no desire to posture in the councils of world politics, he is likely to play a role of some importance in regional CARICOM affairs.

He has been chosen by his colleagues in the other Associated States which also hope to become independent this year — St. Vincent, St. Kitts-Nevis and Antigua — to come up with proposals on how the smaller CARICOM territories can pool their resources to maintain some sort of loose collective identity after they have gained individual autonomy, especially in relation to foreign affairs.

The group has already agreed to retain its joint monetary system within the Eastern Caribbean Currency Authority (ECCA) and to upgrade the latter into a full regional central bank.

"It's a matter of cost-effectiveness for us to stay together after we all achieve independence on our own," Compton explains. "It's the sensible thing to do, it would cost St. Lucia over EC\$1m to run a High Commission in London alone."

Final decisions have not yet been made but the St. Lucia Prime Minister's proposals to his colleagues are likely to emphasise the desirability of having one respected political figure in the group (designated "foreign minister" who would travel abroad and conduct negotiations with other countries and international agencies on the island's behalf.

It is expected that Grenada, which has been independent since 1974 and has co-operated with its colleagues until now, will continue to participate in joint initiatives. Dominica, which became independent on November 3 last year, has on the other hand displayed a tendency to want to look after its own overseas interests and will probably not at the start be part of the collective approach.

Dominica has told us nothing so far," confirms Mr. Compton. "There has been no communication on the subject between Dominica and ourselves."

On the wider CARICOM front it is likely that Mr. Compton will wish to devote a portion of his energies to helping revitalise the regional movement at the political level.

The Heads of Government of CARICOM, unlike the leaders of the smaller Associated States group of which Compton is a moving spirit, have not held a formal meeting to discuss pressing economic and other issues for over three years.

The St. Lucia Prime Minister is of the view that unless such a meeting is convened before the end of this year, irreparable harm could be done to the concept of regional collaboration, since the absence of clear political common ground would adversely affect the functioning of many of CARICOM's economic and trading mechanisms.

David Renwick

Bananas a risk crop

AGRICULTURE in St. Lucia used to be synonymous with "King Cane" but nowadays almost entirely involves "Green Gold". To express that in a less West Indian vocabulary, the cultivation of sugar, which once dominated the island's economy, had been superseded by the growing of bananas.

The sugar crop failed on the island for a number of reasons — principally the fact that the hilly topography and absence of large estates made the operation of the sugarcane unprofitable. But St. Lucia suffered from the failure much less than might have. In the 1850s the Geest company — having set up a regular shipping service and a protected market for the crop in the UK — started to grow bananas on the island.

Recently Geest announced its intention to pull out of banana cultivation (it owns two large estates totalling 3,000 acres in St. Lucia) on the grounds that it is inappropriate today for an expatriate company to have such large land holdings there. But it has amply demonstrated that the fruit will thrive in St. Lucia and although in recent years tourism has overtaken the industry as a foreign exchange earner, banana growing is still the largest employer on the island. Estimates put the percentage of the workforce employed in the industry (including ancillary workers) as high as 48 per cent. Bananas account for some 45 per cent of total exports.

The 1970s have, however, been trying for years both for Geest and for St. Lucia's banana-growing small farmers. Seven of the last nine years have been afflicted by drought and it was only in 1978 that the crop showed signs of recovery. St. Lucia's banana exports, which in 1969 were almost 85,000

tonnes, fell sharply in successive years to as little as 32,000 tonnes in 1975. By 1978, however, exports had recovered to 52,000 tonnes and estimates for 1979 suggest that the figure may reach 62,000 tonnes. Farmers have also been helped by the improved market price (currently around EC\$ 1,200 per tonne) that the crop has been able to command.

Persevered

In many ways it is astonishing that the 10,000 or so St. Lucian small farmers (with average holdings of between four and five acres) persevered with the crop during the drought years. The main reason for their so doing was the fact that the crop is the only one grown on the island that gives the small farmer cash in his hand each week. So for the most part they grinded their teeth and somehow kept going during the bad years. None the less, most agricultural planners on the island say that many of the farmers ought not to be growing the crop — either because their soil is too poor or because they have insufficient acreage — and that considerable diversification of crops will have to come. No one is suggesting that bananas be phased out on the island but agriculturalists believe that if the five-acre farmer could be persuaded to grow bananas on three acres and a different crop on the remaining two acres, he would have a buffer against the difficulties of drought years.

Adequate irrigation is the only answer to St. Lucia's drought problems and the Government is placing a great deal of emphasis on the problem. The Ministry of Agriculture has set up a number of pilot projects to try to devise

ways of successfully building a system to irrigate the patchwork quilt of small farms which comprise the island. Water conservancy is a parallel priority — the droughts would be greatly alleviated if there were ways of conserving the rainfall on St. Lucia, which at present mostly runs off the land and back into the sea.

"Bananas face a lot of other problems as well as drought," one leading grower points out. "World production is 6.7m tonnes and world consumption is 5.6m tonnes. So only a system of tariffs and trade barriers and natural disasters — like drought in West Africa — keep the whole thing going. It hasn't occurred yet, but one year everyone is going to have a good year and God knows what will happen then..."

Geest and Winban (the Windward Islands Banana Growers Association) co-operate in research aimed at improving the quality of the fruit offered to the notoriously fussy British housewife and these efforts, although hampered by recent droughts, have brought about some improvement. Both organisations admit, however, that considerable room still exists to bring about better quality.

British aid has also played an important role in keeping the banana industry alive in St. Lucia and the other Windward Islands. A British-financed \$20m five-year development plan for the industry in the Windwards was launched in June 1977 and between 1975 and 1978, total British aid to the industry was EC\$12m.

Cocoon and cocoa are the island's other main crops. Helped by EC\$2m of British aid, the cocoon industry has

recently been rehabilitated and production for the first nine months of last year totalled 4,895 tons, worth EC\$4.4m. This is expected to increase sharply this year and a factory has been established on the island to process the cocoons into vegetable oil and other refined materials.

The cocoa industry has also been the object of a rehabilitation project (funded by EC\$1.5m of British aid) which aims to bring production up from its present low level of 100 tonnes per annum to 500. Cocoa prices on the world market have fluctuated considerably but are now showing an increase and the Ministry of Agriculture hopes to capitalise on this and to set up an industry on the island processing the cocoa rather than having it exported in raw material form.

The diversification programme also intends to attack the island's high import bill for meat and dairy products. A commercial livestock project has been established with the help of EC\$2.6m aid from the European Development Fund. It will provide a nucleus of breeding stock for the island as well as a new abattoir and a milk processing and packaging plant. Some 80 per cent of St. Lucia's beef and 90 per cent of its milk is imported and it is hoped that the dual-purpose beef and dairy complex will bring about a fall in these figures.

The Agriculture Ministry has also set up an EC\$500,000 tree crop project — cultivating mangoes, avocado, pineapple and a number of varieties of citrus for both the local hotel market and for export. It is hoped that many of the small banana farmers can be persuaded to diversify into this field.

The marketing of non-traditional and perishable crops like these has always posed transport problems for St. Lucia but these may be circumvented by the keen interest expressed by Geest in carrying the fruit on its refrigerated shipping, which now caters for the banana market.

Efforts are also being made to substitute local produce for imports in the island's hotel industry. The Government licence certain food imports by the hotel industry, attempts to persuade hotels to increase the choice of local dishes offered to tourists and provides some incentives to farmers to produce vegetables for the hotels.

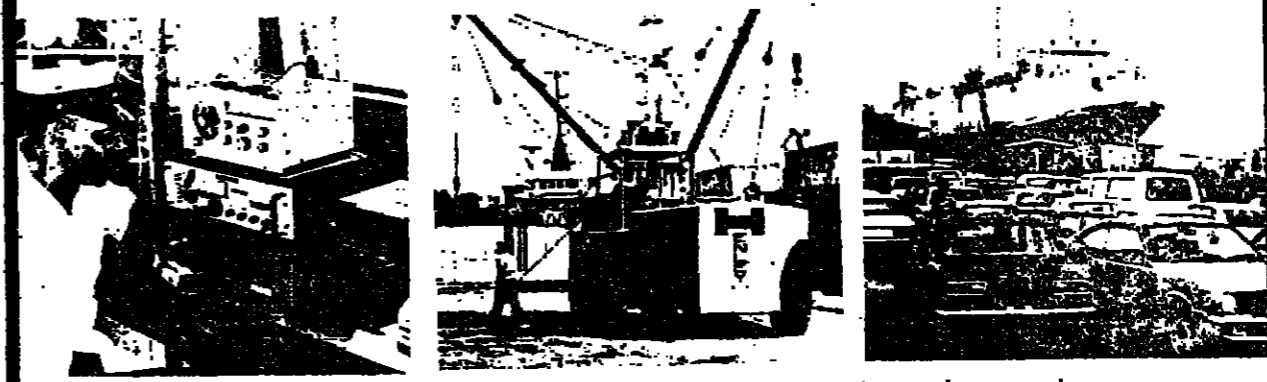
A great deal more will have to be done in the area of import substitution, however, before an appreciable dent is made in the food import bill, which was EC\$38m in 1977 and is estimated to be growing at a rate of nearly 20 per cent per annum.

D.R. J.McC.

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Challenge

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industrial growth in Vieux Fort. One answer might possibly be to try to encourage local entrepreneurs to redress the balance by establishing in areas where foreign investors (or their wives) fear to tread. Possibly. But if the experience of the National Development Corporation (NDC) is any guide, it will be difficult enough finding the potential St. Lucian industrialists in the first place, far less persuading them to venture out into the sticks.

The St. Lucia National Plan, published in 1977 and covering the period up to 1981, declared the "mobilisation of local entrepreneurial talent" as one of the Government's nine industrial development objectives but progress towards its realisation has been painfully slow.

Mr. Leslie Clarke, general

manager of the NDC, frankly admits that St. Lucians do not have a history of industrial activity.

He notes that not a single factory on the Vieux Fort estate is owned by a St. Lucian manufacturer (excluding the Government); in Bisee only two factories are St. Lucian-controlled.

In pursuance of the policy to encourage local entrepreneurship, the NDC has borrowed money from the Barbados-based Caribbean Development Bank (CDB) to establish a small industries credit scheme for St. Lucian manufacturers.

But borrowers have been slow to come forward, despite the Corporation's willingness to cover up to 80 per cent of the cost of any single project. This lack of interest caused Mr. Mallet to deliver a sharp reprimand to the members of the St. Lucian Chamber of Commerce at their recent annual meeting.

It is conceivable, however, that the NDC, faithfully adhering to the preferences of its own patron, the Caribbean Development Bank, may be taking too rigid a view of the creditworthiness of its potential customers and thereby stifling impatient entrepreneurial talent at birth.

"The small industries programme has been slow because we have to ensure the money is properly invested," explains Mr. Clarke. "We won't fund projects that we consider marginal." That may be fine banking theory, but not necessarily the way to ensure rapid development of a class of indigenous industrial risk-takers.

Efforts are also being made to substitute local produce for imports in the island's hotel industry. The Government licence certain food imports by the hotel industry, attempts to persuade hotels to increase the choice of local dishes offered to tourists and provides some incentives to farmers to produce vegetables for the hotels.

A great deal more will have to be done in the area of import substitution, however, before an appreciable dent is made in the food import bill, which was EC\$38m in 1977 and is estimated to be growing at a rate of nearly 20 per cent per annum.

ST. LUCIA V

Tourism clamours for promotion

THE WRITER, Alec Waugh, as hoary an old Caribbean hand as ever meandered through the islands, described St. Lucia in one of his many books about the region.

Public relations experts of the St. Lucian tourism industry have since seized upon this theme and expressed themselves on the subject very frankly indeed.

Oddly enough—for all this abundance of natural blessings and man-made advertising blandishments—tourism only became an organised industry on the island in 1966 when the Commonwealth Development Corporation built a luxury hotel there.

Visitors

In 1966 visitors to the island numbered just 17,700 but they have increased steadily since then to reach 66,000 (excluding transits) in 1977—a rise of nearly 48 per cent on the previous year.

The amount spent by visitors has increased at the same time to EC\$38.1m in 1977. Adding other indirect taxes to that figure, the industry earned an estimated total of EC\$40.7m in 1977.

This rapid rise in the importance of tourism to the St. Lucian economy (it now surpasses both the traditional banana industry and manufacturing as a mainstay of the economy) has in a sense caught both the Government and the private sector by surprise and the industry, as a result, operates under a number of structural and planning constraints that pose considerable problems for its development.

Most noticeable of these constraints is the island's heavy dependence upon charter flight arrivals. Last year more than half of all visitors who came by air came on charter flights—an unusually high proportion and one which worries tourism planners on the island.

Other ideas currently being mooted in St. Lucia include the appointment of a lobbyist in Washington to press the island's case with the U.S. Civil Aeronautics Board (CAB) and with various U.S. aviation interests.

These problems are indicative of the fact that a detailed planning strategy for the tourism industry in St. Lucia has so far been lacking.

Fret

Tourism officials fret about this, not only because of what they see as an inherent fickleness and instability among charter operators (the guest of Court Line still casts a shadow in the Caribbean) but also because in the event of a charter operator suffering aircraft difficulties he is unable to salvage any part of the tour business by diverting clients to a scheduled service.

Scheduled air services are in many ways the key to the development of St. Lucian tourism. The island does not have a national carrier and is heavily dependent upon four airlines—British Airways, Trinidad's BWIA, America's Eastern Airlines and LIAT, the small East Caribbean inter-island service.

All of these links have posed problems for the St. Lucia Government. LIAT is a small airline with a poor reputation for reliability and, although its service is now improving, it still has many difficulties that can only be solved by considerable investment in new equipment.

BWIA and British Airways have posed problems in different ways. The Trinidadian airline was closed down by a long strike last year, which lost St. Lucia a large number of visitors and demonstrated the island's vulnerability to over-dependence on the airline.

For the industry as a whole, Canada provides the most vexatious example of a market whose growth is limited by the absence of a scheduled service. Air Canada has refused to serve St. Lucia but is reluctant to allow BWIA to fly into its own country, although that airline has expressed willingness to fly a St. Lucia-Toronto route.

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These problems are indicative of the fact that a detailed planning strategy for the tourism industry in St. Lucia has so far been lacking.

Even the provision of statistics on tourism—a vital part of any planning function—is not performed with conspicuous efficiency by the St. Lucia civil service and the Tourism Board's last annual report includes a plea to the Government to give greater priority to this chore.

Another of the industry's concerns is the lack of any new hotel building and the absence of diversified tourist accommodation. St. Lucia is going to need within the next few years at least one more large luxury hotel to augment its 2,800 available beds.

More fundamentally, the island lacks an adequate supply of self-catering "apartment-style" hotels as well as enough small hotels (of around 25-30 beds) run by local people and providing an alternative to the large, impersonal foreign-owned ones which now predominate.

Tensions

A different Caribbean-wide problem is that of "attitudes"—the euphemism employed to describe the tensions that can be generated in developing countries by the influx of tourists displaying excessive "conspicuous consumption."

In a novel but sensible twist to such campaigns, the St. Lucian programme is also aimed at the tourists themselves and

appraises them of how to dress and behave in order to avoid offending local sensibilities. One prominent expatriate businessman in the island's capital of Castries displayed such concern on this topic recently that he astonished idlers in the main shopping street by halting his chauffeured limousine and angrily ordering two tanned, gorgeous but G-string-bikini-clad female shoppers from a cruise ship back to their cabins with instructions that they were not to return until they were dressed in a manner more befitting local customs.

Although not all cruise ship passengers encounter such a spirited reception, a great number do visit the island. In 1977 arrivals numbered 76,000 and are estimated to have spent EC\$2.1m. There is likely to be a sharp increase in this traffic when two new berths for cruise ships open in the extensive port redevelopment now underway in the capital.

Success

Ultimately, however, St. Lucia's success as a tourism destination and the industry's contribution to the island's development will depend on two factors: political stability and the Government's commitment to the industry.

The Tourism Board—a statutory body comprised of Government and industry representatives—emphasises tourism as merely one plank in its strategy for industrial development. The demands made by other sectors of the fast-developing economy have, therefore, sometimes meant a less-than-rapid reaction to the needs of the tourism industry.

The report urged that more money be made available to increase representation and advertising abroad—both in established markets like the U.S. and growing ones like Europe. Lack of money for promotions, it went on, has meant that St. Lucia has not even begun to exploit the U.S. market properly, has been unable to compete with rival Caribbean destinations in wooing Canadian tourists and has been hampered in its efforts to eliminate the traditional summer slump in tourism on the island.

J.McC.

Oil terminal

CONTINUED FROM PREVIOUS PAGE

zone has taken a long time to get off the ground, St. Lucian Government spokesmen seem confident that they will be rather more successful more quickly.

Manufacturers are certain to prefer the lack of bureaucracy, absence of transport problems, extensive availability of storage space and other benefits which the Cul de Sac free zone will provide.

The Government has poured considerable sums of money by St. Lucian standards into the Castries port and by the time the re-development programme is over, it is hoped, the third quarter of this year, will have spent well over EC\$20m.

berths to accommodate vessels up to 800 feet with a 38-foot draft, one roll-on ramp, a new transit shed with 40,000 square feet of space including cold storage facilities, a container park with room for 500 containers using the laneway system or 1,000 employing the block storage method, space for storing 200 reefer containers, a new 6,000 square foot administrative building for the Port Authority and improved cargo handling equipment.

The improvement programme has not all been plain sailing; quite the reverse in fact, which is why the final bill is as high as it is.

The upgrading should have been completed over four years ago but the contractor, Concrete Centrifugado de Caracas, experienced a series of setbacks, in almost all aspects of the job, from the actual production of the concrete piles in a factory in Venezuela to the transportation of them to St. Lucia, and the piling of them into the sea bed once they had arrived on site.

Government Ministers, including Prime Minister Compton, have openly expressed their dissatisfaction with the way the work has been carried out.

Works and Labour and directly responsible for the project, notes drily that "the Venezuelan Government was looking towards this job as a sort of 'showpiece' for its efforts to win friends in the Eastern Caribbean but we feel let down by the failure of the contractors."

Not everyone connected with the port is necessarily upset over the inordinate delay, however. Jukka Nieminen, a Finnish national recruited by the United Nations to be the Port Authority's general manager, claims the breathing space he has been given to put the Authority's administrative house in order was very welcome indeed.

"If the port had been ready two years ago, we would not have been equipped to handle the increased demands," he notes. "As it is, we have had time to improve administrative structures, engage in extensive training and rationalise our cargo-handling systems. This has put us in a position to make the most of the new physical facilities."

Mr. Nieminen is convinced that Castries port is now as good as any in CARICOM and well able to compete with rivals in the bigger territories, such as the ports of Bridgetown and Port of Spain. Indeed, Castries

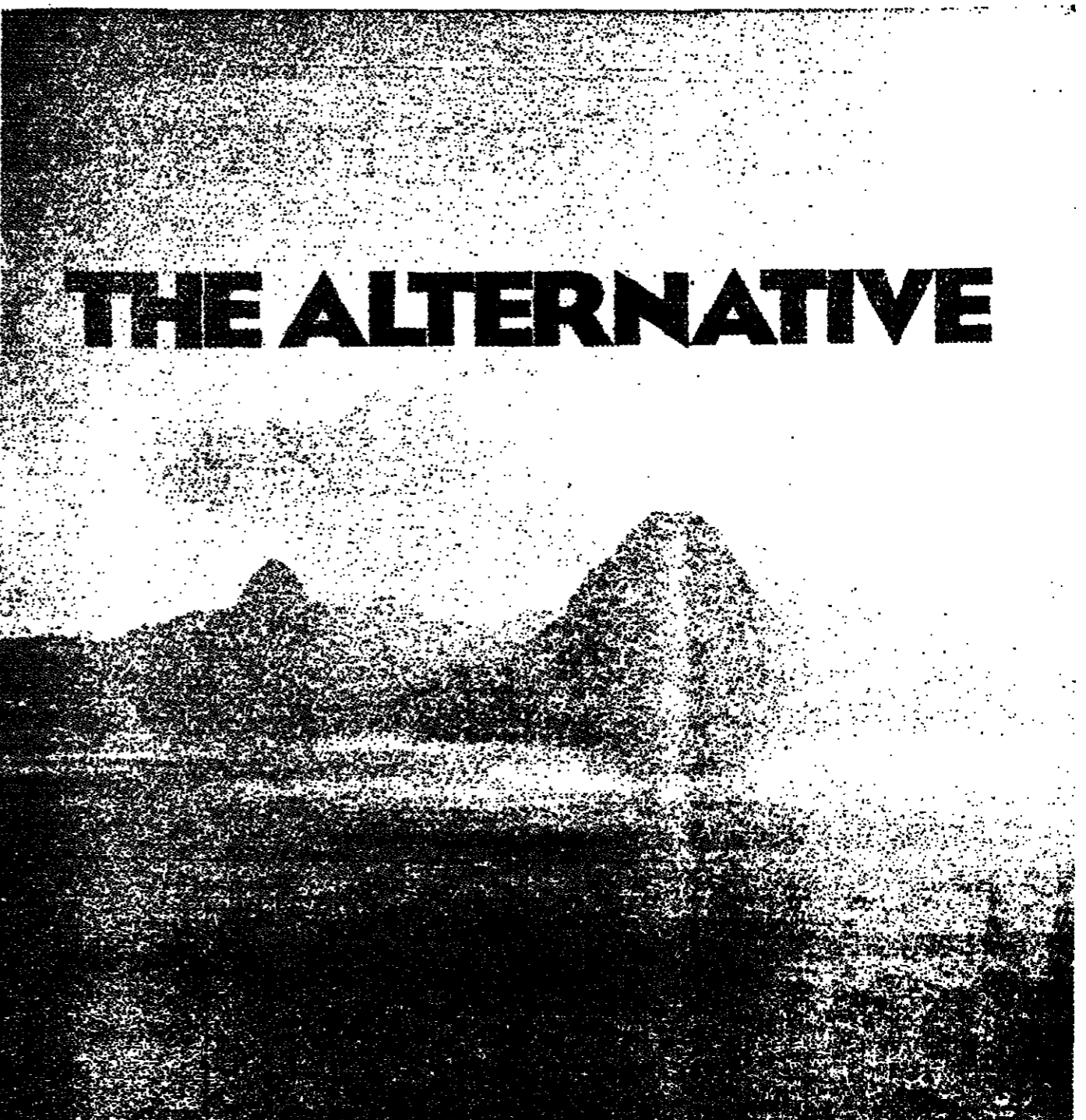
will be going after the burgeoning transshipment trade in CARICOM and intends to attract such traffic away from both those places.

It will have a number of advantages in its favour, chief among them being high labour productivity and generally stable industrial relations (although the president of the St. Lucia Seamen and Waterfront Workers Union, Peter Josie, is an Opposition St. Lucia Labour Party member of the House of Assembly).

The handling cost per tonne for cargo passing through Castries has fluctuated only slightly over the past two years and is at least 50 per cent less than comparable costs in Barbados and Trinidad.

According to Mr. Nieminen, at least four overseas lines—Columbus (Germany), Saguenay (Canada) and Atlantic and Tropical (U.S.A.)—are considering using Castries as a transshipment point for Trinidad-bound cargo and Sea-Land of Puerto Rico may do the same for cargo destined for Guyana.

D.R.



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Companies and Markets

WORLD STOCK MARKETS

Modest fresh early improvement on Wall St.

INVESTMENT DOLLAR PREMIUM... Effective \$2.0775 46% (461%)... THERE WAS a modest follow-through yesterday morning on Wall Street to Tuesday's late advance.

because of recent dollar stability... Active Eastman Kodak was hit by profit-taking and slipped 1 to \$24. After rising 2 1/2 on Tuesday...

Canada Markets continued to move ahead in active early trading... The Toronto Composite Index was 4.9 higher at 1,393.3 at midday...

Germany After opening hours, share prices came back to finish on a mixed note... The market was showing some nervousness about the China-Vietnam border fighting.

Paris Shares on the Paris Bourse also retreated from a firm opening in a moderate business... Market observers said the turnaround was partly due to reports of renewed fighting between Vietnamese and Chinese forces.

Hong Kong After Tuesday's recovery, the market reverted to a downward course yesterday in quiet trading... The Hang Seng Index ended 6.47 to 514.99.

Closing prices and market reports were not available for this edition... at 1 pm, the NYSE All Common Index added 6 cents at \$55.50...

National Airlines rose 1 1/2 to \$40... Texas International Air rose 1/2 to \$34... The Dow Jones Industrial Average, up 7.54 the previous day, improved 3.46 more to \$88.01.

Stocks again displayed an easier tendency after moderate trading with the Nikkei-Dow Value Average down 0.58 to 6,097.37... Energy industry-related issues, such as Teikoku Oil and Nippon Oil, declined, while Shippings and Textiles also went ground.

Australia Markets put on another mixed performance yesterday... The mining sector was generally subdued in the wake of an announcement by its subsidiary that it will make a loss of around FFR 600m for 1978.

Johannesburg Golds were generally marginally firmer in a moderate trade following higher Bullion indications... The price of gold rose to \$320.00 per ounce.

NEW YORK Stock Feb. 20 Feb. 21 Feb. 22... Corning Glass, IBM, AT&T, etc.

Stock Feb. 20 Feb. 21 Feb. 22... Johnson & Johnson, Merck, etc.

Stock Feb. 20 Feb. 21 Feb. 22... Revlon, Reynolds Metals, etc.

CANADA Stock Feb. 20 Feb. 21 Feb. 22... Woodworth, Bell Canada, etc.

GERMANY Price + or - Div. Yld. Feb. 21... Allianz, Bayer, etc.

TOKYO Price + or - Div. Yld. Feb. 21... Dai Nippon Printing, etc.

AUSTRALIA Price + or - Div. Yld. Feb. 21... Anglo Coal, etc.

STOCKHOLM Price + or - Div. Yld. Feb. 21... ABB, etc.

EUROPEAN OPTIONS EXCHANGE Series Vol. Last... ABN, AMR, etc.

BASE LENDING RATES A.B.N. Bank, Allied Irish Banks Ltd., etc.

AMSTERDAM Price + or - Div. Yld. Feb. 21... Ahold, Akzo, etc.

PARIS Price + or - Div. Yld. Feb. 21... Air Liquide, etc.

SWITZERLAND Price + or - Div. Yld. Feb. 21... Alcon, etc.

Indices

NEW YORK - DOW JONES Feb. 20 Feb. 21 Feb. 22... Industrial, etc.

STANDARD AND POORS Feb. 20 Feb. 21 Feb. 22... Industrial, etc.

MONTREAL Feb. 20 Feb. 21 Feb. 22... Industrial, etc.

TUESDAY'S ACTIVE STOCKS... ABB, etc.

OSLO Price + or - Div. Yld. Feb. 21... Bergan Bank, etc.

JOHANNESBURG Price + or - Div. Yld. Feb. 21... Anglo American, etc.

SPAIN Feb. 20 Feb. 21 Feb. 22... Banco de España, etc.

BRAZIL Price + or - Div. Yld. Feb. 21... Banco do Brasil, etc.

Companies and Markets

COMMODITIES AND AGRICULTURE

Sugar price slips after early rise

By Our Commodities Staff. WORLD SUGAR prices climbed to their highest levels since last October yesterday morning after reports of a high-priced purchase of 15,000 tonnes of Dominican Republic raws by a U.S. trade house.

Indian jute crop record

By K. K. Sharma in New Delhi. PRODUCTION of raw jute in India reached a record 6.5m bales (180 kilos each) in the 1978-79 season.

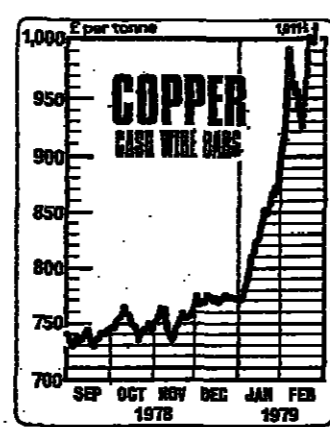
Cut in Japan wool spinning plant urged

TOKYO — The Japanese Textile Industry Council, a Government advisory body, said it has worked out a plan to reduce Japan's annual worsted yarn production capacity by 11.5 per cent to 141,200 tonnes by September 1.

Copper market surges to new peaks

By JOHN EDWARDS, COMMODITIES EDITOR

COPPER PRICES surged to new peaks for the year—and the highest level since June 1974—on the London Metal Exchange yesterday. Cash wirebars rose by \$18.5 to £1,011.3 a tonne.



The rise was attributed to continued nervousness about the Chinese-Vietnam conflict. But it was noticeable that tin, which could be more directly affected by the situation, moved lower for the second day in succession.

More important in the copper market appears to have been the rise in New York and the decision by Asarco, the U.S. producer, to raise its domestic price once again—this time by a hefty three cents to a record 47.5 cents a lb.

Commodities fund battle looms

By BRIJ KHANDARIA IN GENEVA

WESTERN WORLD negotiators can expect a tough battle in forthcoming talks here on the creation of a multi-billion common fund designed to stabilise markets for at least 10 "core" commodities which provide large incomes for developing countries.

The decision to take a headline stand on the fund's size was taken at a major conference of about 117 developing countries at Arusha, Tanzania.

The developing nations, which act together as the group of 77 in the common fund negotiations, have decided that each of them will pay at least \$1m into the fund.

Court rules in favour of milk tax

By Margaret Van Hattem in Brussels

THE EUROPEAN Court of Justice yesterday ruled that the EEC tax on milk production, introduced in 1977, is compatible with the Treaty of Rome and does not discriminate against strong-currency countries.

The ruling, which follows the summing-up of the Advocate-General three weeks ago, clears the way for the EEC Commission to proceed with proposals to introduce a much tougher version of the tax in this year's farm price review.

SOUTH-EAST ASIA Rice harvest success depresses prices

By PHILIP BOWLING IN BANGKOK

WITH THE main South-East Asian rice harvest in progress, it seems likely that there will be at least as much supply and rather less demand in world rice trade in 1979 than last year.

As a result, trade sources in Bangkok expect rice prices to weaken further in the short run. The Bangkok job price of Thai 5 per cent milled rice is about \$300 a ton compared with a 12-month peak in mid-1978 of around \$400.

Following favourable rains a good harvest is expected in Kedah, the main rice growing area, so imports are expected to return to more normal levels of 150,000 to 200,000 tons.

Trade sources say demand from the Middle East, a major importer in recent years, could suffer because of the political situation in Iran.

Cartel strategy urged

By OUR COMMODITIES STAFF

THIRD WORLD producers of rubber, tin and palm oil should form cartels to boost the prices received for their commodities, Tun Tan Siew Sin, chairman of Sime Darby Holdings, urged in Manila yesterday.

He told an ASEAN Business Council meeting that this strategy would be simpler, cheaper and more effective than the integrated commodity programme sponsored by Unctad.

The ASEAN countries should do for their primary commodities what OPEC has done for oil, he argued. "So long as we fix realistic prices, and do not fix for the moon, we can make this scheme work."

W. Germany raises imports of tapioca

HAMBURG—West Germany imported more than 1.5m tonnes of tapioca products in 1978, and re-exported 250,000 tonnes.

About 150,000 tonnes were sold as replacement pellets, mainly to the UK while around 1.25m tonnes of tapioca products were converted into fodder in West Germany.

Chinese wheat-buying team in Canada

WINNIPEG—Details of a new long-term wheat sales agreement with China are expected to be discussed at meetings here this week between Chinese officials and the Canadian Wheat Board, reports AP-Dow Jones.

A delegation representing China National Cereals, Oil and Foodstuffs Incorporated, which arrived in Canada on Tuesday, began talks with Board officials yesterday and these are expected to continue until tomorrow.

(FAO) warned of serious problems in world agricultural trade in the months ahead, despite a record \$188bn turnover last year.

BRITISH COMMODITY MARKETS

Table of British Commodity Markets prices. Includes sections for BASE METALS (Copper, Tin, Zinc, Lead, Nickel, Silver, Gold), COPPER (Official, Unofficial), and various grades of metal. Prices are listed in £/tonne or \$/lb.

COFFEE

Table of Coffee prices. Lists prices for Arabica and Robusta coffee in London and New York. Includes columns for 'Close', 'Yesterday's Close', and 'Business Done'.

NEW ZEALAND CROSBRED

Table of New Zealand Crosbred prices. Lists prices for various grades of wool in London and New York.

PRICE CHANGES

Table of Price Changes. Lists price changes for various commodities including Metals, Grains, and Oils. Columns include '1979', '1978', and '1+ or - Month ago'.

AMERICAN MARKETS

Table of American Markets prices. Lists prices for various commodities including Cotton, Sugar, and Grains in New York and Chicago.

I.G. Index Limited 01-351 3466. Three month Copper 1034-1033. 29 Lamont Road, London SW10 0HS.

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WHEAT

Table of Wheat prices. Lists prices for various grades of wheat in London and New York. Includes columns for 'Close', 'Yesterday's Close', and 'Business Done'.

GRAINS

Table of Grains prices. Lists prices for various grains including Corn, Soybeans, and Barley in London and New York.

SUGAR

Table of Sugar prices. Lists prices for various grades of sugar in London and New York.

Tuesday's closing prices

Table of Tuesday's closing prices. Lists closing prices for various commodities including Cotton, Sugar, and Grains.

LEGAL NOTICE

No. 003798 of 1978. In the HIGH COURT OF JUSTICE Chancery Division. THE SABAH TIMBER COMPANY LIMITED and The Companies Act 1968. NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 15th January 1978 (in Part 3) confirming the reduction of the capital of the above named Company from £5,000,000 to £1,250,000 and the winding up of the Company is hereby approved by the Court showing with respect to the capital no altered the general provisions of the Companies Act 1968 as amended.

EDUCATIONAL

GRESHAM LECTURES IN GEOMETRY. ZENO AND HIS MODERN RIVALS. by Professor C. W. Kilmister. 3 one-hour lectures at The City University, Northampton Square, London EC1N 6BT. February 26, March 5, 12. Admission Free.

CLUBS

No. 180. Regent Street, 754 0557. A. B. Clark of All-in Means Three Speculator Club. NOTICE IS HEREBY GIVEN that the Club of Johnny Hawksworth & Friends, GARGOYLE, 45, Dean Street, London, W.1. is now being run by the Club of All-in Means Three Speculator Club.

ART GALLERIES

AGNEW GALLERIES, 43 Old Bond St., W.1. 01-776 0000. ANNUAL COLLAGES EXHIBITION. Until 25 February. 10.00-6.00. On public and private sale. 1978-1979. On public and private sale. Until 19 March.

RUBBER

Table of Rubber prices. Lists prices for various grades of rubber in London and New York. Includes columns for 'Close', 'Yesterday's Close', and 'Business Done'.

Wool Futures

Table of Wool Futures prices. Lists prices for various grades of wool in London and New York.

COTTON

Table of Cotton prices. Lists prices for various grades of cotton in London and New York.

INDICES

Table of Indices. Lists various indices including Dow Jones, Financial Times, and Moody's. Includes columns for '1979', '1978', and '1977'.

COCOA

Table of Cocoa prices. Lists prices for various grades of cocoa in London and New York.

MEAT/VEGETABLES

Table of Meat/Vegetables prices. Lists prices for various grades of meat and vegetables in London and New York.

EUROPEAN MARKETS

Table of European Markets prices. Lists prices for various commodities in European markets.

REUTERS

Table of Reuters prices. Lists prices for various commodities in Reuters markets.

LONDON STOCK EXCHANGE

Companies and Markets

Attention focuses on Gilts and another impressive performance should ensure oversubscription of taps

Account Dealing Dates
Option
*First Declara- Last Account
Dealings from Dealings Day
Feb. 13 Feb. 22 Feb. 23 Mar. 6

Yesterday's SE conversion factor was 0.6314 (0.6890).
Following Tuesday's record number of 1,592 deals, interest in the traded options market remained at a high level with 1,078 contracts completed. EMI were again active and recorded 175 trades, while other lively series included RTZ with 171 and BOC with 146.

The Ordinary jumped 12 to 228p, the A 5 to 188p and the Warrants 3 1/2 to 58p. Elsewhere, Ernest Jones (Jewellers) added 7 to 168p following second thoughts about the results but Vanona declined that much to 116 in reaction to comment on the annual performance.

first-half profits performance. Speculative buying helped Wilkinson Match to advance 5 to 166p and Office and Electronic to rise 7 to 141p. Awaiting further news of the bid approach, Glass and Metal added 4 more to 119p and small demand in a thin market prompted an improvement of 5 to 37p in A. R. Flindley. Silenight put on 6 to 89p and Toy hardened a penny to 81p; non-quoted J. B. Hayward has increased its shareholding in the latter to just over 15 per cent. Following their respective trading statements, Fitzwilliam, 51p, and Berisford, 65p, improved around a penny apiece, while gains of 4 and 5 respectively were seen in Associated Sprayers, 63, and Caplan Profile, 145p. European Ferries hardened a penny to 130p; the price in yesterday's issue was incorrect. Reflecting the third-quarter profits standstill, Wedgwood softened 2 to 88p.

Management Agency and Music met profit-taking and shed 3 1/2 to 130p, but Barry and Wallace Arnold Trust A moved up 3 for a two-day rise of 9 to 124p. Following the company's denial of any merger or takeover discussions, recently firm Associated British later reacted to 500p before late buying lifted the shares to a close of 311, down 7. In contrast, International Thomson rose 15 to record a two-day gain of 27 to 387p. Fibreboard concern Jacksons Bourne End met profit-taking after recent firmness remaining over the offer. Cross Rommister and closed 12 down at 111p, still 11 above the offer price.

A predominance of buyers enabled Properties to take the recent advance a stage further. Haslemere attracted brisk attention and put on 6 to 262p. Laing A and Albarrat London both added 5 to 129p and 249p respectively. Trafford Park Estates added 6 for a two-day rise of 12 to 139p and Bradford 12 to 132p. Dejean, 115p, and United Tea, 355p, advanced 4 and 3 respectively following favourable trading statements.

English Property were unchanged at 50p; the announcement that Olympia and York Developments had increased its stake in the company to over 11 per cent and has come in with a bid of 50p cash per share came well after the market's close.

Oils subdued
Traders passed a rather subdued trading session. British Petroleum held steady at 97 1/2, but Shell drifted off to close 4 cheaper at 63p after touching 64p in the early dealings. Royal Dutch up 1 at 54 1/2. Oil currency and premium in

FINANCIAL TIMES STOCK INDICES
Table with columns for various indices like Government Securities, Industrial, Gold Mines, etc., and their values over time.

HIGHS AND LOWS
Table showing high and low prices for various stocks and indices.

ACTIVE STOCKS
Table listing active stocks with columns for Stock, Denomination, No. of Shares, Closing Price, Change, and 1978-79 performance.

Mrs Thatcher visits Thames flood barrier
MRS. MARGARET THATCHER, the Conservative leader, visited the controversial Thames barrier project yesterday, accompanied by Mr. Horace Cutler, leader of the Greater London Council.

RISES AND FALLS YESTERDAY
Table showing price changes for various stock groups like British Funds, Foreign Bonds, etc.

APPOINTMENTS

Marketing director for Cavenham Communications

Mr. Derek Rogers, circulation sales director of Mirror Group Newspapers, will leave the company on 30 April to become marketing director of the newly-formed publishing company CAVENHAM COMMUNICATIONS, part of the Cavenham Group. Mr. Ron Cotton will succeed Mr. Rogers as circulation sales director of MIRROR GROUP NEWSPAPERS. He is currently deputy circulation sales director, and also circulation manager of the Daily Mirror.

LONDON TRADED OPTIONS

Table showing LONDON TRADED OPTIONS for April, July, and October, with columns for Option, Expiry, Closing Price, Vol., etc.

RECENT ISSUES

Table listing RECENT ISSUES with columns for Issue, Price, etc.

FIXED INTEREST STOCKS

Table listing FIXED INTEREST STOCKS with columns for Issue, Price, etc.

"RIGHTS" OFFERS

Table listing "RIGHTS" OFFERS with columns for Issue, Price, etc.

FT-ACTUARIES SHARE INDICES

Table showing FT-ACTUARIES SHARE INDICES for EQUITY GROUPS & SUB-SECTIONS, with columns for Index, Day's Change, etc.

FIXED INTEREST YIELDS

Table showing FIXED INTEREST YIELDS for various government and corporate securities.

LEADERS AND LAGGARDS

Table showing LEADERS AND LAGGARDS with columns for Sector, Change, etc.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., Allied Hambro Group, and others, with columns for fund names, managers, and performance metrics.

Table listing insurance and property bonds, including companies like Pearl Trust Managers Ltd., Royal Trust Managers Ltd., and others, with columns for company names, policies, and terms.

Table listing offshore and overseas funds, including Alexander Fund, King & Shabson Mgrs., and others, with columns for fund names, managers, and investment details.

Table listing insurance and property bonds, including companies like Abbey Life Assurance Co. Ltd., Crown Life Assurance, and others, with columns for company names, policies, and terms.

Table listing insurance and property bonds, including companies like The London & Manchester Ass. Co., and others, with columns for company names, policies, and terms.

INSURANCE BASE RATES section with a table showing rates for various insurance types and a note about the Coral Index.

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FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

BONDS & RAILS—Cont.

BANKS & HP—Continued

CHEMICALS, PLASTICS—Cont.

ENGINEERING—Continued

BRITISH FUNDS

Table with columns for Stock, Price, Dividend, Yield, and other financial metrics for various British funds.

Shorts (Lives up to Five Years)

Table listing various short-term investments and their details.

Five to Fifteen Years

Table listing medium-term investments and their details.

Over Fifteen Years

Table listing long-term investments and their details.

Undated

Table listing undated investments and their details.

INTERNATIONAL BANK

Table listing international bank shares and their details.

CORPORATION LOANS

Table listing various corporation loans and their terms.

COMMONWEALTH & AFRICAN LOANS

Table listing commonwealth and African loans and their details.

LOANS Public Board and Ind.

Table listing public board and industrial loans.

FOREIGN BONDS & RAILS

Table listing foreign bonds and rail investments.

Table listing various bond and rail investments with prices and yields.

Table listing bank and hire purchase shares.

Table listing chemical and plastic shares.

Table listing engineering shares.

AMERICANS

Table listing American shares.

BEERS, WINES AND SPIRITS

Table listing beer, wine, and spirit shares.

DRAPERY AND STORES

Table listing drapery and store shares.

BUILDING INDUSTRY, TIMBER AND ROADS

Table listing building, timber, and road shares.

CANADIANS

Table listing Canadian shares.

BANKS AND HIRE PURCHASE

Table listing bank and hire purchase shares.

ELECTRICAL AND RADIO

Table listing electrical and radio shares.

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Table listing food, grocery, and other shares.

HOTELS AND CATERERS

Table listing hotel and catering shares.

INDUSTRIALS (Miscel.)

Table listing various industrial shares.

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INDUSTRIALS (Miscel.)

Table listing various industrial shares.

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, ICI, and Unilever, with columns for stock price, dividends, and other financial metrics.

INSURANCE—Continued

Table of insurance companies such as Royal Indemnity and Commercial Union Assurance, listing their stock prices and financial data.

PROPERTY—Continued

Table of property-related stocks and trusts, including various real estate investment trusts and property companies.

INVESTMENT TRUSTS—Cont.

Table of investment trusts such as British Venture and British Overseas, detailing their share prices and performance.

FINANCE, LAND—Continued

Table of finance and land-related stocks, including various banks, financial institutions, and land trusts.

OKASAN SECURITIES CO. LTD. advertisement with contact information for London and other locations.

MINES—Continued

Table of Australian mining stocks, including companies like Anglo American and Anglo Coal.

TINS

Table of tin-related stocks and commodities.

OVERSEAS TRADERS

Table of overseas trading companies and their stock prices.

COPPER

Table of copper-related stocks and commodities.

MISCELLANEOUS

Table of miscellaneous stocks and commodities.

GOLDS EX-\$ PREMIUM

Table of gold-related stocks and commodities.

NOTES

Notes section providing additional information and disclaimers regarding the data presented.

TEAS

Table of tea-related stocks and commodities.

SRI LANKA

Table of Sri Lanka-related stocks and commodities.

AFRICA

Table of Africa-related stocks and commodities.

MINES

Table of mining stocks and commodities.

CENTRAL RAND

Table of Central Rand mining stocks.

EASTERN RAND

Table of Eastern Rand mining stocks.

FAR WEST RAND

Table of Far West Rand mining stocks.

O.F.S.

Table of O.F.S. (Overseas Finance and Securities) stocks.

FINANCE

Table of finance-related stocks and commodities.

DIAMOND AND PLATINUM

Table of diamond and platinum-related stocks.

CENTRAL AFRICAN

Table of Central African mining stocks.

Options section with 3-month call rates and regional markets information.

